

Odjel za ekonomiju i poslovnu ekonomiju Lapadska obala 7, 20000 Dubrovnik tel: 00 385 20 445 901, e-mail: ekonomija@unidu.hr

Obrazac

IZVEDBENI PLAN NASTAVE ZA AKADEMSKU 2024./2025.

F04-12

Ovjera Pročelnika

Odjel za ekonomiju i poslovnu ekonomiju

prof. dr. sc. Katija Vojvodić

Potpis:

Datum: 2. svibnja 2024.

Ovjera Rektora

Sveučilišta u Dubrovniku

prof. dr. sc. Nikša Burum

Potpis:

Datum: 2. svibnja 2024.



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# **Doctoral programme:**

## **Business Economics in Digital Environment**

Semester	Activity	Workload	ECTS
1	Compulsory courses	4 courses x 6 ECTS	24
	Workshop Research Methodology for Writing PhD Thesis	5 ECTS	5
	WorkshopPlagiarism and Ethics in Research	5 ECTS	5
	TOTAL FIRST SEMESTER		34
	Compulsory module courses	2 courses x 5 ECTS	10
2	Elective module courses	3 courses x 3 ECTS	9
2	Presentation at a scientific conference	7 ECTS	7
	TOTAL SECOND SEMESTER		26
TOTAL FI	RST YEAR OF PROGRAMME		60
	Elective courses from other modules	3 courses x 3 ECTS	9
3	Submission of paper in Scopus/WoS journal	15 ECTS	15
3	Submission of PhD topic and public defence	16 ECTS	16
	TOTAL THIRD SEMESTER		40
4	Work on PhD thesis		20
4	TOTAL FOURTH SEMESTER		20
TOTAL SE	COND YEAR OF PROGRAMME		60
Į.	Work on PhD thesis		20
5	TOTAL FIFTH SEMESTER		20
	Work on PhD thesis		20
6	Defence of PhD thesis		20
	TOTAL SIXTH SEMESTER		40
TOTAL TI	TOTAL THIRD YEAR		
	TOTAL ECTS		180



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IZVEDBENI PLAN NASTAVE ZA AKADEMSKU 2024./2025.

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# Year of study 1



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# List of compulsory and elective courses with number of teaching hours and ECTS credits allocated Doctoral study

	COURSE CO-ORDINATOR	COMPULSORY COURSE	L	E	S	ECTS
1	Mario Spremić, PhD, Full Prof.	Digital transformation in	7.5	7.5	0	6
	Božidar Jaković, PhD, Associate Prof.	business	7.5	7.5	0	U
2	Nebojša Stojčić, PhD, Full Prof.	Selected topics in	7.5	7.5	0	6
	Perica Vojinić, PhD, Associate	microeconomics	7.5	7.5	0	U
	Prof.					
3	JosipTica, PhD, Full Prof.	Selected topics in	7.5	7.5	0	6
	Marija Bečić, PhD, Associate	macroeconomics	7.5	7.5	0	U
	Prof.					
4	Mirjana Čižmešija, PhD, Full	Statistical research methods in	7.5	7.5	0	6
	Prof.	economics	7.5	7.5	0	U
	Nataša Erjavec, PhD, Full Prof.					
5		Workshop Research				5
		Methodology for Writing PhD				3
		Thesis				
6		Workshop Plagiarism and Ethics in Research				5



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# Doctoral programme: Business Economics in Digital Environment

## LIST OF COURSES – Module TOURISM Year of study 1

						I
	COURSE CO-ORDINATOR	COMPULSORY COURSE	L	$\mathbf{E}$	$\mathbf{S}$	ECTS
1	Mislav Ante Omazić, PhD, Full	Strategic management in	7.5	5	0	5
	Prof.	tourism and digital	7.5	5	0	3
	Nevenka Čavlek, PhD, Full Prof.	transformation				
2	Ana Portolan, PhD, Associate	Economics of tourism	7.5	5	0	5
	Prof.	destination management	7.5	5	0	3
	Oliver Kesar, PhD, Full Prof.					
		ELECTIVE COURSES				
1	Vanja Krajinović, PhD,	Creative industries and	5	5	0	3
	Associate Prof.	sustainable development in	5	5	0	3
	Marija Benić Penava, PhD,	tourism				
	Associate Prof.					
2	Darko Prebežac, PhD, Full Prof.	Tourism destination brand	5	5	0	3
	Barbara Puh, PhD, Associate	management	5	5	0	3
	Prof					
3	Ivana Pavlić, PhD, Full Prof.	Research methods in tourism	5	5	0	3
	Nevenka Čavlek, PhD, Full Prof.		5	5	0	3
4	Antonio Vlahov, PhD, Associate	Economic valorisation of	5	5	0	3
	Prof.	cultural/historical heritage in	5	5	0	3
	Marija Benić Penava, PhD,	the digital environment				
	Associate Prof.					
5	Iris Mihajlović, PhD, Associate	Sharing economy in tourism	5	5	0	3
	Prof.		5	5	0	3
	Danijela Ferjanić Hodak, PhD,					
	Associate Prof.					
6		Presentation at scientific				7
		conference				,



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#### **LIST OF COURSES – Module MARKETING**

# Year of study 1

	COURSE CO-ORDINATOR	COMPULSORY COURSE	L	E	S	ECTS
1	Iris Mihajlović, PhD, Associate	Modern marketing theories	7.5	5	0	5
	Prof.	-	7.5	5	0	
	Jurica Pavičić, PhD, Full Prof.					
2	Marija Dragičević, PhD,	Marketing channels and	7.5	5	0	5
	Associate Prof.	modern technologies	7.5	5	0	
	Mirko Palić, PhD, Full Prof.	_				
		<b>ELECTIVE COURSES</b>				
1	Ivana Pavlić, PhD, Full Prof.	Neuromarketing	5	5	0	3
	Barbara Puh, PhD, Associate	_	5	5	0	
	Prof.					
2	Lajoš Žager, PhD, Full Prof.	Accounting policies and sales	5	5	0	3
	Sanja Sever Mališ, PhD, Full	management	5	5	0	
	Prof.					
3	Tihomir Vranešević, PhD, Full	Customer relations	5	5	0	3
	Prof.	management in the digital	5	5	0	
		environment				
4	Vatroslav Škare, PhD, Associate	Digital marketing and social	5	5	0	3
	Prof.	media theory	5	5	0	
5	Jurica Pavičić, PhD, Full Prof.	Strategy in the context of	5	5	0	3
	Goran Vlašić, PhD, Full Prof.	marketing interactivity	5	5	0	
6	Zoran Krupka, PhD, Full Prof.	Research directions in brand	5	5	0	3
	Sandra Horvat, PhD, Associate	management	5	5	0	
	Prof.					
		Presentation at scientific				7
		conference				



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# LIST OF COURSES – Module MANAGEMENT Year of study 1

	COURSE CO-ORDINATOR	COMPULSORY COURSE	L	E	S	ECTS
1	Sanda Rašić Jelavić, PhD, Full	Organisation and management	7.5	5	0	5
	Prof.	theories	7.5	5	0	
	Tomislav Hernaus, PhD, Full					
	Prof.					
2	Ivona Vrdoljak Raguž, PhD,	Corporate governance	7.5	5	0	5
	Full Prof.		7.5	5	0	
	DarkoTipurić, PhD, Full Prof.					
	E	LECTIVE COURSES				
1	Nebojša Stojčić, PhD, Full Prof.	Intellectual property	5	5	0	3
	Perica Vojinić, PhD, Associate	management	2.5	2.5	0	
	Prof.		2.5	2.5	0	
	Marija Bečić, PhD, Associate					
	Prof.					
2	Ivona Vrdoljak Raguž, PhD,	Human resources management	5	5	0	3
	Full Prof.		5	5	0	
	Zorica Krželj Čolović, PhD,					
	Associate Prof.					
3	Lajoš Žager, PhD, Full Prof.	Financial report analysis	5	5	0	3
	Iris Lončar, PhD, Associate		5	5	0	
4	Prof. Anita Pavković, PhD, Full Prof.	Financial management in	5	5	0	3
	Iris Lončar, PhD, Associate	digital economy	5	5	0	3
	Prof.	digital economy		3	U	
5	Lovorka Galetić, PhD, Professor	Compensation Management	5	5	0	3
	emeritus		5	5	0	
	Marija Martinović, PhD,					
	Associate Prof.					
6	Najla Podrug, PhD, Full Prof.	International organisational	5	5	0	3
	Ana Aleksić, PhD, Associate	behaviour	5	5	0	
	Prof.					
		Presentation at scientific				7
		conference				



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# LIST OF COURSES – Module INTERNATIONAL BUSINESS Year of study 1

	COURSE CO-ORDINATOR	COMPULSORY COURSE	L	E	S	ECTS
1	Ivo Šperanda, PhD, Associate	International business and	7.5	5	0	5
	Prof.	digital transformation	7.5	5	0	
	Marija Bečić, PhD, Associate					
	Prof					
2	Lorena Škuflić, PhD, Full Prof.	Industrial policy and	7.5	5	0	5
	Marija Bečić, PhD, Associate	globalisation	7.5	5	0	
	Prof.					
	ELI	ECTIVE COURSES				
1	Tonći Svilokos, PhD, Associate	Regulation of financial market	5	5	0	3
	Prof.	in the digital environment	5	5	0	
	Meri ŠumanTolić, PhD,					
	Associate Prof.					
2	Marija Dragičević, PhD,	Quality management	5	5	0	3
	Associate Prof.		5	5	0	
	Tomislav Baković, PhD, Full					
	Prof.					
3	Katija Vojvodić, PhD, Full Prof.	International business	5	5	0	3
	Marija Tomašević Lišanin, PhD,	negotiation	5	5	0	
	Full Prof.					
4	Marijana Musladin, PhD,	National and international	5	5	0	3
	Associate Prof.	security	5	5	0	
5	Sanda Renko, PhD, Full Prof.	Logistics chains management	5	5	0	3
	Katija Vojvodić, PhD, Full Prof.	in the digital environment	5	5	0	
6	Tonći Svilokos, PhD, Associate	Digital transformation of	5	5	0	3
	Prof.	financial sector	5	5	0	
	Meri ŠumanTolić, PhD,					
	Associate Prof.					
		Presentation at scientific				7
		conference				



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## LIST OF COURSES – Module DIGITAL ECONOMY Year of study 1

	COURSE CO-ORDINATOR	COMPULSORY COURSE	L	E	S	ECTS
1	Mario Spremić, PhD, Full Prof.	Digital business models	7.5	5	0	5
	Božidar Jaković, PhD, Associate		7.5	5	0	
	Prof.					
2	Nebojša Stojčić, PhD, Full Prof.	Innovations, technology and	7.5	5	0	5
	Tomislav Herceg, PhD,	industrial policy	7.5	5	0	
	Associate Prof.					
	EI	LECTIVE COURSES				
1	Vesna Bosilj Vukšić, PhD, Full	Business process management	5	5	0	3
	Prof.	in the digital environment	5	5	0	
	Ljubica Milanović Glavan, PhD,					
	Associate Prof.					
2	Katarina Ćurko, PhD, Full Prof.	Intelligent data analytics	5	5	0	3
	Nikola Vlahović, PhD,		5	5	0	
	Associate Prof.					
3	Ivan Strugar, PhD, Full Prof.	Collaborative technologies and	5	5	0	3
	Božidar Jaković, PhD, Associate	networks	5	5	0	
	Prof.					
4	Mirjana Pejić Bach, PhD, Full	Knowledge discovery in data	5	5	0	3
	Prof.	bases	5	5	0	
	Jovana Zoroja, PhD, Associate					
	Prof.					
5	Mario Spremić, PhD, Full Prof.	Cybersecurity	5	5	0	3
			5	5	0	
		Presentation at scientific				7
		conference				



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# Year of study 2



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# Doctoral programme: Business Economics in Digital Environment

## Year of study 2

### Semester 3 Semester 4

Semester	Activity	Workload	ECTS
	Elective courses from other modules	3 courses x 3 ECTS	9
3	Submission of paper in Scopus/WoS journal	15 ECTS	15
	Submission of PhD topic and public defence	16 ECTS	16
	TOTAL THIRD SEMESTER		40
4	Work on PhD thesis		20
	TOTAL FOURTH SEMESTER		20
TOTAL S	SECOND YEAR OF PROGRAMME		60



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# Year of study 3

**Doctoral programme:** 



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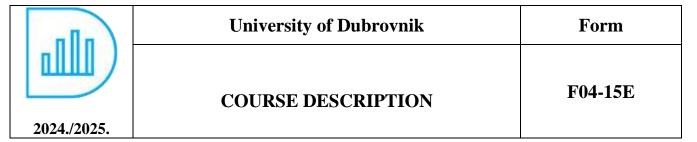
F04-12

## **Business Economics in Digital Environment**

# Year of study 3

Semester 5

Semester	Activity	Workload	ECTS
5	Work on PhD thesis	20 ECTS	20
	TOTAL FIFTH SEMESTER		20
	Work on PhD thesis	20 ECTS	20
6	Defence of PhD thesis	20 ECTS	20
	TOTAL SIXTH SEMESTER		40
TOTAL THIRD YEAR		60	



COURSE INFORMATION					
Course name	STATISTICAL RESEARCH METHODS IN ECONOMICS				
Semester	1				
ECTS points	6				
Course status	Compulsory				
Course leader	Mirjana Čižmešija, PhD, Full Prof.				
	Nataša Erjavec, PhD, Full Prof				
Department, room no.	·,				
Phone	•				
e-mail	mcizmesija@efzg.hr; nerjavec@net.efzg.hr				
COURSE DESCRIPTION					

#### **Course content**

Specificity of economic phenomena analysis. Selected programme support. Simple linear regression model. Multiple linear regression model. Specification of model functional form. Gauss-Markov theorem. Model quality indicators. Testing hypotheses (LR, Waldov and LM test). Fulfilment of model assumptions. Forecasting. Regression model with qualitative variables. Model with independent qualitative variables (binary and categorical variable). Model with dependent qualitative variable (logit, probit andtobit model). Time series analysis. Stationary and non-stationary time series. ARIMA models. Analysis of non-stationarity (UR test with structural break). Apparent regression. Co-integration. VAR model. Error correction model. Innovation analysis. Panel data analysis. Advantages and disadvantages of panel methodology. Parameter evaluation methods. Static models. Hausman test. Dynamic models. Selected topics in structural modelling (SEM). Model elements, estimations and methods for increasing representativeness.

#### **Learning outcomes**

- Development of advanced professional competencies by generating quality (original) econometric research and analysis through compiling, designing, implementation and adaptation of the scientific research process in economics, i.e. in social sciences in general.
- To understand, implement, interpret and critically contemplate economic theories and advanced econometric models in research in the area of digital transformation in economy.
- To generate quality econometric research and set hypotheses for economic research work.
- To prepare and integrate data of adequate quality. To select an adequate model and appraise its representative qualities and fulfilment of assumptions.
- To synthesise knowledge from different economic areas.
- To research independently or in co-authorship real and actual issues in the area of business economics and digital transformation by creating and evaluating new facts and theoretical findings in the researched area.
- To assume social responsibility for successfulness of research and social usefulness of the research results.
- Critical evaluation of the existing scientific literature in the area of economics and statistics.x

#### **TEACHING MODE**

⊠Lectur	es	□Consultations					
□Semina	ars and workshops	⊠Laboratory					
⊠ Exerci	_	□Field work					
⊠Indepe	ndent assignments	□Mentoring					
_		□Exams					
	ce learning						
Бысин	•	NATION METHOD					
☐ Oral		Other:					
⊠ Writte	on .						
<ul><li>☑ Write</li><li>☑ Partial</li></ul>							
Es i aitia		READING					
Compuls	ory reading	KERDING					
1.	Greene, W. H. (2018) Econometric	c Analysis, 8th Ed., Prenti	ce Hall. N	New York			
2.	Gujarati, D. I Porter, D. (2016) Ba						
	Europe	,	,		,		
3.	Wooldridge, J. M. (2016) Introduc	ctory Econometrics: A Mo	dern App	roach, 6th			
	ed., Cengage Learning, Boston, U	JSA					
Optional							
1.	Wooldridge, J. M. (2010) Econom	etric Analysis of Cross Se	ection and	Panel Da	ta, 2nd Ed.,		
	MIT Press						
2.	Enders, W. (2009) Applied Econo	metric Time Series 3rd ed	., John W	iley & So	ns, Inc.,		
	New. Jersey	(2010) III	~ ~~~4:				
3.	Čižmešija, M.; Sorić, P. I Lolić, I. makroekonomskih trendova: meto	· •	-		•		
3.	Hrvatskoj, Zagreb : Ekonomski Fa	1 0	a pouruc	ja prinijen	e u		
	Sorić, P., Lolić, I. I Čižmešija, M.		ic Sentim	ent Indica	ıtor: An		
4.	Empirical Reappraisal, Quality &						
	Erjavec, N., Sorić, P. i Čižmešija,			ty Of Rec	ession In		
5.	Croatia: Is Economic Sentiment T	he Missing Link?, Zbornil	k radova l	Ekonomsk	og		
	Fakulteta u Rijeci: Časopis za eko						
	Erjavec, N. & Jakšić, S. (2015) Re						
	Dynamic Panel Model. U: Zadnik						
6.	S. (ur.) Proceedings of the 13th Int	· -	-				
	SOR'15. Ljubljana, Slovenian Soc 485-489.	nety informatika, Section	ior Opera	uonai Kes	earch, str.		
	Kline, R. B. (2016) Principles and	Practice of Structural For	ation Mo	deling (M	ethodology		
7.	in the Social Sciences, 4th Edt, Ta			dening (ivi	cinodology		
	LIST OF TOP		TOTA				
N.T.	Hours						
No.			L	E	S		
	Specificity of economic phenomer	na analysis. Selected					
1.	programme support		5	0	0		
	Cinculation : 1.3.24	r_1/1 _ 1: '					
	Simple linear regression model. M	-	on				
2.	model. Specification of model fun Markov theorem. Model quality in		0	5	0		
2.	hypotheses (LR, Waldov and LM)	<u>o</u>	U	3	U		
	model assumptions. Forecasting.						

3.	Regression model with qualitative variables. Model with independent qualitative variables (binary and categorical variable). Model with dependent qualitative variable (logit, probit andtobit model).	0	5	0
4.	Time series analysis. Stationary and non-stationary time series. ARIMA models. Analysis of non-stationarity (UR test with structural break). Apparent regression. Cointegration. VAR model. Error correction model. Innovation analysis.	5	0	0
5.	Panel data analysis. Advantages and disadvantages of panel methodology. Parameter evaluation methods. Static models. Hausman test. Dynamic models.	0	5	0
6.	Selected topics in structural modelling (SEM). Model elements, estimations and methods for increasing representativeness.	5	0	0
	TOTAL HOURS	15	15	0

#### OTHER RELEVANT INFORMATION

Monitoring the quality and efficiency of the implementation of the college. The quality of the program, teaching process, teaching skills and the level of acquired curriculum will be confirmed implementing of verbal and written evaluation based on questionnaires and other standardized methods and in accordance with the regulations of the University of Dubrovnik. The quality of the program, the teaching process, teaching skills and the level of mastery of the material will be established by conducting a written evaluation based on questionnaires and other standardized methods in accordance with the acts of the University of Dubrovnik. Evaluation by professional colleagues. Self-observation, analysis and corrections.

COURSE INFORMATION				
Course name	SELECTED TOPICS IN MICROECONOMICS			
Semester	1			
ECTS points	6			
Course status	Compulsory			
Course leader	Nebojša Stojčić, PhD, Full Prof.			
	Perica Vojinić, PhD, Associate Prof.			
Department, room no.				
Phone				
e-mail <u>nstojcic@unidu.hr</u> ; <u>perica.vojinic@unidu.hr</u>				
	COURSE DESCRIPTION			

#### **Course content**

REDEFINING CONSUMER BEHAVIOUR MODEL: demand for features and choice in time dimension.

REDEFINING PRODUCER BEHAVIOUR MODEL: firmequilibriumin producing more products – determining optimum production range.

ALTERNATIVE THEORIES OF ENTERPRISE: maximizing revenue model; utility maximization model; growth maximization model.

MODELS AND STRATEGIES OF PRICE DETERMINATION AND OUTPUT AT THE GOODS MARKET AND MEASUREMENT OF MARKET POWER.

Four main models of price determination on the market; monopolistic and monopsonistic exploitation and negotiations between monopolist and monopsonist.

# RISK, UNCERTAINTY, MARKET IMPERFECTIONS AND FAILURES INFORMATION ECONOMY

Unfavourable selection, asymmetric information, signalling and probing, principal agent problem and risk of misuse, effect ofinformation availability onto market outcomes ECONOMY OF WELLBEING.

Social choice and Arrow's theorem, Pareto efficiency, static and dynamic general equilibrium.

#### **Learning outcomes**

Upon completion of this course students will be able to:

- Relate and critically assess theories and models from microeconomics
- Demonstrate ability to create theoretical or empirical framework of microeconomic analysis
- Independently research consumer and producer behaviour
- Apply acquired knowledge from the field of microeconomics for decision-making under risk, uncertainy, asymmetric information and in case of welfare economics in static and dynamic context.

uncertainy, asymmetric information and in case of welfare economics in static and dynamic context.					
	TE	ACHING MODE			
⊠Lecture	es	⊠Consultations			
□Semina	ars and workshops	□Laboratory			
⊠ Exerci	ses	□Field work			
⊠Indepe	ndent assignments	⊠Mentoring			
□Multin	nedia and internet	□Exams			
□Distance	ce learning				
	EXAM	INATION METHOD			
$\square$ Oral		Other:			
☑ Written Click here to enter text.					
☑ Partial	exam				
		READING			
Compuls	Compulsory reading				
1.	Benić, Đ., Mikroekonomija: menadžerski pristup, II. izd nje, Školska knjiga, Zagreb, 2017				
2.	Jehle, G. A., Reny, P. J., Advanc	ed Microeconomic Theory	, Pearson,	2011	
3.	Muñoz-Garcia, F., Advanced Mi	croeconomic Theory: An In	ntuitive A	pproach w	ith
	Examples, The MIT Press, 2017				
Optional		0.1.7.11.			
1.	Per of , J., M., Microemconoid			2010	
2.	Pindyck, R.S., Rubinfeld, D.L., N				***
3.	3. Varian, H., R., Intermediate Microeconomics – A Modern Approach, 9th Edition, W.W. Norton & Company, 2014				
	LIST OF TO	PICS			
No	No. Hours				
110.			L	E	S
1.	REDEFINING CONSUMER BE demand for features and choice in		5	0	0

2.	REDEFINING PRODUCER BEHAVIOUR MODEL: firmequilibriumin producing more products – determining optimum production range.	0	5	0
3.	ALTERNATIVE THEORIES OF ENTERPRISE: maximizing revenue model; utility maximization model; growth maximization model.	0	5	0
4.	MODELS AND STRATEGIES OF PRICE DETERMINATION AND OUTPUT AT THE GOODS MARKET AND MEASUREMENT OF MARKET POWER.	5	0	0
5.	RISK, UNCERTAINTY, MARKET IMPERFECTIONS AND FAILURES INFORMATION ECONOMY Unfavourable selection, asymmetric information, signalling and probing, principal agent problem and risk of misuse, effect ofinformation availability onto market outcomes	0	5	0
6.	ECONOMY OF WELLBEING, Social choice and Arrow'stheorem, Pareto efficiency, static and dynamic general equilibrium.	5	0	0
	TOTAL HOURS	15	15	0

#### OTHER RELEVANT INFORMATION

Monitoring the quality and efficiency of the implementation of the college. The quality of the program, teaching process, teaching skills and the level of acquired curriculum will be confirmed implementing of verbal and written evaluation based on questionnaires and other standardized methods and in accordance with the regulations of the University of Dubrovnik. The quality of the program, the teaching process, teaching skills and the level of mastery of the material will be established by conducting a written evaluation based on questionnaires and other standardized methods in accordance with the acts of the University of Dubrovnik. Evaluation by professional colleagues. Self-observation, analysis and corrections.

COURSE INFORMATION					
Course name	SELECTED TOPICS IN MACROECONOMICS				
Semester	1				
ECTS points	6				
Course status	Compulsory				
Course leader	Josip Tica, PhD, Full Professor				
	Marija Bečić, PhD, PhD, Associate Prof.				
Department, room no.					
Phone					
e-mail	jtica@net.efzg.hr				
marija.becic@unidu.hr					
COURSE DESCRIPTION					
Course content	Course content				

Liquidity trap, consumption puzzle, financial frictions, monetary accelerator and monetary yielding; Aiming inflation, obligatory monetary policy, IS-MR-PC model, IS-MP-IA model; Mundell-Fleming-Tobin model and foreign currency exposure of a country; Internal and external equilibrium, stability and sustainability of debt; Globalization, inequality and open Solow-Swan growth model; Unemployment, work force fluctuations, Diamond-Mortensen-Pissarides model

#### **Learning outcomes**

Having attended and passed the course, the candidate will be able to:

- Link and provide critical analysis of theories and models in macroeconomics
- Demonstrate ability for creating theoretical and/or empirical framework for macroeconomic analysis
- Independently explore macroeconomic variables
- Implement the acquired knowledge in macroeconomics to make economic policies at national

level in the digital environment						
TEACHING MODE						
⊠Lectur	es	⊠Consultations				
□Semina	ars and workshops	□Laboratory				
⊠ Exerci	ises	□Field work				
⊠Indepe	ndent assignments	⊠Mentoring				
⊠Multin	nedia and internet	□Exams				
□Distan	ce learning					
	EXAM	NATION METHOD				
⊠ Oral		Other:				
⊠ Writte	en					
⊠ Partia	l exam					
		READING				
Compuls	ory reading					
1.	Benić, Đ , Mikroekonomija: m 2017	enadžerski pristup, II. izda	inje, Škols	ska knjiga	, Zagreb,	
2.	Jehle, G. A., Reny, P. J., Advanced Microeconomic Theory, Pearson, 2011					
3.	Muñoz-Garcia, F., Advanced Mic Examples, The MIT Press, 2017	croeconomic Theory: An In	ntuitive A	pproach w	/ith	
Optional						
1.	Perloff, J., M., Microeconomics,	8th Edition, Pearson, 2017				
2.	Pindyck, R.S., Rubinfeld, D.L., N					
3.	Varian, H., R., Intermediate Micr Norton & Company, 2014	roeconomics – A Modern A	Approach,	9th Editio	on, W.W.	
	LIST OF TO	PICS				
No.				Hours		
110.			L	E	S	
1.	1. Liquidity trap, consumption puzzle, financial frictions, monetary accelerator and monetary yielding			0	0	
2.	Aiming inflation, obligatory mon model, IS-MP-IA model	etary policy, IS-MR-PC	0	5	0	

3.	Mundell-Fleming-Tobin model and foreign currency exposure of a country	0	5	0
4.	Internal and external equilibrium, stability and sustainability of debt	5	0	0
5.	Globalization, inequality and open Solow-Swan growth model	0	5	0
6.	Unemployment, work force fluctuations, Diamond- Mortensen-Pissarides model	5	0	0
	TOTAL HOURS	15	15	0

#### OTHER RELEVANT INFORMATION

Monitoring the quality and efficiency of the implementation of the college. The quality of the program, teaching process, teaching skills and the level of acquired curriculum will be confirmed implementing of verbal and written evaluation based on questionnaires and other standardized methods and in accordance with the regulations of the University of Dubrovnik. The quality of the program, the teaching process, teaching skills and the level of mastery of the material will be established by conducting a written evaluation based on questionnaires and other standardized methods in accordance with the acts of the University of Dubrovnik. Evaluation by professional colleagues. Self-observation, analysis and corrections.

COURSE INFORMATION				
Course name				
	Digital Transformation in Business			
Degree	PhD			
Semester	Winter (1. sem)			
ECTS points	6 ECTS			
Course status	Compulsory			
Course leader	prof.dr.sc. Mario Spremić; izv.prof.dr.sc. Božidar Jaković			
Department, room no.	· , ,			
Phone	;			
e-mail mspremic@efzg.hr; bjakovic@efzg.hr				
	COURSE DESCRIPTION			

#### **Course content**

The course introduces students to the latest trends in the development of information and communication, especially digital technologies, as well as the social, technological, organizational, and business aspects of its application in a dynamic business environment. The trends of the digital economy will be explained and frameworks and models will be analyzed by which basic and advanced digital technologies enable organizations to increase productivity, efficiency, and competitiveness and influence changes in business. The aforementioned will be processed in the context of scientific

research in the field of business economics, and the research frameworks of change management and information and digital technology will be presented. The subject provides a holistic understanding of how modern digital technology affects business and by which methods it is possible to implement organizational changes, especially in the area of digital business transformation. Factors that influence the success of digital business transformation will be researched and analyzed, as a consciously guided transformation of business with the help of strategic application of digital technologies.

#### **Learning outcomes**

- 1. Understand, interpret and critically judge the influence of factors of digital business transformation on successful business management
- 2. Critically evaluate the application of theoretical frameworks of change management and technology acceptance in the context of research work
- 3. Apply knowledge about models and methods by which changes in business are implemented using information and digital technologies
- 4. Critically review the various options of digital business transformation strategies, learn how to think critically about the scope, reach, and ways of implementing digital business transformation
- 5. Evaluate the influence of current trends in the digital economy on the need and opportunities for implementing organizational changes in the context of scientific research in the field of business economics
- 6. Choose a digital business transformation strategy that will enable successful and sustainable company operations, argue the choice, evaluate the effects of the choice, compare the achieved results, and set goals
- 7. Create, present, and critically argue a strategic plan for the digital transformation of business

	TEACHING MODE					
$\boxtimes$	Lectu	ires	☑ Office hours			
	Semi	nars and workshops	☐ Laboratory			
$\boxtimes$	Exerc	cises	☐ Field work			
$\boxtimes$	Indep	endent tasks	☐ Mentoring work			
	Multi	media and internet	☐ Knowledge test			
	Dista	nce education				
	EXAMINATION METHOD					
	☐ Oral exam Other:					
$\boxtimes$	Writt	en exam				
$\boxtimes$	Collo	quium				
			READING			
Co	mpuls	ory reading				
	1. Kane, G.C., Palmer, D., Philips, A.N., Kiron, D. and Buckley, N., Aligning the					
	Organization for Its Digital Future, MIT Sloan Management Review and Deloitte					
		University Press, 2016.				
	2.		Wisboeck, F., Options for formulating digital			
		transformation strategy, MIS Q	uarterly Executive, 2016.			

	OTHER RELEVANT INFORMATION					
	TOTAL HOURS	15	15	0		
0.	way of implementing digital transformation					
6.	Critical thinking and scientific directions on the reach and	5	0	0		
5.	Explanation of the impact of digital transformation on the development of the digital economy. Overview of research directions in the field of digital economy	0	5	0		
4.	Success factors of digital business transformation. Overview of scientific knowledge in the field  5 0 0					
3.	The use of bibliometric analysis in the field of digitization and digital transformation of business. Practical work and discussion of possible research directions	0	5	0		
2.	Explanation of the concepts of digitization and digital transformation. Case studies and review of scientific papers in the field	0	5	0		
1.	Trends in the digital economy, an overview of the concept of the digital economy, and the most important digital technologies used in it. Case studies and an overview of the most important research directions	5	0	0		
No.	TOPIC	L	Hours E	S		
LIST OF TOPICS						
6. Spremić, M., Digitalna transformacija poslovanja, Ekonomski fakultet Zagreb, 2017.						
5.	Quality Research 11(3), 2021, p.p. 691-716.  Henderson JC, Venkatraman N, Strategic alignment: leveraging information technology for transforming organizations, IBM Syst J 32(1), 1993, p.p. 4-16.					
4.	Susa Vugec, D., Spremic, M., Pejic Bach. M, IT governance adoption in banking and insurance sector: longitudinal case study of COBIT use, International Journal for					
3.	Johnson AM, Lederer AL, CEO/CIO mutual understanding, contribution of IS to the organization, Inf Manag 47(3), 2010	), p.p. 138	3-149.			
2.	Spremić, M, Governing Digital Technology – how Mature II Digital Transformation?, International Journal of Economics 2, 2021, p.p. 214-223.			_		
1.	Bharadwaj A, El Sawy OA, Pavlou PA, Venkatraman N, Dig toward a next generation of insights., MIS Q 37(2), 2013, p.p.			gy:		
Optional						
	Strategies into Firms: Values, Routes and Best Practice Exar Technological Challenges in the Digital Age, Taylor & France 2018.		_			
6.	Pejić Bach, M., Spremić, M., & Suša Vugec, D., Integrating	Digital T	`ransforma			
J.	for Superior Results, Harvard Business School Press, Boston	_		Mights		
5.	Journal of Information Systems , 2014, p.p. 223-239.  Weill, P. ROSS, JW , IT Governance: How Top Performers	Managa it	Decision	Rights		
4.	Turel O, Bart, Board-level IT governance and organizational performance, European					
3.	G. C. Kane, D. Palmer, A. N. Phillips, D. Kiron and N. Buckley, Strategy, Not Technology, Drives Digital Transformation, MIT Sloan Management Review and Deloitte University Press, 2015.					

Monitoring the quality and efficiency of the implementation of the college. The quality of the program, teaching process, teaching skills and the level of acquired curriculum will be confirmed implementing of verbal and written evaluation based on questionnaires and other standardized methods and in accordance with the regulations of the University of Dubrovnik. The quality of the program, the teaching process, teaching skills and the level of mastery of the material will be established by conducting a written evaluation based on questionnaires and other standardized methods in accordance with the acts of the University of Dubrovnik. Evaluation by professional colleagues. Self-observation, analysis and corrections.

COURSE INFORMATION				
Course name	STRATEGIC MANAGEMENT IN TOURISM AND DIGITAL			
	TRANSFORMATION			
Semester	2			
ECTS points	5			
Course status	Compulsory			
Course leader	Nevenka Čavlek, PhD, Full Prof.			
	Mislav Ante Omazić, PhD, Full Prof.			
Department, room no.				
Phone				
e-mail				

#### **COURSE DESCRIPTION**

#### **Course content**

In this course globalisation processes and modern trends in tourism causing structural changes in the global tourism market are studied. Critical analysis of integration and consolidation processes is made as well as of internationalisation of tourism companies operation (particularly in hotel industry and tour-operating), leading to formation of multinational corporations and creating unfavourable earning conditions for small and medium enterprises. Advantage and disadvantages of classical as opposed to modern distribution channels are analysed, also strategies for obtaining and maintaining competitive advantage of destinations and enterprises under SoLoMo technology in digital distribution of services are analysed. Methodological approach to development of strategic plans is elaborated on macro and micro level (tourism destinations and tourism companies) and examples of good practices in business innovations are given.

## Learning outcomes

- Ability to recognise and respond to critical elements within the dynamic changes process on the international tourism market
- Demonstration of ability to analyse structural relationships and changes on emissive and receptive tourism market, as well as planning, organisation and decision making on necessary activities for solving business challenges
  - Ability to understand the process and activities of corporate strategic planning
- To define and evaluate relevant management strategies in tourism on macro and micro level in digital transformation context
- To demonstrate ability to recognise opportunities for gaining competitive advantage on tourism market

•	• To make, present and offer arguments on the strategic tourism destination or enterprise					
managen	management plan in the digital environment					
	TEACHING MODE					
⊠Lectur						
	-	Laboratory				
☐ Exerc		Field work				
_		Mentoring				
		Exams				
□Distan	ce learning	ATION METHOD				
П О1		ATION METHOD Other:				
☐ Oral		Aller.				
⊠ Writte						
□ Partia		EADDIC				
Commula		EADING				
Compuis	sory reading					
1.	Moutinho, L. (2018). Strategic Mana					
2.	Nigel, E.(2015). Strategic Manageme	ent for Tourism, Hospit	ality and l	Events, se	cond	
2	edition, Routledge, Benchendorff, P. (2019). Tourism In:	formation Tashnalagy	CADID	hlishins		
3.	Čavlek. N. (2018). Tourism Distribut	•			o S	
4.	Gartner, W.C. & Scott, N.(eds.). The		_			
	Publications Ltd.	o bride rundoook or r	ourisin ivi	anagemer	it, brich	
5.	Kotler, P., Bowen, J. T., Makens, J.C.	Raloglu S Marketi	ng for Ho	snitality a	nd	
	Tourism, Pearson, 2017.	e., Bulogia, b., Warken	116 101 110	spitality t	iiid	
Optional reading						
•	Phillips, P. & Moutinho, L. (2014).	Critical review of strates	gic planni	ng researc	h in	
1.	hospitality and tourism, Annals of To					
	Čavlek, N. (2017). Communist Con					
2.	Meets Asian Tourists, P.L. Pearce &	* *	ld: Bingle	ey, pp. 213	3- 230.	
	ISBN: 978-1-78560-219-1; ISSN: 20	` /	000\ <b>D</b>		1	
3.	Dwyer, L. Edvards, D. Mistilis, N. R					
	enterprise management for a tourism Čavlek, N. (2013). <u>Travel and Tourism</u>					
	of Tourism Economics: Analysis, New					
4.	3	* *			` //	
	World Scientific Publishing: Singapore, pp. 191-206. ISBN: 978-9814327077. I drugi relevantni članci iz znanstvenih časopisa indeksiranih u CC-u, WoS-u i Scopus-u.					
LIST OF TOPICS						
No	No. Hours					
110.			L	E	S	
	Ability to recognise and respond to c		~	0	0	
1.	within the dynamic changes process	on the international	5	0	0	
	tourism market	etmotural valationships				
	Demonstration of ability to analyse s and changes on emissive and receptive	*				
2.	well as planning, organisation and de		0	3	0	
	necessary activities for solving busin	_				

3.	To define and evaluate relevant management strategies in tourism on macro and micro level in digital transformation context	0	2	0
4.	To demonstrate ability to recognise opportunities for gaining competitive advantage on tourism market	5	0	0
5.	To make, present and offer arguments on the strategic tourism destination or enterprise management plan in the digital environment	0	5	0
6.	To make, present and offer arguments on the strategic tourism destination or enterprise management plan in the digital environment	5	0	0
	TOTAL HOURS	15	10	0

#### OTHER RELEVANT INFORMATION

Monitoring the quality and efficiency of the implementation of the college. The quality of the program, teaching process, teaching skills and the level of acquired curriculum will be confirmed implementing of verbal and written evaluation based on questionnaires and other standardized methods and in accordance with the regulations of the University of Dubrovnik. The quality of the program, the teaching process, teaching skills and the level of mastery of the material will be established by conducting a written evaluation based on questionnaires and other standardized methods in accordance with the acts of the University of Dubrovnik. Evaluation by professional colleagues. Self-observation, analysis and corrections.

COURSE INFORMATION		
Course name	ECONOMICS OF TOURISM DESTINATION	
	MANAGEMENT	
Semester	2	
ECTS points	5	
Course status	Compulsory	
Course leader	Oliver Kesar, PhD, Full Prof.	
	Ana Portolan, PhD, Associate Prof.	
Department, room no.		
Phone		
e-mail	okesar@net.efzg.hr	
	ana.portolan@unidu.hr	
COURSE DESCRIPTION		

#### **Course content**

- Introduction to the course and definition of key terms
- Conceptualisation of tourism destination as a system and implementation of destination management
- Determinants of tourism demand and supply in tourism destination
- Stages for planning development of tourism destination and relevant plans
- Goals and providers of tourism destination development
- Role of local community in organisation and management of tourism destination

- Life cycle of tourism destination and indicators for monitoring development of tourism destination
- Capacities of tourism resources and determinants of sustainable development of tourism destination
- Strategic development directions and development of specialised tourism products in tourism destination
- Market segmentation, strategic positioning, building image and branding tourism destination
- Implementation of modern technologies in tourism destination management
- Feasibility of development projects in tourism destination
- Management of competitiveness of tourism destination
- Evaluation and monitoring tourism destination management
- Crisis destination management

#### **Learning outcomes**

Having attended the course and passed the exam the students will be able to:

- Understand the basics and special requirements of tourism destination management as a system
- Implement knowledge acquired to choose optimal tourism destination management model including competitiveness
- Define and give critical analysis of tourism destination development indicator trends
- Make, present and offer arguments on strategic determinants of tourism destination management
- Demonstrate critical thinking on the consequences and corrective actions due to inadequate tourism destination management
- Propose destination crisis management model

TEACHING MODE		
⊠Lecture	es	⊠Consultations
⊠Semina	ars and workshops	□Laboratory
□ Exerci	ses	□Field work
⊠Indepe	ndent assignments	⊠Mentoring
□Multin	nedia and internet	□Exams
□Distance	ce learning	
	EXAM	NATION METHOD
$\square$ Oral		Other:
⊠ Writte	n	
☑ Partial exam		
READING		
Compulsory reading		
1.	Magaš, D., Vodeb, K., Zadel, Z. (2018), Menadžment turističke organizacije i destinacije, Opatija: Fakultet za menadžment u turizmu i ugostiteljstvu.	
2.	Petrić, L. (2011), Upravljanje turističkom destinacijom: načela i praksa, Split: Ekonomski fakultet.	
3. Čavlek, N., Bartoluci, M., Prebežac, D., Kesar, O. i suradnici (2011), Turizam – ekonomske osnove i organizacijski sustav, Zagreb: Školska knjiga.		
Optional reading		
1.	Vanhove, N. (2018), The Economics of Tourism Destinations: Theory and Practice, London: Routledge.	
2.	Candela, G., Figini, P. (2012), The Economics of Tourism Destination, Bologna: Springer.	

	Morrison, A. M. (2013), Marketing and Managing Tourism	Destinati	one Oxon		
3.	Routledge.				
4.	World Tourism Organization (2007), A Practical Guide to Tourism Destination Management, Madrid: World Tourism Organization.				
5.	Čorak, S., Trezner, Ž. (ur.) (2014), Destinacijske menadžment kompanije DMK: Priručnik				
6.	Horwath HTL (2013), Operativni priručnik za primjenu mod organizacije (DMO), Zagreb: Glavni ured Hrvatske turističk			enadžment	
	LIST OF TOPICS				
No.			Hours		
110.		L	E	S	
1.	Understand the basics and special requirements of tourism destination management as a system	5	0	0	
2.	Implement knowledge acquired to choose optimal tourism destination management model including competitiveness	0	2	0	
3.	Define and give critical analysis of tourism destination development indicator trends	0	3	0	
4.	Make, present and offer arguments on strategic determinants of tourism destination management	5	0	0	
5.	Demonstrate critical thinking on the consequences and corrective actions due to inadequate tourism destination management	0	5	0	
6.	Propose destination crisis management model	5	0	0	
	TOTAL HOURS	15	10	0	
	OTHER RELEVANT INFORMATIO	N			

COURSE INFORMATION		
Course name CREATIVE INDUSTRIES AND SUSTAINABLE		
	DEVELOPMENT IN TOURISM	
Semester	2/3	
ECTS points	3	
Course status	Elective	
Course leader	Vanja Krajinović, PhD, Associate Prof.	

Department, room no. Phone		
e-mail	vkrajinovic@net.efzg.hr	
	marija.benic-penava@unidu.hr	
COURSE DESCRIPTION		

#### **Course content**

- From cultural to creative sustainable tourism development
- Distinction of correlation of creative industries and sustainable tourism in relation to geographical areas
- Creative industries and tourist experience
- Characteristics of creative tourists and creative experiences
- Creative tourism supply basis for sustainable development in tourism
- Role of the local community in making creative experience
- Digital technology in the function of creative industries and sustainable tourism

#### **Learning outcomes**

Having attended the course and passed the exam the students will be able to:

- Understand, interpret and offer critical thinking on theories and models in creative industries and sustainable development in tourism
- Understand the material published in English in professional and scientific literature in the area of creative industries and sustainable development in tourism
  - Apply principles of ethics, social responsibility and sustainable development in tourism
- Understand and implement analytical research methods in creative industries and sustainable development in tourism
- Provide critical analysis, evaluation and synthesize new research ideas in creative industries and sustainable development in tourism
- Implement the knowledge acquired in creative industries and sustainable development in tourism to make development policies on local, regional and national level.

	TEACHING MODE		
⊠Lecture	es	⊠Consultations	
⊠Semina	ars and workshops	□Laboratory	
□ Exerci	ses	□Field work	
⊠Indepe	ndent assignments	⊠Mentoring	
□Multin	nedia and internet	□Exams	
□Distance learning			
EXAMINATION METHOD			
$\square$ Oral		Other:	
⊠ Writte	n		
☐ Partial exam			
		READING	
Compulsory reading			
1.	Richards, G., Wilson, J. (eds)	(2007) Tourism, Creativity and Development. Oxon:	
	Routledge.		
2.	Mowforth, M., Munt, I. (2003)	Tourism and Sustainability - Development and New	
	Tourism in the Third World. Lon	don and New York: Routledge.	

0 1 1	1'			
Optional	1			
1.	Flew, T. (2012) The Creative Industries, Culture and Policy. Sage.			
2.	Lazereti, L. (eds) (2013) Creative Industries and Innovation in Europe, Concept, Measures and Comparative Case Studies. London and New York: Routledge.			
3.	Swarbrooke, J. (1999) Sustainable Tourism Management. C		ishing.	
	Marques, L., Borba, C. (2017) Co-creating the city: Digital to			ive tourism
4.	Tourism Management Perspectives. Vol. 24. pp. 86-93. DO			
	LIST OF TOPICS	1. 10.1010	,,,p.,20	17.107.1007
	2221 01 101105		Hours	
No.		L	E	S
1.	From cultural to creative sustainable tourism development	2	2	0
2.	Distinction of correlation of creative industries and sustainable tourism in relation to geographical areas	2	2	0
3.	Creative industries and tourist experience	2	2	0
4.	Characteristics of creative tourists and creative experiences	2	0	0
5.	Creative tourism supply – basis for sustainable development in tourism	0	2	0
6.	Role of the local community in making creative experience Digital technology in the function of creative industries and sustainable tourism	2	2	0
	TOTAL HOURS	10	10	0

#### OTHER RELEVANT INFORMATION

Monitoring the quality and efficiency of the implementation of the college. The quality of the program, teaching process, teaching skills and the level of acquired curriculum will be confirmed implementing of verbal and written evaluation based on questionnaires and other standardized methods and in accordance with the regulations of the University of Dubrovnik. The quality of the program, the teaching process, teaching skills and the level of mastery of the material will be established by conducting a written evaluation based on questionnaires and other standardized methods in accordance with the acts of the University of Dubrovnik. Evaluation by professional colleagues. Self-observation, analysis and corrections.

	COURSE INFORMATION	
Course name	TOURISM DESTINATION BRAND MANAGEMENT	
Semester	2/3	
ECTS points	3	
Course status	Elective	
Course leader	Darko Prebežac, PhD, Full Prof.	
	Barbara Puh, PhD, Associate Prof.	
Department, room no.		
Phone		
e-mail	dprebezec@net.efzg.hr	
	barbara.puh@unidu.hr	
COURSE DESCRIPTION		

#### **Course content**

- Different aspects of comprehending tourism destination
- Difference between tourism destination branding and tourism destination marketing
- Need and importance to brand tourism destination, the concept of tourism destination brand (identity, personality, positioning, reputation)
- Stages of development (building) of destination brand (process of branding tourism destination)
- Development (building) models of destination brand (The Brand Pyramid, Brand Assets Template, The Brand Wheel
- Tourism destination brand management
- Measurement of impact of tourism destination brand
- Branding strategies of tourism destinations in practice
- Challenges in tourism destinations branding

#### **Learning outcomes**

Having attended the course and passed the exam the students will be able to:

- Understand, interpret and offer critical thinking on theories and models in tourism destination brand management
- Test, evaluate and synthesize new research ideas in the area of destination branding and tourism destination brand management
- Implement acquired knowledge in destination branding and tourism destination brand management to make development policies on local regional and national level
- Understand material published in English in scientific and professional literature on brand management and tourism destination branding
- Evaluate impact of actual trends and expected global changes on tourism market onto tourism market brand management and the process of destination branding
- Make, present and offer arguments on branding strategy of specific tourism destination

TEACHING MODE		
⊠Lectures	⊠Consultations	
⊠Seminars and workshops	□Laboratory	
	□Field work	
⊠Independent assignments	⊠Mentoring	
☐Multimedia and internet	□Exams	
□Distance learning		
EXAMINATION METHOD		

	OTHED DEI	EVANT INFORMATIO	N		
		TOTAL HOURS	10	10	0
6.	Challenges in tourism destinations branding		2	2	0
5.	Branding strategies of tourism destinations in practice		0	2	0
4.	Measurement of impact of tourism destination brand		2	0	0
3.	Tourism destination brand management		2	2	0
2.	Stages of development (building) of destination brand (process of branding tourism destination) Development (building) models of destination brand (The Brand Pyramid, Brand Assets Template, The Brand Wheel		2	2	0
1.	Different aspects of comprehending tourism destination Difference between tourism destination branding and tourism destination marketing Need and importance to brand tourism destination, the concept of tourism destination brand (identity, personality, positioning, reputation)		2	2	0
No.			L	Hours E	S
	LIST OF TO	PICS		TT	
2.	Book for Place Branding, Palgrav	e Macmillan, London, 200		- Indiana	
	Thinking, 5th Ed. Kogan Page Ltd Moilanen, T., Rainisto, S.: How		and Desti	nations -	A Planning
1.	Kapferer, J.N.: The New Strate		Advanced	Insights	& Strategic
Optional	Destination Branding, Madrid, Spreading	pain, 2009.			
3.	World Tourism Organization and	d European Travel Comm	ission: H	andbook o	on Tourism
2.	Camilleri, M. A. (Ed.): The Bran Insights Emerald Publishing Ltd.,	_	ons: Theo	retical and	d Empirical
1.	Morgan, N., Pritchard, A., Pr Reputation, 3rd Ed., Routledge, L		on Branc	ds: Mana	ging Place
Compuls	ory reading				
E T di tidi	READING				
	Partial exam				
☐ Oral ☑ Writte	_	Other: Click here to enter text.			
		0.1			

Monitoring the quality and efficiency of the implementation of the college. The quality of the program, teaching process, teaching skills and the level of acquired curriculum will be confirmed implementing

of verbal and written evaluation based on questionnaires and other standardized methods and in accordance with the regulations of the University of Dubrovnik. The quality of the program, the teaching process, teaching skills and the level of mastery of the material will be established by conducting a written evaluation based on questionnaires and other standardized methods in accordance with the acts of the University of Dubrovnik. Evaluation by professional colleagues. Self-observation, analysis and corrections.

COURSE INFORMATION		
Course name	RESEARCH METHODS IN TOURISM	
Semester	2/3	
ECTS points	3	
Course status	Elective	
Course leader	Ivana Pavlić, PhD, Full Prof.	
	Nevenka Čavlek, PhD, Full Prof.	
Department, room no.		
Phone		
e-mail	ncavlek@net.efzg.hr	
	ipavlic@unidu.hr	
COURSE DESCRIPTION		

#### **Course content**

- Process of scientific research in tourism
- Primary and secondary data in tourism
- Research methods and analysis of attitudes in tourism
- Selected quantitative data analysis methods in tourism
- Analysis, processing and interpretation of data collected by quantitative research methods
- Qualitative research in tourism
- Analysis of selected methods of qualitative research in tourism
- Carrying out qualitative research in tourism
- Analysis, processing and interpretation of data collected by qualitative research methods
- Presentation of results of qualitative research in tourism

#### **Learning outcomes**

Having attended the course and passed the exam the students will be able to:

- Define, describe and explain scientific research methods in tourism
- Choose adequate quantitative/qualitative research method in tourism
- Organise and carry out an actual research on tourism market
- Process and analyse and interpret data collected by quantitative and qualitative research methods

Compile report on research project

TEACHING MODE		
⊠Lectures	⊠Consultations	
□Seminars and workshops	□Laboratory	
	⊠Field work	
⊠Independent assignments	⊠Mentoring	
⊠Multimedia and internet	□Exams	

⊠Distan	ce learning				
EXAMINATION METHOD					
⊠ Oral		Other:			
⊠ Writte	n				
☑ Partial	exam				
		READING			
Compuls	ory reading				
1.	Marušić, M., Prebežac, D., Mikulić, J. (2019). Istraživanje turističkih tržišta. Zagreb:				
	Ekonomski fakultet Sveučilišta u Zagrebu.				
2.	Yin, K. R., (2015). Qualitative research from Start to Finish, Second edition. The Guilord				
	Press, New York				
Optional	reading				
1.	Dwyer, L., Gill A. & Seetaram N				
1.	Quantitative and Qualitative App				
2.	Lune, H. & Berg, B. L. (2017).	Qualitative Research Me	thods for	the Socia	al Sciences.
	Pearson. Harlow				
	LIST OF TO	PICS			
No.				Hours	
			L	E	S
1	Process of scientific research in t	* ***	2	2	0
1.	Primary and secondary data in to		2	2	0
	Research methods and analysis o				
	Selected quantitative data analysis methods in tourism				
2.	Analysis, processing and interpre	tation of data collected	2	2	0
	by quantitative research methods				
	Qualitative research in tourism				
3.	Analysis of selected methods of qualitative research in tourism		2	2	0
٥.			<u> </u>	2	U
4.	Carrying out qualitative research in tourism		2	0	0
٦.			_		Ü
	A 1 :				
5.	Analysis, processing and interpretation of data collected		0	2	0
	by qualitative research methods				
6.	Presentation of results of qualitative research in tourism		2	2	0
		TOTAL HOUSE	10	10	Λ
		TOTAL HOURS	10	10	0
	OTHER REI	LEVANT INFORMATIO	N		

# Monitoring the quality and efficiency of the implementation of the college. The quality of the program, teaching process, teaching skills and the level of acquired curriculum will be confirmed implementing of verbal and written evaluation based on questionnaires and other standardized methods and in accordance with the regulations of the University of Dubrovnik. The quality of the program, the teaching process, teaching skills and the level of mastery of the material will be established by conducting a written evaluation based on questionnaires and other standardized

methods in accordance with the acts of the University of Dubrovnik. Evaluation by professional colleagues. Self-observation, analysis and corrections.

COURSE INFORMATION		
Course name	ECONOMIC VALORISATION OF CULTURAL/HISTORICAL	
	HERITAGE	
Semester	2/3	
ECTS points	3	
Course status	Elective	
Course leader	Marija Benić Penava, PhD, Associate Prof.	
	Antonio Vlahov, PhD, Associate Prof.	
Department, room no.		
Phone		
e-mail	marija.benic-penava@unidu.hr	
	avlahov@net.efzg.hr	
COURSE DESCRIPTION		

#### **Course content**

- Importance of cultural-historical heritage in tourism development in the past
- Valorisation of heritage in the context of local community development
- UNESCO and world cultural-historical heritage
- Treasury of Croatian heritage
- Revitalisation and preservation of cultural-historical heritage
- Models of cultural-historical heritage management
- Valorisation of heritage by creating new tourism products
- Implementation of technology in interpretation of heritage and creating tourist experience

#### **Learning outcomes**

Upon completion of the course the students will be able to:

- Understand, interpret and critically assess theoretical insights about economic valorization of cultural-historical heritage
- Compare and critically assess case studies of tourism valorization of cultural heritage
- Apply knowledge about models of cultural and historical heritage management and their implementation through digital technologies
- Value the impact of well of Croatian heritage on needs and opportunities for creation of novel tourist products.
- Present and critically argument strategic management plan for cultural and historical heritage in tourism.

TEACHING MODE		
⊠Lectures	⊠Consultations	
⊠Seminars and workshops	□Laboratory	
☐ Exercises	⊠Field work	
⊠Independent assignments	⊠Mentoring	
Multimedia and internet	□Exams	
☑Distance learning		
EXAMINATION METHOD		
⊠ Oral	Other:	
⊠ Written		
☑ Partial exam		

READING				
Compulsory reading				
1.	UNESCO (2013): Managing Cultural Heritage, World Heritage Resource Manual, Paris;			
	https://whc.unesco.org/en/managing-cultural-world-heritage/			
2.	Antolović, J. (2013): Menadžment u kulturi, Zagreb: Hadrian			
3.	Antolović, J. (2009): Zaštita i očuvanje kulturnih dobara, Zagr	eb: Hadri	an	
Optional	Optional reading			
1.	Domijan, M. (ed) (2018): World heritage sites in Croatia, Zagreb: Ministry of Culture of the Republic of Croatia			
2.	Jelinčić, D.A. (2009): Abeceda kulturnog turizma. Zagreb: Me	andarmed	li	
	LIST OF TOPICS			
No.			Hours	
140.		L	E	S
1.	Importance of cultural-historical heritage in tourism development in the past Valorisation of heritage in the context of local community development	3	3	0
2.	UNESCO and world cultural-historical heritage Treasury of Croatian heritage	2	2	0
3.	Revitalisation and preservation of cultural-historical heritage	0	3	0
4.	Models of cultural-historical heritage management	3	0	0
5.	Valorisation of heritage by creating new tourism products	0	2	0
6.	Implementation of technology in interpretation of heritage and creating tourist experience	2	0	0
	TOTAL HOURS	10	10	0

#### OTHER RELEVANT INFORMATION

Monitoring the quality and efficiency of the implementation of the college. The quality of the program, teaching process, teaching skills and the level of acquired curriculum will be confirmed implementing of verbal and written evaluation based on questionnaires and other standardized methods and in accordance with the regulations of the University of Dubrovnik. The quality of the program, the teaching process, teaching skills and the level of mastery of the material will be established by conducting a written evaluation based on questionnaires and other standardized methods in accordance with the acts of the University of Dubrovnik. Evaluation by professional colleagues. Self-observation, analysis and corrections.

COURSE INFORMATION		
Course name	SHARING ECONOMY IN TOURISM	
Semester	2/3	
ECTS points	3	
Course status	Elective	
Course leader	Iris Mihajlović, PhD, Associate Prof.	
	Danijela Ferjanić Hodak, PhD, Associate Prof.	
Department, room no.		
Phone		
e-mail	<u>Iris.mihajlovic@unidu.hr</u>	
	dferjanic@efzg.hr	
COURSE DESCRIPTION		

#### **Course content**

Theoretical framework of sharing economy, social-economic aspects as premises for defining the concept and the model; Multi-sector approach to sharing economy; Challenges in the business environment – drivers of implementation of business models; Social peer-to-peer processes; Interactivity and creating value for consumers, innovative tools; Impact of sharing economy onto economic sector and environment; Implementation of sharing economy in hospitality – challenges and trends, development, effects; Implementation of sharing economy in tourist agency business – challenges and trends, development, effects; Future of sharing economy in tourism.

#### **Learning outcomes**

- To apply innovative tools in business as part of support network mechanisms
- To develop skills of consumer value creation
- To analyse and apply models for monitoring of efficiency valuation of sharing economy in the field of tourism intermediation, transport and hospitality
- To develop analytical approach and on its basis to apply innovative tools of sharing in the field of hospitality, intermediation and transport

TEACHING MODE			
⊠Lectures		⊠Consultations	
⊠Seminars and workshops		□Laboratory	
⊠ Exercises		□Field work	
☑Independent assignments		⊠Mentoring	
☐Multimedia and internet		□Exams	
□Distance learning			
EXAMINATION METHOD			
⊠ Oral		Other:	
⊠ Written		Click here to enter text.	
⊠ Partial exam			
READING			
Compulsory reading			
1.	Aigrain, P. (2012) Sharing: Culture and the Economy in the Internet Age. Amsterdam:		
	Amsterdam University Press.		
2.	Belk, R. (2014) You are what you can access: Sharing and collaborative consumption		
	online, Journal of Business Resea	arch, 67(8): 1595-1600	

3.	Botsman, R. and Rodgers, R. (2011) What's Mine Is Yours: How Collaborative	
	Consumption is Changing the Way We Live. London: Collins.	
4.	Cherry, C. E. and Pidgeon, N. F. (2018) Is sharing the solution? Exploring public	
	acceptability of the sharing economy, Journal of Cleaner Production, 195:939-948.	
5.	Cheng, M. (2016). Sharing economy: A review and agenda for future research, International	
	Journal of Hospitality Management 57: 60 – 70.	
6.	Dredge, D. and Gyimóthy, S., eds. (2017). The Collaborative Economy and Tourism -	
	Perspectives, Politics, Policies and Prospects. Copenhagen SV: Springer	
7.	Pekarskaya, M. (2015). Sharing Economy and Socio-Economic Transitions: An Application	
	of the Multi-Level Perspective on a Case Study of Carpooling in the USA (1970–2010);	
	Lund University: Lund, Sweden.	
8	Ranjbari, M., Morales-Alonso, G., Carrasco - Gallego, R. (2018). Conceptualizing the	
	Sharing Economy through Presenting a Comprehensive Framework,	
	Sustainability 2018, 10(7), 2 -24.	
9.	Sutherland, W. and Jarrahi, M. H. (2018) The sharing economy and digital platforms: A	
review and research agenda, International Journal of Information Management, 43: 3		
10.	Sundararajan, A. (2016) The Sharing Economy: The End of Employment and the Rise of	
	Crowd-Based Capitalism. Cambridge and London: The MIT Press.	
1.	Fang, B. Ye, Q. Law, R. (2016). Effect of sharing economy on tourism industry	
1.	employment, Annals of Tourism Research 57:247 – 278.	
2.	Dredge, D. and Gyimóthy, S. (2017). The collaborative economy: Critical perspectives,	
۷.	questionable claims and silenced voices, Tourism Recreation Research, 40 (3):286 – 302.	
	Frenken, K., Schor, J. (2017). Putting the sharing economy into perspective,	
3.	Environmental	
	Innovation and Societal Transitions 23, 3–1	
	LIST OF TODICS	

# LIST OF TOPICS

No			Hours	
No.		L	E	S
1	Theoretical framework of sharing economy, social- economic aspects as premises for defining the concept and the model Multi-sector approach to sharing economy	3	3	0
2	Challenges in the business environment – drivers of implementation of business models Social peer-to-peer processes	2	2	0
3	Interactivity and creating value for consumers, innovative tools Impact of sharing economy onto economic sector and environment	0	3	0
4	Implementation of sharing economy in hospitality – challenges and trends, development, effects	3	0	0
5	Implementation of sharing economy in tourist agency business – challenges and trends, development, effects	0	2	0
6	Future of sharing economy in tourism	2	0	0

□Seminars and workshops

⊠Independent assignments

☐Multimedia and internet

□Distance learning

# TOTAL HOURS 10 10 0 OTHER RELEVANT INFORMATION Monitoring the quality and efficiency of the implementation of the college. The quality of the program, teaching process, teaching skills and the level of acquired curriculum will be confirmed implementing of verbal and written evaluation based on questionnaires and other standardized methods and in accordance with the regulations of the University of Dubrovnik. The quality of the program, the teaching process, teaching skills and the level of mastery of the material will be established by conducting a written evaluation based on questionnaires and other standardized methods in accordance with the acts of the University of Dubrovnik. Evaluation by professional colleagues. Self-observation, analysis and corrections. **COURSE INFORMATION** Course name MODERN MARKETING THEORIES Semester 5 **ECTS** points **Course status** Compulsory Iris Mihailović, PhD, Associate Prof. Course leader Jurica Pavičić, PhD, Full Prof. Department, room no. Phone ipavici@net.efzg.hr e-mail iris.mihajlovic@unidu.hr **COURSE DESCRIPTION Course content** Marketing: Concept Marketing: Resources Marketing: Processes Marketing in organisation: Structure Marketing in organisation: Impact of marketing onto business results Marketing in organisation: Integration of marketing and sales Marketing area: Marketing strategy Marketing area: Marketing modelling Marketing are: Consumer behaviour Redefining marketing in digital economy **Learning outcomes** Critical appraisal of theories and models in marketing Propose a research process and set hypotheses from the area of marketing Understand the concept of marketing and its role in organisation Critical evaluation and understanding of possibilities to improve knowledge in specific marketing areas Understand how to integrate traditional and digital marketing TEACHING MODE **⊠**Lectures □ Consultations

□Laboratory

□Field work

□ Mentoring

□Exams

EXAMINATION METHOD		
⊠ Oral		Other:
⊠ Writte	en	
☑ Partia		
= T urtiu	1 CAULII	READING
Compuls	sory reading	REIDH (O
1		eory and Practice in Marketing, Journal of Marketing, 81
1	(March), 1-7.	or in the state of
2.	` ''	.N. (2016): Mapping the Boundaries of Marketing: What
	Needs to Be Known, Journal of M	
3.		016): Demonstrating the Value of Marketing, Journal of
	Marketing, 80 (November), 173-	
4.		"The Role of Marketing", Journal of Marketing, 63
5.		Organizing for Marketing Excellence, Journal of
	Marketing, 80 (November), 6-35	
6.	Hanssens D.M., Pauwels K.H. (2	016): Demonstrating the Value of Marketing, Journal of
	Marketing, 80 (November), 173-	190.
7.	Kumar V. (2018): Transformativ	e Marketing: The Next 20 Years, Journal of Marketing,
	82 (July), 1-12.	
		g's Influence Within the Firm", Journal of Marketing, 63
8.		ganization of Marketing Activities: A Contingency
	Theory of Structure and Perform	
		A Configuration Theory Assessment of Marketing
9.		trategy and Its Relationship with Marketing Performance,
10	Journal of Marketing, 67 (Januar	
10.	· · · · · · · · · · · · · · · · · · ·	Marketing Be Cross-Functional? Conceptual
11	Development and International Empirical Evidence, Journal of Business Research, 55	
11.	11. Ruekert R., Walker O. (1987), Marketing's Interaction with Other Functional Units: A	
12.	Conceptual Framework and Empirical Evidence, Journal of Marketing, 51 (January)  12. Homburg, C., Jensen O. (2007): The Thought World of Marketing and Sales: Which	
12.	Difference Makes a Difference?,	č
13.		s of Market-Driven Organizations," Journal of Marketing,
13.	58 (October)	of Market Billon organizations, vournar of Marketing,
14.	, ,	worski (1990): "Market Orientation: The Construct,
	Research Propositions," Journal	
15.	1 .	later (1990): "The Effect of a Market Orientation on
	Business Profitability," Journal of	
16.	Ajzen, I. (2002), "Perceived Beh	avioral Control, Self-Efficacy, Locus of Control, and the
	Theory of Planned Behavior," Jo	urnal of Applied Social Psychology, 32, 665-683.
17.	, , , , , , , , , , , , , , , , , , ,	hli, and Arvind Sahay (2000), "Market-driven Versus
	_	Academy of Marketing Science, 28 (1), 45–54.
18.		r, and Douglas L. MacLachlan (2004), "Responsive and
		New Product Success," Journal of Product Innovation
	Management, 21 (5), 334–47.	
19.		theory of Human Motivation," Psychological Review, 50
20	(4), 370–96.	(2004) (CT) 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
20.		(2004), "The equivalence of learning paths in early
		rect instruction and discovery learning," Psychological
	Science, 15 (10), 661–67.	

6.	Redefining marketing in digital economy	5	0	0
5.	Marketing are: Consumer behaviour	0	5	0
4.	Marketing area: Marketing modelling 5 0 0		0	
3.	Marketing area: Marketing strategy	0	2	0
2.	Marketing in organisation: Structure Marketing in organisation: Impact of marketing onto business results Marketing in organisation: Integration of marketing and sales	0	3	0
1.	Marketing: Concept Marketing: Resources Marketing: Processes	5	0	0
No.		L	Hours E	S
	LIST OF TOPICS			
6.	in Marketing, SAGE Publications Ltd.	anier Bene		piredifolis
	East, R., Singh J., Wright, M., Vanhuele, M. (2017.), Consu			
5.	Digital, John Wiley & Sons  Martin, D., Schouten, J.(2011.), Sustainable Marketing, Pre	ntice Hell	1 adition	,
4.	Kotler, P., Kartajaya, H., Setiawan, I. (2017.), Marketing 4.			
3.	Carpenter, Gregory S. and Donald R. Lehmann (1985), "A Brand Switching, and Competition," Journal of Marketing I			
2.	Bettman, James R. (1979), An Information Processing TheoReading: Addison Wesley.	ory of Cor	sumer Ch	oice.
1.	Levitt, T. (1962): "Innovation in marketing: New perspective New York: McGraw-Hill.	ves for pro	ofit and gr	owth",
Optiona	l reading	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	<u> </u>	
23.	and the failure of leading firms", Strategic Management Jou			
23.	Marketing, 69 (2), 42–60. Christensen Clayton M., Bower Joseph L. (1996): "Custom	er nower	strategic i	nvectment
	Orientations on Technology- and Market- based Breakthrou	igh Innova	ations," Jo	ournal of
22.	Zhou, Kevin Z., Chi K. Yim, and David K. Tse (2005), "The Effects of Strategic			
	Conceptualization," Journal of the Academy of Marketing S	Science, 1	-15.	

Monitoring the quality and efficiency of the implementation of the college. The quality of the program, teaching process, teaching skills and the level of acquired curriculum will be confirmed implementing of verbal and written evaluation based on questionnaires and other standardized methods and in accordance with the regulations of the University of Dubrovnik. The quality of the

program, the teaching process, teaching skills and the level of mastery of the material will be established by conducting a written evaluation based on questionnaires and other standardized methods in accordance with the acts of the University of Dubrovnik. Evaluation by professional colleagues. Self-observation, analysis and corrections.

COURSE INFORMATION		
Course name	MARKETING CHANNELS AND MODERN	
	TECHNOLOGIES	
Semester	2	
ECTS points	5	
Course status	Compulsory	
Course leader	Mirko Palić PhD, Full Prof.	
	Marija Dragičević, PhD, Associate Prof	
Department, room no.		
Phone		
e-mail	mpalic@net.efzg.hr	
	marija.dragicevic@unidu.hr	
COURSE DESCRIPTION		

#### **Course content**

- 1. Theoretical background and mathematical models of marketing channels
- 2. Impact of modern trends onto distribution strategies
- 3. Evolution of the role of intermediary in the channel
- 4. Delivering value through channel
- 5. Managing relations, dynamics and structure of distribution channel
- 6. Role of retail sale in distribution channel
- 7. Modern technologies in the function of boosting efficiency of distribution channel
- 8. Acquisition of competitive advantage through distribution channel

- Understand, interpret and offer critical analysis of theories and models in digital transformation of marketing channels
- Understand and be able to implement advanced analytical methods when bringing decisions on shaping distribution strategies
- Critical analysis, evaluation and synthesis of new research ideas in the area of marketing channels
- Apply knowledge acquired in this course to create competitive advantage by creating and providing superior value through marketing channels
- Understand, interpret and offer critical analysis of the phenomenon of digital transformation from the aspect of marketing channels

TEACHING MODE		
⊠Lectures	⊠Consultations	
☐Seminars and workshops	□Laboratory	
	□Field work	
⊠Independent assignments	□Mentoring	
⊠Multimedia and internet	□Exams	

⊠Distance learning

EXAMINATION METHOD					
⊠ Oral		Other:			
⊠ Writte	☑ Written Click here to enter text.				
☑ Partia	l exam				
		READING			
Compuls	ory reading				
1	Palmatier, R.W., Sivadas, E., Ster				
	Strategy: An Omni-Channel App				
2.	Rosenbloom, B. (2012): Marketin		nt View, 8	8th interna	tional
2	edition, Cengage Learning, Maso		T 4 - 1	.11 1	
3.	Dent, J., White, M. (2018): Sales distribution strategy, 3rd edition, I	<u> </u>	HOW TO DE	ma ana m	lanage
4.	Coughlan, A.T., Anderson, E., St		(2014): N	[arketing	Channels
,,	7th international edition, Pearson	•	(2011). 1	iarketing	Chamiers,
Optional					
•	Ingene, C.A., Parry, M.E. (2005):	· Mathematical models of d	listributio	n channel	s Kluwer
1.	Academic Publishers, New York,		nstrioutio	ii ciiaiiiici	s, mawer
			i atmi baati aa	n Edwynad	Eleon
2.	Betancourt, R.R. (2004): The Eco Publishing, Cheltenham, UK	pholines of Retaining and D	istributio	n, Euwaru	Elgar
	LIST OF TO	PICS			
<b></b>	Hours				
No.			L	E	S
	Theoretical background and math	nematical models of			
1.	marketing channels		5	0	0
	Impact of modern trends onto dis	tribution strategies			
2.	Evolution of the role of intermed	iary in the channel	0	5	0
۷.	Delivering value through channel		U	3	U
		1			
3.	Managing relations, dynamics and	d structure of distribution	0	3	0
	channel				
			_		
4.	Role of retail sale in distribution	channel	5	0	0
5.	Modern technologies in the funct	· ·	0	2	0
J.	efficiency of distribution channel		Ü	2	Ü
	Acquisition of competitive advan	tage through distribution			
6.	channel	lage unough distribution	5	0	0
	· · · · · · · · · · · · · · · · · · ·				
		TOTAL HOURS	15	10	0
	OTHER REL	LEVANT INFORMATIO	N		

Monitoring the quality and efficiency of the implementation of the college. The quality of the program, teaching process, teaching skills and the level of acquired curriculum will be confirmed implementing of verbal and written evaluation based on questionnaires and other standardized methods and in accordance with the regulations of the University of Dubrovnik. The quality of the

program, the teaching process, teaching skills and the level of mastery of the material will be established by conducting a written evaluation based on questionnaires and other standardized methods in accordance with the acts of the University of Dubrovnik. Evaluation by professional colleagues. Self-observation, analysis and corrections.

COURSE INFORMATION		
Course name	NEUROMARKETING	
Semester	2/3	
ECTS points	3	
Course status	Compulsory	
Course leader	Ivana Pavlić, PhD, Full Prof.	
	Barbara Puh, PhD, Associate Prof.	
Department, room no.		
Phone		
e-mail	ipavlic@unidu.hr	
	<u>bpuh@unidu.hr</u>	
COURSE DESCRIPTION		

#### **Course content**

- Neuromarketing new marketing paradigm (purpose and importance)
- Concept, human brain understanding
- Neuromarketing tools
- Neuromarketing research methods
- Determinants of Neuromarketing: senses and perception
- Determinants of Neuromarketing: attention and consciousness
- Determinants of Neuromarketing: motions and feelings
- Determinants of Neuromarketing: learning and memory
- The consumer decision making process
- Neuromarketing and marketing communication
- Ethical dilemmas

# **Learning outcomes**

After attending the course and passing the exam students will be able to:

- Understand and critically interpret Neuromarketing concept application in consumer behaviour
- Critically analyse neurological processes in the field of consumer behaviour
- Perceive contemporary analytical tools and methods of consumer behaviour research
- Critically review the limitations and ethical dilemmas of Neuromarketing application in consumer behaviour

TEACHING MODE			
⊠Lectures	⊠Consultations		
⊠Seminars and workshops	⊠Laboratory		
	□Field work		
⊠Independent assignments	⊠Mentoring		
⊠Multimedia and internet	□Exams		
⊠Distance learning			
EXAMINATION METHOD			
⊠ Oral	Other:		
⊠ Written			

☐ Partial	exam			
	READING			
Compuls	ory reading			
1	Ramsøy, T. Z. (2015), Introduction to Neuromarketing & Co	onsumer l	Neuroscie	nce,
	Neurons Inc Aps			
2.	Šola, M. H., (2016), Marketinška oružarnica, Redak			
3.	Zurawicki, L. (2010), Neuromarketing – Exploring the Brain	n of the C	onsumer,	Springer
Optional				
1.	Morin, C. (2018), The Persuasion Code: How Neuromarket	ing Can H	Ielp You F	Persuade
1.	Anyone, Anywhere, Anytime, Wiley			
2.	Pradeep, A. K. (2010), The buying brain: secrets for selling	to the sub	conscious	s mind
۷٠	Wiley			
	LIST OF TOPICS			
No.			Hours	
		L	E	S
	Neuromarketing – new marketing paradigm (purpose and			
1.	importance)	2	2	0
	Concept, human brain understanding			
	Neuromarketing tools			
	Neuromarketing research methods			
2.	Determinants of Neuromarketing: senses and perception	2	2	0
	Determinants of Neuromarketing: attention and consciousness			
3.	Determinants of Neuromarketing: motions and feelings	2	2	0
3.	Determinants of Neuromarketing: learning and memory	2	2	0
4.	The consumer decision making process	1	1	0
			_	Ū
5.	Neuromarketing and marketing communication	2	2	0
6.	Ethical dilemmas	1	1	0
	TOTAL HOURS	10	10	0

Monitoring the quality and efficiency of the implementation of the college. The quality of the program, teaching process, teaching skills and the level of acquired curriculum will be confirmed implementing of verbal and written evaluation based on questionnaires and other standardized methods and in accordance with the regulations of the University of Dubrovnik. The quality of the program, the teaching process, teaching skills and the level of mastery of the material will be established by conducting a written evaluation based on questionnaires and other standardized methods in accordance with the acts of the University of Dubrovnik. Evaluation by professional colleagues. Self-observation, analysis and corrections.

University of Dubrovnik	F04-15E – Module description	
	COURSE INFORMATION	
Course name		
	Accounting Policies and Sales Management	
Degree	PhD	
Semester	Summer (2. sem)	
<b>ECTS</b> points	3 ECTS	
Course status	Elective	
Course leader	prof.dr.sc. Lajoš Žager; prof.dr.sc. Sanja Sever Mališ	
Department, room no.	, ; ,	
Phone	·,	
e-mail	lzager@efzg.hr; ssever@net.efzg.hr	
	COURSE DESCRIPTION	
Course content		
standards 2. The role of financial important accounting policies in intangible assets of a company wit sales and provision of services; In Treatment of research and develop of business decision-making about life cycle of the product 9. Meas profit margin; Differentiation of contractions of the product of	cies as a starting point for the development of financial reporting and non-financial information in sales management 3. The most the context of product valuation 4. The issue of valuation of the an emphasis on the brand 5. Recognition of revenue from product acome from contracts with customers 6. Classification of expenses; pment costs and marketing costs 7. Breakeven point in the function the future of the product 8. Profit and cash flow depending on the uring the profitability of the company and the significance of the different measures of profitability (EBIT, EBITDA, profitability of Revision of the cycle of sales and collection of receivables	
Learning outcomes		
<ol> <li>learn the importance of accounting information in sales management</li> <li>understand the connection between the choice of accounting policies and the company's</li> <li>discuss the advantages, disadvantages and possibilities of accounting valuation of an intangible</li> </ol>		

- asset such as a brand
- 4. become familiar with the accounting treatment of costs specific to the sales function
- 5. apply analytical procedures in the capacity of considering the influence of selected accounting policies on the profitability of the company
  6. analyze the key questions that auditors focus on when auditing the sales cycle.

o. analyze the key questions that additions locas on when additing the sales eyele.			
TEACHING MODE			
□ Lectures	☑ Office hours		
☐ Seminars and workshops	☐ Laboratory		
	☐ Field work		
☑ Independent tasks	Mentoring work		
☑ Multimedia and internet	☐ Knowledge test		
□ Distance education			
EXAMINATION METHOD			
☑ Oral exam	Other:		
☑ Written exam			

□ Collo	oquium				
		READING			
Compuls	sory reading				
1.	Žager, K. et al., Analiza financ Zagreb, 2017.	ijskih izvještaja: načela, postu	ıpci, sluča	jevi, HZR	iFD,
2.	Drury, C, Management Accour Boston, 2013.	nting for Business. Fifth Edition	on, Cenga	ge Learnii	ng,
3.	Arens, A.A., Elder, R. J. & Bea Edition, Pearson, Harlow, UK,	•	ssurance S	evices. Si	xteenth
4.	Aerts, W. & Walton, P, Global Analysis. third Edition, Cengag		porting: P	Principles a	and
Optional	reading				
1.	Dyson, J. R. & Franklin, E, Ac Pearson, Harlow, UK, 2017.	counting for non-accounting s	students. N	Ninth Editi	ion,
2.	Wahlen, J. M., Baginski, S. P. & Bradshaw, M, Financial Reporting, Financial				
LIST OF TOPICS					
No.	ТОРІ	C	L	Hours E	S
1.	Basic accounting principles as a reporting standards	basis for creating financial	2	2	0
2.	Basic accounting principles as a reporting standards	basis for creating financial	2	2	0
3.	The role and significance of acco	ounting policies in sales	2	2	0
4.	The role and significance of acco	ounting policies in sales	2	2	0
5.	Revizija prihoda od prodaje i pot	raživanja od kupaca	2	2	0
		TOTAL HOURS	10	10	0

Monitoring the quality and efficiency of the implementation of the college. The quality of the program, teaching process, teaching skills and the level of acquired curriculum will be confirmed implementing of verbal and written evaluation based on questionnaires and other standardized methods and in accordance with the regulations of the University of Dubrovnik. The evaluation of the quality of the program and the teaching process will be systematically carried out by means of a written evaluation, the form of which is harmonized with the acts of the University of Dubrovnik and the Faculty of Economics of the University of Zagreb (student survey on the quality of teaching activities, teacher self-analysis).

COURSE INFORMATION		
Course name		
	Customer Relations Management in the Digital Environment	
Degree	PhD	
Semester	Summer (2. sem)	
ECTS points	3 ECTS	
Course status	Elective	
Course leader	prof.dr.sc. Tihomir Vranešević	
Department, room no.	,	
Phone		
e-mail	tvranes@efzg.hr	
	COURSE DESCRIPTION	
Course content		
	nships with existing and potential clients in the context of the digital	
	and client relationship management 3. The process of measuring	
	esearching the value for clients 5. The concept of satisfaction vs the Building a model measuring client satisfaction 7. Systematic	
	os 8. Client orientation as a company culture	
Learning outcomes	s o. Chefit orientation as a company culture	
	in order to build and maintain a unique relationship with clients in	
the context of the digital environment		
	techniques specific to the digital environment in order to improve	
relationships and interactions with		
	for the purpose of building a model for measuring user satisfaction	
in the digital environment		
I	rall satisfaction and value of the client in the context of the digital	
environment		
5. Demonstrate the ability to syste	ematically manage client relationships in a digital environment	
TEACHING MODE		
□ Lectures	☑ Office hours	
✓ Seminars and workshops	☐ Laboratory	
	☐ Field work	
☐ Independent tasks		
	☐ Knowledge test	
☐ Distance education		
EXAMINATION METHOD		
☐ Oral exam	Other:	
⊠ Written exam		
☑ Colloquium		
READING		
Compulsory reading		
1 = -	H., Setiawan, I, Marketing 4.0, Moving from traditional to digital,	

_				
2.	Vranešević, T., Pandža Bajs, I., Mandić, M, Upravljanje zadovoljstvom klijenata, 2.			
	izdanje, AccenT, 2018.			
3.	Ružić, D., Biloš, A., Turkalj, D, e-Marketing, 3. izdanje, Sveučilište Josipa Jurja			
	Strossmayera, Ekonomski fakultet u Osijeku, 2014.			
4.	Frick, T., Return on engagement Content, Strategy, and Desi	gn Techni	iques for I	Digital
	Marketing, Elsevier Inc, 2010.			
5.	Damian, R., Calvin, J, Understanding digital marketing: ma	rketing str	ategies fo	r
	engaging the digital generation, Kogan Page Limited, 2009.			
6.	Flores, L, How to Measure Digital Marketing, Palgrave Mac	millan, 20	14.	
Optional	reading			
	Damian, R., Calvin, J, The best digital marketing campaigns	in the wo	rld : maste	ering the
1.	art of customer engagement, Kogan Page Limited, 2011.			
	LIST OF TOPICS			
NT -	TODIC		Hours	
No.	TOPIC	L	E	S
	The role of evertomer relations in the context of the digital			
1.	The role of customer relations in the context of the digital	1	1	0
	environment			
	Managing customer relations on social media (including			
2.	social networks)	1	1	0
	social networks)			
			_	_
3.	Creating value in the minds of clients	2	2	0
	The relationship between the concept of satisfaction and the			
4.	concept of value for clients	2	2	0
_		2	2	
5.	Research and measurement of customer value	2	2	0
	Continue	1	1	0
6.	Customer satisfaction measurement model	1	1	0
7.	Client orientation as a prerequisite for success	1	1	0
/.	Chem offentation as a prerequisite for success	1	1	U
	momit	40	40	
	TOTAL HOURS	10	10	0

University of Dubrovnik	F04-15E – Module description	
	COURSE INFORMATION	
Course name		
	Digital Marketing and Social Media Theory	
Degree	PhD	
Semester	Summer (2. sem)	
ECTS points	3 ECTS	
Course status	Elective	
Course leader		
<b>D</b>	izv.prof.dr.sc. Vatroslav Škare	
Department, room no.	,	
Phone	violeomo@ofra.hu	
e-mail	vskare@efzg.hr COURSE DESCRIPTION	
Course content	COURSE DESCRIPTION	
1. Digital transformation of marketing and development of digital marketing theory 2. Identification of relevant scientific debates and topics in the field of digital marketing (MSI Research Priorities Initiative) 3. Structure of digital media 4. The Big Tech and consequences for digital marketing 5. Characteristics of social media and role digital content 6. The influence of digital technologies on the theory of consumer behavior (consumer decision-making path, user experience and user interface, consumer engagement, personalization, co-reaction) 7. The role of digital technologies in the organization and implementation of marketing activities (Martech) 8. Consequences of the integration of all of marketing channels 9. Leading scientific publications and research centers in the field of digital marketing and social media 10. Designing a research proposal in the field of digital marketing and social media		
Learning outcomes		
<ol> <li>Understand, interpret and critically reflect on the phenomenon of digital transformation from the aspect of marketing</li> <li>Understand and interpret the theory and models of digital marketing and social media</li> <li>Demonstrate the ability to conceive, design, implement and adapt scientific research processes in the field of digital marketing and social media</li> </ol>		

- 4. Independently research issues in the areas of digital marketing and social media and publish original research results

  5. Critically analyze, evaluate and synthesize new research ideas in the areas of digital marketing
- and social media

TE	TEACHING MODE		
☐ Lectures	☑ Office hours		
☐ Seminars and workshops	☐ Laboratory		
	☐ Field work		
Multimedia and internet	☐ Knowledge test		
☑ Distance education			
EXAMINATION METHOD			

	☐ Oral exam		Other:			
$\boxtimes$	☑ Written exam					
$\boxtimes$	Colloquium					
			READING			
Co	•	sory reading				
	1.	Kannan, P. K., Li, A, Digital m	_		earch ager	nda,
	2	International Journal of Research	<u> </u>		C M 1	, 1
	2.	Deighton, J., Kornfeld, L, Interactive			for Marke	ters and
	3.	Marketing, Journal of Interactive Malthouse, E., & Hofacker, C,			n interactiv	WA
	3.	marketing, Journal of Interactiv	2			VC
	4.	Constantinides, E, Foundations				<u> </u>
	••	Behavioral Sciences 148, 2014,		1000014	Social an	<b>.</b>
	5.	Lee, I, Big data: Dimensions, e	1 1	ges, Busi	ness Horiz	zons,
		60(3), 2017, p.p. 293-303.	, ,	,		
	6.	Fudurić, M., Malthouse, E. C.,	& Viswanathan, V, Keep it, s	have it, cu	ıt it: A clo	ser look
		into consumers' video viewing				
	7.	Erdem, T., Keller, K.L., Kukso		_		-
		empowered world, Internationa	l Journal of Research in Mark	ceting, 330	(1), 2016,	p.p. 3-
	0	10.				
	8.	Gensler, S., Völckner, F., Liu-Thompkins, Y., Wiertz, C., Managing Brands in the				
	0	Social Media Environment, Journal of Interactive Marketing, 27, 2013, p.p. 242-256.				
	9.	P. A., Marketing in computer-mediated environments: Research synthesis and new				
	10.	directions, Journal of Marketing, 78(1), 2014, p.p. 20-40. Felix, R., Rauschnabel P.A., Hinsch C., Elements of strategic social media marketing:				
	10.	A holistic framework, Journal of Business Research, 70, 2016, p.p. 118-126.				
Op	tional	reading	a Business Research, 70, 201	o, p.p. 11.	120.	
		Chaffey, D., Smith, P.R., Digital Marketing Excellence: Planning, Optimizing and				
	1.	Integrating Online Marketing, 5th Edition, Routledge, 2017.				
	2.	Tuten, T.L., Solomon, M.R, Social Media Marketing, 2nd Edition, SAGE Publications				
	۷.	Ltd, 2014.				
		LIST OF T	TOPICS			
N	Jo.	TOPIC	C		Hours	a
				L	E	S
	1	Digital transformation of marketi	ng and development of	2	0	0
	1.	digital marketing theory		2	U	U
		Identification of relevant scientifi	c discussions and tonics in			
2.		the field of digital marketing (MS	<u>*</u>	0	2	0
	_,	Initiative)		Ü	_	Ü
		,				
	3.	Structure of digital media		1	0	0
		<u> </u>				
				4	•	
	4.	The Big Tech and its consequence	es for digital marketing	1	0	0

	TOTAL HOURS	10	10	0
10.	Designing a research proposal in the field of digital marketing and social media	0	8	0
9.	Leading scientific publications and research centers in the field of digital marketing and social media	1	0	0
8.	Consequences of integration of all marketing channels	1	0	0
7.	The role of digital technologies in the organization and implementation of marketing activities (Martech)	1	0	0
6.	he influence of digital technologies on the theory of consumer behavior (consumer decision-making path, user experience and user interface, consumer engagement, personalization, co-reaction)	2	0	0
5.	Characteristics of social media and the role of digital content	1	0	0

COURSE INFORMATION		
Course name		
	Strategy in the Context of Marketing Interactivity	
Degree	PhD	
Semester	Summer (2. sem)	
ECTS points	3 ECTS	
Course status	Elective	
Course leader	prof.dr.sc. Goran Vlašić; prof.dr.sc. Jurica Pavičić	
Department, room no.	· · · · ·	
Phone	;	
e-mail	gvlasic@efzg.hr; jurica.pavicic@unidu.hr	

# University of Dubrovnik *F04-15E* – *Module description* **COURSE DESCRIPTION Course content** • Strategy and interactivity – principles and tools • Strategy and personalization – decision-making process • Strategy and platform economy • Strategy and expert systems • Strategy and data and information ("big data") • Strategy and artificial intelligence **Learning outcomes** 1. Critically evaluate theories and models in the field of strategic marketing and the challenges and adaptations that arise as a result of mass interactivity 2. Propose a research process and set hypotheses in the field of strategic marketing in the context of interactivity 3. Rethink the relationship between strategic marketing and interactivity/personalization 4. Critically assess the role of the platform economy in the context of marketing strategy 5. Critically assess the role of expert systems in the context of marketing strategy 6. Critically assess the role of data and information (big data) in the context of marketing strategy 7. Critically assess the role of artificial intelligence in the context of marketing strategy TEACHING MODE □ Lectures $\square$ Office hours ⊠ Seminars and workshops ☐ Laboratory ☐ Exercises ☐ Field work ☐ Mentoring work ☐ Multimedia and internet ☐ Knowledge test ☐ Distance education **EXAMINATION METHOD**

# EXAMINATION METHOD ☐ Oral exam ☐ Written exam ☐ Colloquium ■ READING

# Compulsory reading

Hanssens D.M., Pauwels K.H., Demonstrating the Value of Marketing, Journal of Marketing, 80 (November), 2016, p.p. 173-190.
 Zhang J.Z., Watson IV J.F., Palmatier R.W., Dant R.P., Dynamic Relationship Marketing, Journal of Marketing, 80 (September), 2016, p.p. 53-75.
 Challagalla G., Murtha B.R., Jaworski B, Marketing Doctrine: A Principles- Based Approach to Guiding Marketing Decision Making in Firms, Journal of Marketing, 78 (July), 2014, p.p. 4-20.

4.	4. Kumar V., Transformative Marketing: The Next 20 Years, Journal of Marketing, 82		, 82			
(July), 2018, p.p. 1-12.						
5.	De Haan, Ev, Kannan P.K., Verhoef P.C., Wiesel T., Devic	e Switchin	ng in Onlii	ne		
	Purchasing: Examining the Strategic Contingencies, Journal of Marketing, 82					
	(September), 2018, p.p. 1-19.					
6. Ramaswamy V., Ozcan K., Offerings as Digitalized Interactive Platforms: A Concept		nceptual				
	Framework and Implications, Journal of Marketing, 82 (July), 2018, p.p. 19-31.					
7.	Kumar V, A Theory of Customer Valuation: Concepts, Metr	rics, Strate	gy, and			
Implementation, Journal of Marketing, 82 (January),, 2018, p.p. 1-19.						
8. Lemon K.N., Verhoef P.C, Understanding Customer Experience		ence Thro	ughout the	2		
	Customer Journey,, Journal of Marketing, 80 (November),, 2	2016, p.p.	69-96.			
9.	Moorman C., Day G.S., Organizing for Marketing Excellen	ce, Journa	al of Mark	eting, 80		
	(November), 2016, p.p. 6-35.					
10.	Kumar V., Reinartz W., Creating Enduring Customer Value	, Journal c	of Marketi	ng, 80		
	(November), 2016, p.p. 36-68.					
11.	Wedel M, Kannan P.K., Marketing Analytics for Data-Rich	Environn	nents, Jou	rnal of		
	Marketing, 80 (November), 2016, p.p. 97-121.					
12.	Lamberton C., Stephen A. T., A Thematic Exploration of Di	gital, Soc	ial Media,	and		
	Mobile Marketing: Research Evolution from 2000 to 2015 a	nd an Age	enda for F	uture		
Inquiry, Journal of Marketing, 80 (November), 2016, p.p. 146-172.						
13.	Kim, Y., Peterson, R.A, A Meta-analysis of Online Trust Relationships in E-commerce,					
	Interactive Marketing, 38 (1), 2017, p.p. 44-54.					
14.	Bharadwaj A., El Sawy O., Pavlou P., Venkatraman, N.V., I	Digital Bu	siness Stra	ategy:		
Toward a Next Generation of Insights, MIS Quarterly, 37 (2), 2013, p.p. 471-4		.p. 471-48	2.			
15.	Kane, G.C., Palmer, D., Phillips, A.N., Kiron D., Buckley, N	N, Strategy	, not tech	nology,		
	drives digital transformation, MIT Sloan Management Revie	ew, 2015.				
Optional	reading					
1	Struhl S., Artificial Intelligence Marketing and Predicting C	onsumer (	Choice: Ar	ı		
1.	Overview of Tools and Techniques, Kogan Page Publishing, 2017.					
2	Chavez T., Data Driven: Harnessing Data and AI to Reinvent Customer Engagement,					
2.	McGraw-Hill Education, 2018.					
2	Sterne J., Artificial Intelligence for Marketing: Practical Applications, Wiley Publishing,					
3.	2017.					
4	Prahalad C.K., Ramaswamy V., Co-creation experiences: The next practice in value					
4.	creation, Journal of Interactive Marketing, 18 (3), 2015, p.p. 5-14.					
Kaufman I., Digital Marketing: Integrating Strategy and Tactics		ctics with	Values,			
5. Routledge, 2014.						
	LIST OF TOPICS					
No	ТОРІС		Hours			
No.	10110	L	E	S		

1.	Strategy and interactivity – principles and tools	2	2	0
2.	Strategy and personalization – the decision-making process	2	2	0
3.	Strategy and platform economy	2	2	0
4.	Strategy and data and information ("big data")	2	2	0
5.	Strategy and artificial intelligence	2	2	0
	TOTAL HOURS	10	10	0

COURSE INFORMATION			
Course name			
	Research Directions in Brand Management		
Degree	PhD		
Semester	Summer (2. sem)		
ECTS points	3 ECTS		
Course status	Elective		
Course leader	izv.prof.dr.sc. Sandra Horvat; prof.dr.sc. Zoran Krupka		
Department, room no.	· , , ,		
Phone	;		
e-mail	shorvat@efzg.hr; zkrupka@efzg.hr		
COURSE DESCRIPTION			
Course content			

• Brand management theories. • Product / company / employer / retailer brand management. • Brand management from a social media perspective. • Luxury brand management. • The neuroscience of brand management.			
Learnin	g outcomes		
1. Critically evaluate theories and models in the field of brand management. 2. Product / company / employer / retailer brand management. 3. Brand management from a social media perspective. 4. Luxury brand management. 5. The Neuroscience of Brand Management.			
	TE	ACHING MODE	
	ires	☐ Office hours	
□ Semi	nars and workshops	☐ Laboratory	
⊠ Exerc		☐ Field work	
⊠ Indep	pendent tasks	☐ Mentoring work	
-	imedia and internet	☐ Knowledge test	
☐ Dista	nce education	Ç	
	EXAM	INATION METHOD	
⊠ Oral	☑ Oral exam Other:		
⊠ Writt	en exam		
⊠ Collo	oquium		
Commula	ann na din a	READING	
1.	Sory reading  Asker D. A. & Keller K. I. (	Consumer evaluation of brand extensions., Journal of	
1.	Marketing, 54(1), 1990, p.p. 27		
2.		trategies for building consumer brand preference, ournal	
	of Product & Brand Manageme	•	
3.		entity, corporate branding and corporate marketing;	
		an Journal of Marketing, 35(3/4), 2001, p.p. 248-291.	
4.		uela, A., Brands as signals: a cross-country validation	
5	study, Journal of Marketing, 70		
3.	5. Fung So, K. K., Wu, L., Xiong, L., & King, C., Brand Management in the Era of Social Media: Social Visibility of Consumption and Customer Brand Identification, Journal of		
	Travel Research, 57(6), 2008, p.p. 727-742.		
6.	Gray, E. R., & Balmer, J. M. T., The corporate brand: a strategic asset, Management in		
	Practice, 4, 2001, p.p. 1-4.		
7.	Herstein, R., & Jaffe, E. D., Launching store brands in emerging markets: resistance		
0		Strategy, 28(5), 2007, p.p. 13-19.	
8.		measuring, and managing consumer-based brand equity,	
9.	Journal of Marketing, 57(1), 19 Keller K. L. & Lehmann D. F	R., How do brands create value?, Marketing Management,	
J.	12(3), 2003, p.p. 26-31.	c., 110 do orando ereate varue :, marketing management,	

110.		L	$\mathbf{E}$	S		
No.	TOPIC	_	Hours	~		
	LIST OF TOPICS					
11. 18(9), 2011, p.p. 688-696.						
11.	Yan, J., Social media in branding: Fulfilling a need, Journal		Managem	ent,		
10.	building, Journal of Brand Management, 16(3), 2011, p.p. 17			J. WIIG		
	Walvi, T. H., Three laws of branding: Neuroscientific found	lations of	effective l	orand		
9.	Okonkwo, U., The luxury brand strategy challenge, Journal of 2009, p.p. 287-289.	ot Brand N	vianageme	ent, 16,		
J.	Journal of Marketing, 37(7/8), 2003, p.p. 1041-1064.	CD 13	. π	. 10		
8.	Hatch, M. J., & Schultz, M., Bringing the corporation into co	orporate b	randing, $\overline{E}$	European		
7.	research, Journal of Consumer Research, 24(4), 1998, p.p. 34	43-373.				
7	Fournier, S., Consumers and their brands: developing relation	nship theo	ory in con	sumer		
6.	Journal of Marketing Research, 26, 1979, p.p. 64-73.	, or marke	501130	1400,		
_	Churchill, G. A., A paradigm for developing better measures		ting const	ructs.		
5.	Collide, Journal AJOB Neuroscience, 2(4), 2011, p.p. 18-27		and Coll	MEICE		
	Comparison, Journal of Business Research, 65, 2012, p.p. 14 Chancellor, B., & Chatterjee, A, Brain Branding: When New			merce		
4.	Bian, Q., Forsythe, S., Purchase intention for luxury brands:					
	of Marketing, 69(3), 2005, p.p. 35-48.		1. 1			
3.	consumer product responses: the moderating role of corporation	te brand d	ominance	, Journal		
	Berens, G., van Riel, C. B. M., & van Bruggen, G. H., Corpo	orate assoc				
2.	of brand equity, Marketing Letters, 7(3), 1996, p.p. 237-247.					
2	Agarwal, M. K., & Rao, V. R., An empirical comparison of	consumer-	-based me	asures		
1.	1997, p.p. 347-356.	miloung I		~ · <b>,</b>		
	Aaker, J. L., Dimensions of brand personality,, Journal of M	arketing R	Research.	34,		
Optional						
10.	Journal of Brand Management, 8(1), 2016, p.p. 7-19.	nus. All Cl	mpiricai s	iuuy,		
18.	Tak, P., & Pareek, A., Consumer attitude toward luxury bra	nds. An ei	mnirical s	tudv		
	Scale development and validation, Psychology and Marketin 132.	1g, 32(1), 2	2015, p.p.	121-		
17.	Sung, Y., Choi, S. M., Ahn, H., & Song, Y-A., Dimensions					
17	22(7), 2013, p.p. 473-483.	of 1	h.u.a. J	a a m a 1:4		
	attractiveness and the use of social media, Journal of Produc	t & Brand	Managen	nent,		
16.	Sivertzen, A-M., Ragnhild Nilsen, E., & Olafsen, A. H., Em		_			
1.5	impressions, Journal of Brand Management, 19(9), 2012, p.p.			1		
	functional magnetic resonance imaging study on brands' imp					
15.	Santos, J. P., Seixas, D., Brandão, S., & Moutinho, L., Neur	oscience i		g: A		
	portfolio value, Strategy & Leadreship, 30(5), 2002, p.p. 22-					
14.	Petromilli, M., Morrison, D., & Million, M., Brand architect	ure: Build	ing brand			
	7(4/5), 2008, p.p. 303-318.		2011u	·		
15.	informative research in neuroscience and marketing, Journal		-			
13.	Perrachione, T. K., & Perrachione, J. R, Brains and brands:	develoning	mutually	7		
12.	management, Journal of Marketing, 50, 1986, p.p. 135-146.	u concept	-mage			
12.	of Innovation Management, 3(3), 2000, p.p. 116-124.  Park, C. W., Jaworski, B. J., & MacInnis, D. J., trategic bran	d concent	imaga			
11.	Palumbo, F., & Herbig, P., The multicultural context of bran	id loyalty,	European	Journal		
1.1	Journal of Relationship Marketing, 3(2/3), 2004, p.p. 65-88.					
10.	Miles, S. J., & Mangold, G., A conceptualization of the employee branding process,					
10	Miles S. I. & Mangold G. A concentualization of the emp	lovee bran	nding proc	·ess		

	TOTAL HOURS	10	10	0
7.	Brand management in a global environment.	1	2	0
6.	Country brand management.	1	1	0
5.	The Neuroscience of Brand Management.	2	2	0
4.	Luxury brand management.	1	1	0
3.	Brand management challenges from a social media perspective.	2	1	0
2.	Private label management.	1	1	0
1.	Theories of brand management.	2	2	0

COURSE INFORMATION				
Course name				
Organisation and Management Theories				
PhD				
Summer (2. sem)				
5 ECTS				
Compulsory				
prof.dr.sc. Sanda Rašić Jelavić; prof.dr.sc. Tomislav Hernaus				
. , , ,				
•				
srasic@efzg.hr; thernaus@efzg.hr				
e-mail   srasic@efzg.hr; thernaus@efzg.hr  COURSE DESCRIPTION				

#### **Course content**

• Determination of theory and science of organization/management • Classification and overview of theories of organization and management • Structural theories of organization and management: Theory of scientific management, Administrative theory, Bureaucratic theory • Behaviorist theories of organization and management: Theory of interpersonal relations, Theory of human resources (Theory of participatory of management, Theory of interpersonal competence, Theory of motivation, Theory of leadership) • Modern theories of organization and management: System theory, Theory of sustainable development management, Theory of excellence, Contingency theory, Neo-institutional theory, Population-ecological theory, Theory of organizational economics, Theory of resource interdependence, Multilevel organization theory, network theory of organization • Other theories of organization and management

- 1. Explain the role and importance of the scientific study of organization and management practice
- 2. Describe the context of development and the specificity of certain theories of organization and management
- 3. Critically review the assumptions of certain theories of organization and management
- 4. Recognize the complementarity of organization and management theories
- 5. Discuss the perspective of the development of organizational and managerial science as well as the areas of their application in practice
- 6. Use the context of individual theories as a starting point for designing and conducting scientific research

TH	TEACHING MODE			
□ Lectures	☑ Office hours			
⊠ Seminars and workshops	☐ Laboratory			
☐ Exercises	☐ Field work			
☑ Independent tasks				
☐ Multimedia and internet	☐ Knowledge test			
☐ Distance education				
EXAM	IINATION METHOD			

☑ Oral exam		er:			
⊠ Writt	en exam				
⊠ Collo	oquium				
	RE	ADING			
Compuls	sory reading				
1.	Smith, K. G. i Hitt, M. A., ur., Great	e	The Proce	ess of The	ory
	Development, Oxford University Pro				
2.	Miles, J. A., Management and Organ	nization Theory: A Josse	y-Bass Re	eader, Joss	sey-
3.	Bass, San Francisco, 2012.  Tsoukas, H. i Knudsen, C., ur., The	Oxford Handbook of Oxo	ination	Theory	Mata
3.	theoretical Perspectives, Oxford U	_		•	vieta-
Optional		inversity riess, riew rol	ik,, 2003.		
1.	Sikavica, P, Organizacija,, Školska l	nijoa Zaoreh 2011			
	Hernaus, T., Organizacijske teorije,		izaciia. S	inergiia	
2.	nakladništvo d.o.o., Zagreb, 2016, p		<b>-</b>		
2	Shafritz, J. M., Ott, J. S. i Jang, Y. S		on Theory	, 7. izdanj	ie,
3.	Wadworth Cengage Learning, Bosto				
4.	Tosi, H. L, Theories of Organization				
5.	Hatch, M. J. i Cunliffe, A. L, Organi		Symbolic	, and Post	modern
	Perspectives, Oxford University Pre				
	LIST OF TOPI	i.CS		**	
No.	TOPIC			Hours	
	10110		T	T.	C
		ea of	L	E	S
1	Determination of the theory and science				
1.	Determination of the theory and science organization/management; Classification	on and overview of	1	0 0	0
1.	Determination of the theory and science organization/management; Classification theories of organization and management	on and overview of ent			
1.	Determination of the theory and science organization/management; Classification	on and overview of ent management: Theory			
	Determination of the theory and science organization/management; Classification theories of organization and management Structural theories of organization and	on and overview of ent management: Theory	1	0	0
	Determination of the theory and science organization/management; Classificating theories of organization and management Structural theories of organization and of scientific management, Administrate Bureaucratic theory  Behaviorist theories of organization are	on and overview of ent management: Theory ive theory, and management:	1	0	0
2.	Determination of the theory and science organization/management; Classification theories of organization and management Structural theories of organization and of scientific management, Administrate Bureaucratic theory  Behaviorist theories of organization are Theory of interpersonal relations, Theory	on and overview of ent management: Theory ive theory, and management: ory of human	2	0	0
	Determination of the theory and science organization/management; Classificating theories of organization and management. Structural theories of organization and of scientific management, Administrate Bureaucratic theory.  Behaviorist theories of organization and Theory of interpersonal relations, Theory of participatory management.	on and overview of ent management: Theory ive theory, and management: bry of human hagement, Theory of	1	0	0
2.	Determination of the theory and science organization/management; Classification theories of organization and management. Structural theories of organization and of scientific management, Administrate Bureaucratic theory.  Behaviorist theories of organization are Theory of interpersonal relations, Theory of interpersonal relations, Theory of participatory maninterpersonal competence, Theory of the organization of the present of the organization and the organization are sources.	on and overview of ent management: Theory ive theory, and management: bry of human hagement, Theory of	2	0	0
2.	Determination of the theory and science organization/management; Classificating theories of organization and management. Structural theories of organization and of scientific management, Administrate Bureaucratic theory.  Behaviorist theories of organization and Theory of interpersonal relations, Theory of participatory management.	on and overview of ent management: Theory ive theory, and management: bry of human hagement, Theory of	2	0	0
2.	Determination of the theory and science organization/management; Classification theories of organization and management. Structural theories of organization and of scientific management, Administrate Bureaucratic theory.  Behaviorist theories of organization and Theory of interpersonal relations, Theory of interpersonal relations, Theory of participatory maninterpersonal competence, Theory of releadership).	on and overview of ent management: Theory ive theory, and management: bry of human magement, Theory of motivation, Theory of	2	0 1 2	0 0
2.	Determination of the theory and science organization/management; Classification theories of organization and management and of scientific management, Administrate Bureaucratic theory  Behaviorist theories of organization are Theory of interpersonal relations, Theory of interpersonal relations, Theory of participatory maninterpersonal competence, Theory of releadership)	on and overview of ent management: Theory ive theory, and management: bry of human magement, Theory of motivation, Theory of	2	0	0
2.	Determination of the theory and science organization/management; Classification theories of organization and management and of scientific management, Administrate Bureaucratic theory  Behaviorist theories of organization and Theory of interpersonal relations, Theory of interpersonal relations, Theory of participatory maninterpersonal competence, Theory of releadership)  Theory of excellence; Theory of sustain management	on and overview of ent management: Theory ive theory, ad management: ory of human nagement, Theory of notivation, Theory of inable development	2	0 1 2	0 0
2.	Determination of the theory and science organization/management; Classification theories of organization and management. Structural theories of organization and of scientific management, Administrate Bureaucratic theory.  Behaviorist theories of organization and Theory of interpersonal relations, Theory of interpersonal relations, Theory of participatory maninterpersonal competence, Theory of releadership)  Theory of excellence; Theory of sustain management.  Micro-theories of organization: theory	on and overview of ent management: Theory ive theory, and management: bry of human hagement, Theory of notivation, Theory of inable development of job characteristics,	2	0 1 2	0 0
<ol> <li>2.</li> <li>3.</li> <li>4.</li> </ol>	Determination of the theory and science organization/management; Classification theories of organization and management and of scientific management, Administrate Bureaucratic theory  Behaviorist theories of organization and Theory of interpersonal relations, Theory of interpersonal relations, Theory of participatory maninterpersonal competence, Theory of releadership)  Theory of excellence; Theory of sustain management	on and overview of ent management: Theory ive theory, and management: bry of human hagement, Theory of notivation, Theory of inable development of job characteristics,	2 2	2	0 0 0
<ul><li>2.</li><li>3.</li><li>4.</li><li>5.</li></ul>	Determination of the theory and science organization/management; Classification theories of organization and management. Structural theories of organization and of scientific management, Administrate Bureaucratic theory.  Behaviorist theories of organization and Theory of interpersonal relations, Theory of interpersonal relations, Theory of participatory maninterpersonal competence, Theory of releadership)  Theory of excellence; Theory of sustain management.  Micro-theories of organization: theory	on and overview of ent management: Theory ive theory, ad management: ory of human nagement, Theory of notivation, Theory of inable development of job characteristics, of decision-making	2 2 2 2	0 1 2 2	0 0 0 0
<ol> <li>2.</li> <li>3.</li> <li>4.</li> </ol>	Determination of the theory and science organization/management; Classification theories of organization and management and of scientific management, Administrate Bureaucratic theory  Behaviorist theories of organization and Theory of interpersonal relations, Theory of interpersonal relations, Theory of participatory maninterpersonal competence, Theory of releadership)  Theory of excellence; Theory of sustain management  Micro-theories of organization: theory of self-determination, theories of the organization and management theory and management theory of self-determination, theories of the organization and theory of self-determination, theories of the organization and th	on and overview of ent management: Theory ive theory, and management: bry of human hagement, Theory of notivation, Theory of inable development of job characteristics, of decision-making theory, contingency	2 2	2	0 0 0
<ul><li>2.</li><li>3.</li><li>4.</li><li>5.</li></ul>	Determination of the theory and science organization/management; Classification theories of organization and management and of scientific management, Administrate Bureaucratic theory  Behaviorist theories of organization and Theory of interpersonal relations, Theory of interpersonal relations, Theory of participatory maninterpersonal competence, Theory of releadership)  Theory of excellence; Theory of sustain management  Micro-theories of organization: theory theory of self-determination, theories of Macro-theories of organization: system and configuration theory, theory of organization organization.	on and overview of ent management: Theory ive theory, ad management: ory of human nagement, Theory of notivation, Theory of inable development of job characteristics, of decision-making n theory, contingency ganizational economy	2 2 2 2	0 1 2 2	0 0 0 0
<ul><li>2.</li><li>3.</li><li>4.</li><li>5.</li></ul>	Determination of the theory and science organization/management; Classification theories of organization and management. Structural theories of organization and of scientific management, Administrate Bureaucratic theory.  Behaviorist theories of organization and Theory of interpersonal relations, Theory of interpersonal relations, Theory of participatory maninterpersonal competence, Theory of releadership.  Theory of excellence; Theory of sustain management.  Micro-theories of organization: theory theory of self-determination, theories of Macro-theories of organization: system	on and overview of ent management: Theory ive theory, and management: bry of human nagement, Theory of notivation, Theory of inable development of job characteristics, of decision-making theory, contingency ganizational economy tion-ecological theory,	2 2 2 2	0 1 2 2	0 0 0 0

8.	Multilevel theory and network theory of organization	1	1	0
9.	Building and testing theory: making a theoretical contribution in the field of organization and management	2	1	0
	TOTAL HOURS		10	0

Monitoring the quality and efficiency of the implementation of the college. The quality of the program, teaching process, teaching skills and the level of acquired curriculum will be confirmed implementing of verbal and written evaluation based on questionnaires and other standardized methods and in accordance with the regulations of the University of Dubrovnik. Internal evaluation, which is carried out through an anonymous student survey at the end of the class. • All learning outcomes of the subject are checked by the exam conducted by the teacher

COURSE INFORMATION				
Course name				
	Corporate Governance			
Degree	PhD			
Semester	Summer (2. sem)			
ECTS points	5 ECTS			
Course status	Compulsory			
Course leader	Course leader prof.dr.sc. Ivona Vrdoljak Raguž; prof.dr.sc. Darko Tipurić			
Department, room no.	Odjel za ekonomiju i poslovnu ekonomiju, Lapadska obala 7, EK			
_	- 6; ,			
Phone	+385 20 445 925;			
e-mail	ivona.vrdoljak@unidu.hr; dtipuric@efzg.hr			
COURSE DESCRIPTION				
Course content				

1. MODERN CORPORATION AND CORPORATE MANAGEMENT Characteristics of modern corporations; evolution of corporations; goals and performance measures; legal frame; business transparency; evolution of the discipline of corporate governance. 2. THEORETICAL APPROACHES TO CORPORATE MANAGEMENT Research discourses and fundamental research questions of corporate management and related disciplines; Agency theory; Serviceability theory; Theory of resource dependence; Institutional theory; Social network theory; Upper echelon theory; interdisciplinary and transdisciplinary research. 3. CONTEXT AND EXTERNAL MECHANISMS OF CORPORATE MANAGEMENT Systems of corporate management; corporate governance in transition countries; market for corporate control; legislative and regulatory frameworks; competitive conditions; the role of the capital market in corporate governance; privatization and corporate governance. 4. INTERNAL MECHANISMS OF CORPORATE MANAGEMENT Ownership structure: small and large shareholders; rights of shareholders; role and responsibility of the board; board structure: audit committee, remuneration committee, nomination committee; subsequent management; concentration of ownership; power relations in management structures, interests and conflicts. 5. CORPORATE MANAGEMENT AND SOCIAL RESPONSIBILITY OF THE

COMPANY Stakeholder versus shareholder approach; corporate social responsibility; environmental responsibility of companies; ethical aspects of corporate governance.

- 1. Highlight the basic problems in the scientific approach to corporate management
- 2. Critically evaluate the quality of published research in the field of corporate management and related disciplines
- 3. Understand how market conditions and regulations in different countries affect corporate governance
- 4. Explain the company's responsibilities towards different types of interest-influence groups
- 5. Evaluate the quality of corporate governance practices from the perspective of social and

environn	nental responsibility	F			
		ACHING MODE			
∠ Lectu	ires	☑ Office hours			
⊠ Semi	nars and workshops	☐ Laboratory			
⊠ Exerc	cises	☐ Field work			
□ Indep	pendent tasks	☑ Mentoring work			
-	imedia and internet				
□ Dista	nce education	C			
	EXAM	INATION METHOD			
⊠ Oral	exam	Other:			
⊠ Writt	en exam				
□ Collo	oquium				
		READING			
Compuls	sory reading				
1.	Monks, R., A.G., Minow, N., C 2011.	Corporate governance, 5ed., Wiley-Blackwel publishing.,			
2.	Tipurić, D., ur., Korporativno upravljanje,, Zagreb: Sinergija, 2008.				
3.	Mallin, C. A., Corporate Governance, 5ed., Oxford: Oxford University Press., 2016.				
4.	Jensen MC. i Meckling WH., Theory of the firm: Managerial behavior, agency costs				
	and ownership structure, ournal of Financial Economics, (3):4, 1976, p.p. 305-360.				
5.		Upper Echelons: The Organization as a Reflection of Its Management Review, (9): 2, 1984, p.p. 193-206.			
6.	Aguilera, R.V. i G. Jackson, The Cross-National Diversity of Corporate Governance:				
		7, The Academy of Management Review, 3, 2003, p.p.			
7	447-465.	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			
7.	Economy, 94(3), 1986, p.p. 292	ge shareholders and corporate control,, Journal of Political			
8.		toards of Directors and Corporate Financial Performance:			
		el, Journal of Management, 15(2), 1989, p.p. 291-334.			
Optional					
1.	· ·	te Governance Matters: A Closer Look at Organizational			
1.		es, (2nd edition), New Jersey: Pearson Education, 2015.			
2.		pravljanje u Hrvatskoj - Ocjena kvalitete korporativnog			
	upravljanja hrvatskih dionički,	· · · · · · · · · · · · · · · · · · ·			
3.		, Podrug, N., Rethinking Corporate Governance, Harlow.			
	England: Pearson Education., 2	W14.			

4.	Tipurić, D., ur., Promjene vrhovnog menadžmenta i korporativno upravljanje, Zagreb: Sinergija., 2011.
5.	Tipurić, D, Nadzorni odbor i korporativno upravljanje., Zagreb: Sinergija, 2006.
	Khan, A., Muttakin, BD., Siddiqui, J, Corporate Governance and Corporate Social
6.	Responsibility Disclosures: Evidence from an Emerging Econ, Journal of Business
	Ethics. (114):2, 2013, p.p. 207-223.
	Coles, JW., McWilliams VB. i Sen, N., An examination of the relationship of
7.	governance mechanisms to performance, Journal of Management. (27):1, 2001, p.p. 23-
	50.
	Westphal, J. D., & Zajac, E. J, The Symbolic Management of Stockholders: Corporate
8.	Governance Reforms and Shareholder Reactions, Administrative Science Quarterly,
	43(1), 1998, p.p. 127-153.
	Van Ees H., Gabrielsson J., Huse M., Toward a behavioral theory of boards and
9.	corporate governance,, Corporate Governance: An International Review, 17, 2009, p.p.
	307-319.
	LIST OF TOPICS

#### Hours No. **TOPIC** $\mathbf{L}$ $\mathbf{E}$ S MODERN CORPORATION AND CORPORATE MANAGEMENT - Characteristics of modern corporations; 1. evolution of corporations; goals and performance measures; 2 0 1 legal frame; business transparency; evolution of the discipline of corporate governance. MODERN CORPORATION AND CORPORATE MANAGEMENT - Characteristics of modern corporations: 2. evolution of corporations; goals and performance measures; 1 1 0 legal frame; business transparency; evolution of the discipline of corporate governance. THEORETICAL APPROACHES TO CORPORATE MANAGEMENT - Research discourses and fundamental research questions of corporate management and related 3. disciplines; Agency theory; Serviceability theory; Theory of 2 0 1 resource dependence; Institutional theory; Social network theory; Upper echelon theory; interdisciplinary and transdisciplinary research. THEORETICAL APPROACHES TO CORPORATE MANAGEMENT - Research discourses and fundamental research questions of corporate management and related disciplines; Agency theory; Serviceability theory; Theory of 4. 1 1 0 resource dependence; Institutional theory; Social network theory; Upper echelon theory; interdisciplinary and transdisciplinary research. CONTEXT AND EXTERNAL MECHANISMS OF CORPORATE MANAGEMENT - Systems of corporate management; corporate governance in transition countries; 5. market for corporate control; legislative and regulatory 2 1 0 frameworks; competitive conditions; the role of the capital market in corporate governance; privatization and corporate governance.

	TOTAL HOURS	15	10	0
	governance			
	responsibility of companies; ethical aspects of corporate			
10.	approach; corporate social responsibility; environmental	1	1	0
4.0	RESPONSIBILITY - Stakeholder versus shareholder			_
	CORPORATE MANAGEMENT AND SOCIAL			
	governance			
	responsibility of companies; ethical aspects of corporate			
9.	approach; corporate social responsibility; environmental	2	1	0
	RESPONSIBILITY - Stakeholder versus shareholder			
	CORPORATE MANAGEMENT AND SOCIAL			
	structures, interests and conflicts.			
	concentration of ownership; power relations in management			
-,	committee, nomination committee; subsequent management;	_		
8.	of the board; board structure: audit committee, remuneration	1	1	0
	shareholders; rights of shareholders; role and responsibility			
	MANAGEMENT - Ownership structure: small and large			
	INTERNAL MECHANISMS OF CORPORATE			
	structures, interests and conflicts.			
	concentration of ownership; power relations in management			
1.	committee, nomination committee; subsequent management;	4	1	
7.	of the board; board structure: audit committee, remuneration	2	1	0
	MANAGEMENT - Ownership structure: small and large shareholders; rights of shareholders; role and responsibility			
	governance. INTERNAL MECHANISMS OF CORPORATE			
	market in corporate governance; privatization and corporate			
	frameworks; competitive conditions; the role of the capital			
6.	market for corporate control; legislative and regulatory	1	1	0
	management; corporate governance in transition countries;			
	CORPORATE MANAGEMENT - Systems of corporate			
	CONTEXT AND EXTERNAL MECHANISMS OF			

COURSE INFORMATION				
Course name				
	Intellectual Property Management			
Degree	PhD			
Semester	Summer (2. sem)			
ECTS points	3 ECTS			
Course status	Elective			
Course leader	izv.prof.dr.sc. Perica Vojinić; prof.dr.sc. Nebojša Stojčić; izv.prof.dr.sc. Marija Bečić			
Department, room no.	Odjel za ekonomiju i poslovnu ekonomiju, Lapadska obala 7, Dubrovnik, C6; Branitelja Dubrovnika 41, Rektorat; Odjel za ekonomiju i poslovnu ekonomiju, Lapadska obala 7, Dubrovnik, C6 - II kat			
Phone	+385 20 445 933; +385 20 445 858; +385 20 445 932			
e-mail	perica.vojinic@unidu.hr; nebojsa.stojcic@unidu.hr; marija.becic@unidu.hr			
COURSE DESCRIPTION				

#### **Course content**

- Basic concepts related to the use of intellectual property in the context of companies and institutions: creativity and learning, intellectual capital, different forms of intellectual property, innovation models;
- Intellectual property and product development; Intellectual capital and innovation management of the company: operation of innovation management, innovative organization and acquisition of technology; Intellectual property in a global environment: innovation strategies of companies and their participation in global added value chains Possibilities of financing intellectual capital within an innovative project: global and macro characteristics of innovation financing, innovation project financing and financing instruments of different forms of intellectual property; Determinants of innovation policy development as a prerequisite for greater use of intellectual property; Analysis, planning, evaluation and procurement of technologies: analysis of technology needs, the most important forms of technology global level, technology procurement procedure, technology evaluation, and protection of intellectual property; The future of intellectual property in the context of digital transformation of global, national and local communities;

- 1. Understand and critically judge concepts related to the use of knowledge and technology in business operations;
- 2. Critically evaluate the application of the theoretical framework related to product development in the context of research work:
- 3. Critically review different forms of business innovation strategies, think critically about the scope and ways of implementing the inclusion of companies in global added value chains;
- 4. Understand, interpret and critically judge the impact of factors that influence the financing of intellectual property
- 5. Evaluate the impact of current trends related to the analysis, planning, procurement and evaluation of technologies in the context of research work;
- 6. Create, present and critically argue a strategic plan for the protection of intellectual property within the company;
- 7. Critically review various factors in the context of digital transformation that may affect the future

of intelle	of intellectual property within companies and institutions;				
	TE	ACHING MODE			
		☑ Office hours			
	nars and workshops	☐ Laboratory			
	<ul> <li>☑ Exercises</li> <li>☑ Field work</li> </ul>				
☐ Independent tasks ☐ Mentoring work					
✓ Multimedia and internet					
	nce education	Miowieage test			
L Dista	nce education				
		INATION METHOD			
☐ Oral		Other:			
☐ Writt	en exam				
	oquium				
		READING			
Compuls	sory reading				
1.	Tidd, J., and Bessant, J, Manag	ing Innovation: Integrating T	echnologi	cal, Marke	et and
	Organizational Change, 5th edi				
2.	Fagerberg, J., Mowery, D., C.,	Nelson, The Oxford Handbo	ok of Inno	ovation, O	xford
	University Press, 2003.				
3.	WIPO, Intellectual Property Handbook, World Intellectual Property Organization,				
4.	Geneva, Switzerland, 2004.				
4.	Day, G. S., Schoemaker, P. J. H., and Gunther, R. E, Wharton on Managing Emerging Technologies, New York: Wiley, 2000.				
5.	Chesbrough, H., The logic of o		tellectual	property,	
	California Management Review		-	. 1 3,	
6.	Edvinson, L., Sullivan, P., Dev		g intellect	ual capita	1,,
	European Management Journal	, Vol 14, (4),, 1996, p.p. 356-	-364.		
7.	Ferenčić, A. i Kraljeta, V, Priba	avljanje tehnologije, Zagreb:	Informato	or, 1987.	
Optional		. 1.1 CT C1	' D (I	r CTDI	
1.	Marinova, D., Philimore, J., M International Handbook on Inn	, , <u> </u>	r in Part I	of The	
2.	Brekić J., Inovativni menadžmo	11	4.		
3.	Ferenčić, A. i Kraljeta, V, Priba			r., 1987.	
	Anton, J., J., Yao. A., D., Little				
4.	Property,, RAND Journal of Ed	conomic, Vol. 35, 2004, p.p. 1	1-22.		
5.	Nelson, R., R, National Innova	ation System, A Comparative	Analysis,	Oxford	
	University Press, 1993.	W.1. W.D.1 v.'. D.	. ст	7 1 1	
6.	Malerba, F., Caloghirou, Y., Mo	-		_	
	Intensive Entrepreneurship: Bu LIST OF		on Poncy,	Koutieage	, 2013.
2.7				Hours	
No.	TOPI	C	L	E	S
	Basic concepts related to the use	of intellectual property in			
1.	the context of companies and ins		1	1	0
		<del>-</del>	1		1

	TOTAL HOURS	10	10	0
10.	The future of intellectual property in the context of digital transformation of global, national and local communities;	1	1	0
9.	Protection of intellectual property;	1	1	0
8.	Analysis, planning, evaluation and procurement of technologies: analysis of technology needs, the most important forms of technology - global level, technology procurement procedure, technology evaluation;	1	1	0
7.	Determinants of innovation policy development as a prerequisite for greater use of intellectual property;	1	1	0
6.	Financing instruments of various forms of intellectual property;	1	1	0
5.	Possibilities of financing intellectual capital within an innovative project: global and macro features of innovation financing, innovation project financing;	1	1	0
4.	Intellectual property in a global environment: innovation strategies of companies and their participation in global value added chains;	1	1	0
3.	Intellectual capital and innovation management of the company: operation of innovation management, innovative organization and acquisition of technology;	1	1	0
2.	Intellectual property and product development	1	1	0
	learning, intellectual capital, different forms of intellectual property, innovation models			

COURSE INFORMATION		
Course name		
	Human Resources Management	
Degree	PhD	
Semester	Summer (2. sem)	
ECTS points	3 ECTS	
Course status	Compulsory	
Course leader	izv.prof.dr.sc. Zorica Krželj Čolović; prof.dr.sc. Ivona Vrdoljak Raguž	
Department, room no.	Lapadska obala 7, EK-6; Odjel za ekonomiju i poslovnu ekonomiju, Lapadska obala 7, EK - 6	
Phone	+385 20 445 925; +385 20 445 925	
e-mail zorica.krzelj@unidu.hr; ivona.vrdoljak@unidu.hr		
COURSE DESCRIPTION		

#### **Course content**

- The concept, significance, goals, activities, roles and position of human resources management in modern management - Concepts and models of strategic human resources management - The effectiveness of the application of human resources management strategies in the context of changes in the environment - Strategic development of human resources and the learning organization - Global dimension of management human resources in the context of industry 4.0 - Labor market and measures of active employment policy - Forecasting of human resource needs and strategic planning of human resources - Job analysis, acquisition, selection and orientation of human resources (mentoring and coaching) - Evaluation of work performance for the purpose of strategic control -Motivating as a managerial process and material and non-material rewarding of employees and managers - Knowledge, education and development of human resources as factors in the position of employees in the workplace in modern management - Management and career development of employees and managers - Up dealing with direct and indirect compensations of employees and managers - Labor relations and the future of workplaces in the context of Industry 4.0 (digital environment, new technologies and innovations) - Time management at the employee level in the context of efficient company operations - Stress management - effects and consequences for the employee and the company (burnout syndrome and workplace mobbing)

- 1. Understand the role of human resources in a strategic context.
- 2. Apply human resource management strategies that will best reflect the company's corporate, business and functional strategy.
- 3. To respond to numerous global challenges, trends and changes in the digital environment in the context of Industry 4.0 that reflect on workplaces and their future.
- 4. Understand and apply job analytics related to planning, acquisition and selection of human resources.
- 5. Evaluate the work performance of employees and managers for the purpose of implementing strategic control in the company.
- 6. Apply motivational techniques for rewarding employees and managers in everyday business practice.
- 7. Understand and apply numerous educational approaches as well as work experience with the purpose of developing human resources in the company.

8. Manage the compensation of employees and managers in the company. 9. Understand the impact of new technologies and innovations on labor relations and the future of					
workplaces.					
	TE	ACHING MODE			
□ Lectu	ires	☑ Office hours			
☐ Semi	nars and workshops	☐ Laboratory			
⊠ Exer	-	☐ Field work			
☐ Inder	pendent tasks	✓ Mentoring work			
_	imedia and internet	<ul><li>☒ Knowledge test</li></ul>			
	nce education	El Miowiedge test			
Dista		INATION METHOD			
☐ Oral		Other:			
		outer.			
	ten exam				
☐ Colle	oquium	DE A DIVIG			
C1		READING			
	sory reading	I D M	. <i>5.</i> 1 1 T	) F	1
1.	Dessler, G, Fundamentals of H Prentice Hall, 2019.	iuman Resource Managemen	t, 5th ea, 1	earson Ec	iucation
2.	,	Managamant 15th ad Pagree	n Educati	on Prontic	o Uall
۷.				e man,	
3.	2017.  Noa P. A. Hollophook, I. P. Gorbort, P. Wright, P. M. Monadžmont ljudekih				
3.	Noe, R. A., Hollenbeck, J. R., Gerhart, B., Wright, P. M., Menadžment ljudskih potencijala, Mate, 2006.				
4.	Bahtijarević Šiber, F, Strateški menadžment ljudskih potencijala, Školska knjiga, 2014.				
5.	Rahimić, Z., Podrug, N., Međunarodni menadžment ljudskih potencijala, Ekonomski				
<b>.</b>	fakultet Sarajevo, 2013.				
Optional reading					
Brenne L. Driving Career Results: How to Manage Self-Directed Employee					
1.	Development,, Pearson Education Prentice Hall,, 2016.				
2	Gómez-Meiía I R Balkin D R Cardy R I Managing Human Resources 8th ed			8th ed,	
2.	Pearson Education Prentice Hall, 2016.				
3.	Wood, G, Human Resource Management: a critical approach, Taylor and Francis, 2009.				
4.	Sikavica P. Bahtijarević-Šiher F. Pološki-Vokić N. Temelij menadžmenta Školska				
<b></b>	4. knjiga, 2008.				
5. Buble, M., Management, Ekonomski fakultet Split,, 2000.					
LIST OF TOPICS					
No.	TOPI	C		Hours	
			L	E	S
1	The concept, significance, goals,		1	1	0
position of human resources management in modern  management		agement in modern	1	1	0
management					
2.	Concepts and models of strategic	human resource	1	1	0
management with reference to contemporary management.		U			
The effectiveness of the application of human resource					
	management strategies in the con				
3.	environment. Labor relations and	<del>-</del>	1	1	0
	context of Industry 4.0 (digital en	•			
	technologies and innovations)				

4.	Strategic development of human resources and learning organization	1	1	0
5.	The global dimension of human resource management in the context of Industry 4.0	1	1	0
6.	Labor market and measures of active employment policy	1	1	0
7.	Forecasting human resource needs and strategic human resource planning. Job analysis, acquisition, selection and orientation of human resources (mentoring and coaching). Evaluation of work performance for the purpose of strategic control	1	1	0
8.	Motivating as a managerial process and material and non- material rewarding of employees and managers. Management of direct and indirect compensation of employees and managers	1	1	0
9.	Knowledge, education and development of human resources as factors in the position of employees at the workplace in modern management. Management and career development of employees and managers.	1	1	0
10.	Upravljanje vremenom na razini zaposlenika u kontekstu učinkovitog poslovanja poduzeća. Stres menadžment – efekti i posljedice za zaposlenika i poduzeće (burnout sindrom i mobbing na radnom mjestu	1	1	0
	TOTAL HOURS			0

COURSE INFORMATION			
Course name			
	Financial Report Analysis		
Degree	PhD		
Semester	Summer (2. sem)		
ECTS points	3 ECTS		
Course status	Elective		
Course leader	izv.prof.dr.sc. Iris Lončar; prof.dr.sc. Lajoš Žager		
Department, room no.	Lapadska obala 7, E-K5; ,		
Phone	+385 20 445 924;		
e-mail	iris.loncar@unidu.hr; lzager@efzg.hr		
COURSE DESCRIPTION			

#### **Course content**

• Institutional and conceptual framework of financial reporting • Endogenous and exogenous influencing factors on the financial reporting system • Systematization of basic instruments and procedures of financial statement analysis • Vertical and horizontal analysis of financial statements • Analysis of business security of the company based on financial indicators of liquidity, indebtedness and activity • Analysis of business performance companies based on financial indicators of activity, economy and profitability • Impact of accounting policies and assessments on the security and success of company operations • Locating problem areas and predicting future trends based on the results of financial statement analysis • The problem of financial reporting standardization and comparability of the reporting framework during analysis • A system of non-financial indicators as addition to the analysis of financial statements • The role of financial statement analysis in the detection and prevention of fraud

- 1. Explanation and application of basic concepts and principles of financial statement analysis
- 2. Critical analysis and interpretation of the connection between financial statements and the financial indicators derived from them
- 3. Designing and implementing a complete analysis based on the available financial statements and drawing conclusions on the quality of business based on the results obtained
- 4. Diagnosing business problems and predicting future trends
- 5. Based on the overall acquired knowledge, making rational decisions related to business, i.e. economic trends as a whole, i.e. conducting scientific research in the respective field of business economics

TEACHING MODE		
	ACIMIO MODE	
□ Lectures	☑ Office hours	
☐ Seminars and workshops	☐ Laboratory	
⊠ Exercises	☐ Field work	
■ Multimedia and internet	☐ Knowledge test	
□ Distance education		

EXAMINATION METHOD					
⊠ Oral	exam Other:				
⊠ Writt	ritten exam				
⊠ Colle	⊠ Colloquium				
		READING			
Compuls	sory reading				
1.	Žager, K. et al., Analiza financ Zagreb,, 2017.	ijskih izvještaja: načela, postu	pci, sluča	jevi, HZR	iFD,
2.	Gibson, C. H, Financial Report	•		ounting	
	Information, South Western Co				
3.	Bhattacharyya, A. K., Corporat Ltd., Delhi, 2018.				g Pvt.
4.	Wahlen, J. M., Baginski, S. P.	* *	1 0		D4
	Statement Analysis and Valuat 2017.	ion: A Strategic Perspective, C	Lengage 1	Learning, 1	Boston,
Optional	reading				
1.	Gulin, D. et al, Poslovno planiranje, kontrola i analiza; drugo, izmijenjeno i dopunjeno izdanje, HZRiFD, Zagreb., 2012.				
	Miller-Nobles, T., Mattison, B.		ren's Fina	ıncial &	
2.				ion Ltd.,	
Harlow, 2018.					
3.	Melville, A., International Financial Reporting: A Practical Guide; Sixth Edition, Pearson Education Ltd., Harlow, 2017.				
LIST OF TOPICS					
No	No. TOPIC Hours				
110.			L	E	S
1.	Institutional and conceptual fram Endogenous and exogenous influ financial reporting system	ework of financial reporting tencing factors on the	1	1	0
2.	Systematization of basic instrument financial statement analysis	ents and procedures for	1	1	0
3.	The problem of standardization of financial reporting and the comparability of reporting frameworks during analysis		0		
4.	A system of non-financial indicators as a supplement to the analysis of financial statements 1 1 0			0	
5.	The impact of accounting policie safety and success of the compan		1	1	0
6.	Vertical and horizontal analysis of financial statements with examples from practice 1 1 0		0		
7.	Liquidity indicators Indebtedness indicators Analysis of business so based on prominent financial ind	ecurity of the company	1	1	0

8.	Economic indicators Profitability indicators Analysis of the company's business success based on prominent financial indicators	1	1	0
9.	Locating problem areas and predicting future trends based on the results of financial statement analysis	1	1	0
10.	The role of financial statement analysis in fraud detection and prevention	1	1	0
	TOTAL HOURS			0

Monitoring the quality and efficiency of the implementation of the college. The quality of the program, teaching process, teaching skills and the level of acquired curriculum will be confirmed implementing of verbal and written evaluation based on questionnaires and other standardized methods and in accordance with the regulations of the University of Dubrovnik.• Monitoring of class attendance and performance of other student obligations. • Internal evaluation, which is carried out through an anonymous student survey at the end of the class. • All learning outcomes of the subject are checked by the exam conducted by the teacher

COURSE INFORMATION		
Course name		
	Financial Management in Digital Economy	
Degree	PhD	
Semester	Summer (2. sem)	
ECTS points	3 ECTS	
Course status	Elective	
Course leader	izv.prof.dr.sc. Iris Lončar; prof.dr.sc. Anita Pavković	
Department, room no.	Lapadska obala 7, E-K5; ,	
Phone	+385 20 445 924;	
e-mail	iris.loncar@unidu.hr; apavkovic3@net.efzg.hr	
COURSE DESCRIPTION		

### **Course content**

• Bank-centric and market-based financial systems, characteristic financial flows in the economy • Contemporary phenomena and trends in finance, interdisciplinarity and intradisciplinarity of financial management • Value analysis and management of financial and real investments • Management of debt and equity portfolios, "classic" and derivative securities ("complex derivatives") as modern financial instruments • Modern forms of financing (venture capital, crowdfunding...) • Theoretical and practical overview of the target capital structure • Performance measurement of financial institutions and markets • Reform of the regulatory and supervisory infrastructure in the European Union and Croatia • Securitization and structural financing • Financial institutions, techniques and services in the digital economy

- 1. Understanding, interpreting and critically observing theory and models in the field of the financial service industry
- 2. Training for scientific research processes independently or as part of scientific research groups in the field of finance
- 3. Understanding and practical application of advanced analytical methods in social science research
- 4. Independent research of problems in the field of business economics and digital transformation in the broadest sense and publication of the original research results
- 5. Critical analysis, evaluation and synthesis of new research ideas in the field of finance and digital business

		TE	ACHING MODE			
$\boxtimes$	Lectu	ires	☑ Office hours			
	Semi	nars and workshops	☐ Laboratory			
$\times$	Exerc	cises	☐ Field work			
$\boxtimes$	Indep	endent tasks				
$\boxtimes$	-	media and internet				
$\boxtimes$	Dista	nce education				
		EXAM	INATION METHOD			
X	Oral	exam	Other:			
	Writt	en exam				
$\boxtimes$	Collo	oquium				
			READING			
Co	mpuls	sory reading				
	1.	,	., Fundamentals of Financial Management, 13th			
	_	Edition,, South-Western Cenga				
	2.		Modernization in Budgeting and Finance, IGI Global,			
	2	USA, 2019.	anital Structure and Comparate Financine Decisions.			
	3.		apital Structure and Corporate Financing Decisions: John Wiley & Sons, Inc. New Jersey, 2011.			
	4.		nje kapitala: Procjena investicijskih projekata,			
	т.	Masmedia, Zagreb, 2011.	inje kapitala. I roejena mvestierjskih projekata,			
	5.	ŭ	Upravljanje bankama i financijske usluge, 8. izdanje,			
		odabrana poglavlja, MATE d.o				
	6.		novic, S., Analiza i upravljanje bankovnim rizicima:			
			upravljanja rizicima i izloženosti financijskom riziku, 2.			
		izdanje, odabrana poglavlja, M	ate d.o.o., Zagreb, 2006.			
Oį	Optional reading					
	1	* '	Ianagement: Alternative Risk Transfer, Capital Structure			
	1.	9	nce and Capital Markets, John Wiley & Sons, Inc., New			
		York, 2002.	or Sustainable Entrepreneurship and Innovation, GI			
	2.	Global, USA, 2017.	or Sustamable Entrepreneursing and innovation, Of			
	2		M, Raising Entrepreneurial Capital, 2nd Edition,			
	3.	Elsevier Inc., London, 2013.	, , , , , , , , , , , , , , , , , , , ,			

4.	Armour, J. et al, Principles of Financial Regulation, odabrana poglavlja, Oxford University Press, Oxford, 2016.
5.	Nicoletti, B, The Future of Fintech: Integrating Finance and Technology in Financial Services, odabrana poglavlj, Palgrave Macmillan, Cham, 2017.

LIST OF TOPICS					
NT.	No. TOPIC		Hours		
NO.			E	S	
1.	Bank-centric and market-based financial systems. Characteristic financial flows in the economy		1	0	
2.	Contemporary phenomena and trends in finance Interdisciplinarity and intradisciplinarity of financial management	1	1	0	
3.	Value analysis and management of financial and real investments	1	1	0	
4.	Theoretical and practical overview of the target capital structure	1	1	0	
5.	Debt and equity portfolio management "Classic" and derivative securities ("complex derivatives") as modern financial instruments	1	1	0	
6.	Modern forms of financing (venture capital, crowdfunding)		1	0	
7.	Securitization and structural financing	1	1	0	
8.	Financial institutions, techniques and services in the digital economy	1	1	0	
9.	Measuring the performance of financial institutions and markets	1	1	0	
10.	Reform of the regulatory and supervisory infrastructure in the European Union and Croatia	1	1	0	
	TOTAL HOURS	10	10	0	

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	COURSE INFORMATION				
Course name					
	Compensation Management				
Degree	PhD				
Semester	Summer (2. sem)				
ECTS points	3 ECTS				
Course status	Elective				
Course leader	izv.prof.dr.sc. Marija Martinović; prof.dr.sc. Lovorka Galetić				
Department, room no.	Vila Elisa, C8; ,				
Phone					
e-mail	marija.martinovic@unidu.hr; lgaletic@efzg.hr				
	COURSE DESCRIPTION				
Course content					
character of salary; • Analysis and system; Pay structure; • Time,	of compensation management; • Compensatory and motivational d job description; Job evaluation as the starting point of the reward performance and performance-based payment systems; • Group e-sharing, employee share ownership, ESOP; • Benefits; •				
Learning outcomes					
<ol> <li>Understand, interpret and critically reflect on compensation goals and policies</li> <li>Demonstrate the ability to analyze and evaluate jobs</li> <li>Understand and know how to apply individual and group reward models</li> <li>Independently investigate the issue of managerial compensation</li> </ol>					
	TEACHING MODE				
□ Lectures	☑ Office hours				
⊠ Seminars and workshops	☐ Laboratory				
☐ Exercises	☐ Field work				
	☑ Mentoring work				
☐ Multimedia and internet	☐ Knowledge test				
☐ Distance education					
EXAMINATION METHOD					
☑ Oral exam	Other:				
⊠ Written exam					
□ Colloquium					
READING					
Compulsory reading	Compulsory reading				

1.	Galetić Lovorka, Kompenzacijski menadžment: upravljanje nagrađivanjem u poduzeću, Sinergija, Zagreb, 2015.				
2.	Milkovich, G. T., Newman, J. M, Plaće i modeli nagrađivanja,, Masmedia, Zagreb,				
	2006.	,,	, ,	,	
3.	Milkovich George, Newman Jerry, Gerhart Barry, Compensa	ation, 12th	n edition, l	McGraw	
	Hill, 2017.				
Optional					
1.	Berger, Lance A., Berger, Dorothy R., The Compensation Hall Education, New York, 2015.	andbook,	6th ed, Mo	c.Graw-	
2.	Armstrong, Michael, Armstrong's handbook of reward mana	gement p	ractice, K	ogan	
۷.	Page London, 4th edition, 2012.				
3.	Martocchio, Joseph J., Strategic compensation: a human reso				
J.	approach, 3rd ed, Upper Saddle River, NJ: Pearson Prentice				
4.	Buble Marin, Bakotić Danica, Kompenzacijski Menadžment	, , Sveuči	, , Sveučilište u Splitu,		
	Ekonomski fakultet,, 2013.				
5.	Galetić Lovorka, Izabrane teme iz kompenzacijskog menadžmenta, Sveučilište u				
	Zagrebu, Ekonomski fakultet, Zagreb, 2013.				
6.	Shielda, John, Managing Employee Performance and Reward, 2nd ed., Cambridge				
University Press, 2016.					
	LIST OF TOPICS		House		
No.	TOPICS  TOPIC	T	Hours	C	
No.	TOPIC	L	Hours E	S	
No. 1.		<b>L</b> 2		<b>S</b> 0	
	TOPIC  Objectives, policy and strategy of compensation		E		
1.	TOPIC  Objectives, policy and strategy of compensation management  Analysis, description and evaluation of work, structure and	2	<b>E</b> 2	0	
	TOPIC  Objectives, policy and strategy of compensation management		E		
1.	TOPIC  Objectives, policy and strategy of compensation management  Analysis, description and evaluation of work, structure and	2	<b>E</b> 2	0	
1.	TOPIC  Objectives, policy and strategy of compensation management  Analysis, description and evaluation of work, structure and	2	<b>E</b> 2	0	
2.	TOPIC  Objectives, policy and strategy of compensation management  Analysis, description and evaluation of work, structure and calculation of salary and legal regulations	2	2 2	0	
1. 2. 3.	Objectives, policy and strategy of compensation management  Analysis, description and evaluation of work, structure and calculation of salary and legal regulations  Time, performance and performance-based payment systems	2 2 2	2 2 2	0 0 0	
2.	TOPIC  Objectives, policy and strategy of compensation management  Analysis, description and evaluation of work, structure and calculation of salary and legal regulations	2	2 2	0	
1. 2. 3.	Objectives, policy and strategy of compensation management  Analysis, description and evaluation of work, structure and calculation of salary and legal regulations  Time, performance and performance-based payment systems	2 2 2	2 2 2	0 0 0	
1. 2. 3. 4.	Objectives, policy and strategy of compensation management  Analysis, description and evaluation of work, structure and calculation of salary and legal regulations  Time, performance and performance-based payment systems  Group incentives and benefits	2 2 2 2	2 2 2 2	0 0 0	
1. 2. 3.	Objectives, policy and strategy of compensation management  Analysis, description and evaluation of work, structure and calculation of salary and legal regulations  Time, performance and performance-based payment systems	2 2 2	2 2 2	0 0 0	
1. 2. 3. 4.	Objectives, policy and strategy of compensation management  Analysis, description and evaluation of work, structure and calculation of salary and legal regulations  Time, performance and performance-based payment systems  Group incentives and benefits	2 2 2 2	2 2 2 2	0 0 0	

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COURSE INFORMATION					
Course name					
	International Organisational Behaviour				
Degree	PhD				
Semester	Summer (2. sem)				
ECTS points	3 ECTS				
Course status	Elective				
Course leader	in and the second secon				
Danartmant room no	izv.prof.dr.sc. Ana Aleksić; prof.dr.sc. Najla Podrug				
Department, room no. Phone	, ; ,				
e-mail	aaleksic@efzg.hr; npodrug@efzg.hr				
C man	COURSE DESCRIPTION				
Course content					
behavior • International specificing diversity management • Basics environment • Basics of design	• Introduction to international organizational behavior • Cultural variability and organizational behavior • International specificities of management functions • Basics of individual behavior and diversity management • Basics of group behavior and team management in an international environment • Basics of designing organizations in an international context • Contemporary challenges of organizational behavior in an international context				
Learning outcomes					
<ol> <li>Understand theories and models of organizational behavior in international organizations</li> <li>Understand the peculiarities of management and organizational behavior in an international environment</li> <li>Determine the fundamental forms and causes of differences in the behavior of individuals and groups in the international environment</li> <li>Understand, interpret and critically valorize the importance of individual organizational elements in shaping individual and group behavior in international organizations</li> <li>Familiarize yourself with the necessary managerial knowledge and skills for successful management and leadership of organizations in international business conditions</li> <li>Recognize global trends in organizational design and management of diversity and individuals at all organizational levels</li> </ol>					
	TEACHING MODE				
□ Lectures	☐ Office hours				
⊠ Seminars and workshops	☐ Laboratory				
	☐ Field work				
☑ Independent tasks	☐ Mentoring work				
☐ Multimedia and internet	☐ Knowledge test				
☐ Distance education					
	EXAMINATION METHOD				
☐ Oral exam	Other:				
☑ Written exam					

⊠ Colle	oquium					
	READING					
Compul	sory reading					
1.	Rahimić, Z., Podrug, N, Međunarodni menadžment, Sveučil 2013.	ište u Sara	ajevu, Sara	ajevo,		
2.	McFarlin, D., Sweeney, P, International Organizational Beha and Cultures, 2nd ed., Routledge, London, 2017.	avior: Tra	nscending	Borders		
3.	Luthans, F., Organizational behavior, An evidence-based ap York,, 2011.	proach, M	IcGraw-H	ill, New		
Optiona	l reading					
1.	Browaeys, MJ., Price, R, Understanding cross-cultural mar Harlow,, 2016.	nagement,	3rd ed,, P	earson,		
2.	Hofstede, G., Hofstede, G. J., Minkov, M., Cultures and Org Mind, 3rd ed., McGraw-Hill Education, New York, 2010.	anizations	s: Softwar	e of the		
3.	Adler, N. J., International Dimensions of Organizational Be Western Cengage, Cincinnati, Ohio, 2008.	havior, 5th	h ed., Sou	th		
	LIST OF TOPICS					
No.	Hours		•			
110.	Torre	L	E	S		
1.	The importance and specifics of organizational behavior in the international environment	1	1	0		
2.	Dimensions of national culture and influence on organizational behavior	2	2	0		
3.	The influence of cultural variability on management functions	2	2	0		
4.	Individual differences and diversity management	2	2	0		
5.	Challenges of group behavior and teamwork in an international environment	2	2	0		
6.	Leadership and contemporary challenges of managing a global workforce and organizations	1	1	0		
	TOTAL HOURS 10 10 0					

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COURSE INFORMATION				
Course name				
	International Business and Digital Transformation			
Degree	PhD			
Semester	Summer (2. sem)			
ECTS points	5 ECTS			
Course status	Compulsory			
Course leader	izv.prof.dr.sc. Marija Bečić; izv.prof.dr.sc. Ivo Šperanda			
Department, room no.	Odjel za ekonomiju i poslovnu ekonomiju, Lapadska obala 7,			
_	Dubrovnik, C6 - II kat; Odjel za ekonomiju i poslovnu			
	ekonomiju-Department of Economics and Business, Lapadska			
	obala 7, Dubro, EK-7			
Phone +385 20 445 932; +385 20 445 921				
e-mail marija.becic@unidu.hr; tzsperanda@gmail.com				
COURSE DESCRIPTION				

#### **Course content**

The course will cover the following topics: Economy of scale-neoliberal foreign trade policy; process and digital transformation: Internationalization Internationalization theories; New trends in research - Internationalization in the digital environment; Internationalization through digitization; Advanced analysis of foreign market entry strategies; Export as a strategy for entering the foreign market; The role of innovation in the strategy of entering the foreign market; New trends in the digital environment; Trade policy; Customs and non-customs barriers to foreign market entry; Tariffs as an instrument of trade policy and the economic effects of tariffs on the economy; New protectionism? Strategic trade policy and current US foreign trade policy. New trends in the world economy - the impact of digitization; Foreign direct investments; Influence of location on foreign direct investments; Foreign direct investments and technological progress; Analysis of trading strategy on futures markets; The relationship between monetary policy and international exchange and common currency policy.

- 1. Understand, interpret and critically analyze advanced models and theories in the field of international business and internationalization of companies in conditions of digitization;
- 2. Critically judge, evaluate and synthesize new research ideas in the field of international business in a digital environment
- 3. Understand and apply advanced analytical methods in scientific research in the field of international business
- 4. Independently research processes in international business and publish original research results

TEACHING MODE			
□ Lectures	☑ Office hours		
☐ Seminars and workshops	☐ Laboratory		
	☐ Field work		
☑ Independent tasks	☑ Mentoring work		

$\boxtimes$	Multi	timedia and internet   Knowledge test						
	Dista	nce education	-					
		EXAM	INATION METHOD					
$\boxtimes$	Oral	l exam Other:						
$\boxtimes$	Writt	en exam						
$\boxtimes$	Collo	quium						
		1						
		,	READING					
Co	mpuls	ory reading						
	1.	Collinson, Simon; Narula, Rajn	eesh; Rugman, Alan M, Inter	rnational I	Business, 7	7/E,		
		Pearson United Kingdom, 2017						
	2.	Krugman, P. R., Obstfeld, M.,	& Melitz, M., International T	rade: The	ory and Po	licy,		
		Prentice Hall,, 2015.						
	3.	Krugman, P. R., Obstfeld, M, N 2009.	Međunrodna ekonomija , (7.iz	danje), M	ate d.o.o.	Zagreb,		
	4.	Krugman P., Doba smanjenih o	čekvanja, Masmedia, Zagreb	o, 2002.				
	5.	Stiglitz J, Euro, Pofil, Zagreb,	2017.					
Op	tional	reading						
	1.	Hill, C.; Hult, G., International		Gglobal M	arket Plac	e,		
	1.	McGraw-Hill Education, 2019.						
	2.	Gandolfo, G., International Trade Theory and Policy, , Springer Science & Business						
		Media, 2013.						
	3.	Krugman P., (et.al), Strategic Trade Policy and the New International Economics, The MIT Press, 1986.						
	4. Stiglitz, J. E, Globalization and its Discontents, Norton: New York, London, 2002.							
		LIST OF TOPICS						
N	Jo.	TOPIC	C		Hours	G		
				L	E	S		
	1.	Economy of scale-neoliberal fore	ign trade policy	1	1	0		
	2.	Globalization process and digital transformation 2 1 0		0				
	3.	Internationalization of companies digital environment; International		2	1	0		
	4.	Advanced analysis of foreign mar role of innovation in the strategy market; New trends in the digital	of entering the foreign	2	1	0		
	5.	Trade policy; Trade policy instru	ments	1	1	0		

7.	Foreign direct investments	1	1	0
8.	Influence of location on foreign direct investments; Foreign direct investments and technological progress	2	1	0
9.	Analysis of trading strategy in futures markets	2	1	0
10.	The relationship between monetary policy, international exchange and common currency policy	1	1	0
	TOTAL HOURS	15	10	0

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COURSE INFORMATION				
Course name				
	Industrial Delicy and Clabelization			
	Industrial Policy and Globalisation			
Degree	PhD			
Semester	Summer (2. sem)			
ECTS points	5 ECTS			
Course status	Compulsory			
Course leader	izv.prof.dr.sc. Marija Bečić; prof.dr.sc. Lorena Škuflić			
Department, room no.	Odjel za ekonomiju i poslovnu ekonomiju, Lapadska obala 7,			
	Dubrovnik, C6 - II kat; ,			
Phone	+385 20 445 932;			
e-mail	e-mail marija.becic@unidu.hr; lskuflic@efzg.hr			
COURSE DESCRIPTION				

# **Course content**

• FUNDAMENTAL CHARACTERISTICS OF CONTEMPORARY INDUSTRIAL POLICY o Theoretical foundations of contemporary industrial policy; Restrictions on industrial growth and development; Production-spatial approach; New structural economy; Neo-Schumpeterian approach; Evolutionary view of industrial policy; Smart specialization policies; • MANAGEMENT OF ECONOMIC POLICY o design, management and evaluation of economic policy; interdependence of economic policies and the economic policy matrix approach; compliance and coordination as prerequisites for the effectiveness of economic policies • CHANGES IN BUSINESS MODELS AND INDUSTRIAL POLICY o network effects and bilateral platforms; concept of network and platforms; positive and negative network effects; economic well-being and platforms; market power, price discrimination and platforms; competition among platforms; • LOCAL DIMENSION OF

INDUSTRIAL DEVELOPMENT o systematic approach to industrial development; agglomeration externalities and social capital; regional innovation systems; industry clusters; industrial districts; industrial policy in the local and regional context • FOREIGN DIRECT INVESTMENT AS AN INITIATOR OF INDUSTRIAL DEVELOPMENT o forms of foreign direct investment; investment motives of foreign investors; OLI paradigm; transfer of knowledge, technology and skills through foreign investments; absorption capacity; policies to attract foreign investors • GLOBAL VALUE ADDED CHAINS AND GLOBAL PRODUCTION NETWORKS o concept of global value added chain and global production network; segmentation of production in conditions of globalization; global value added chains as a tool for technological catch-up; strategies for entering international production flows; industry lifespan and entry opportunities; industrial policies to maximize the benefits of the global value added chain • EU INDUSTRIAL POLICY o Contemporary EU industrial policy; Reindustrialization strategies; Industrial policy and Industry 4.0; Possibilities of traditional industrial policy measures in the conditions of the fourth industrial revolution; Effectiveness of foreign direct investment, global value added chains in stimulating industrial growth and development

- 1. Understand the foundations of contemporary industrial policy
- 2. Analyze and critically evaluate interdependencies in the global production system
- 3. Analyze and interpret key drivers of technological change, innovation and growth in a globalized economy
- 4. Apply knowledge of methods and frameworks for formulating and evaluating industrial policy
- 5. Critically reflect on the scope, reach and ways of implementing industrial policy in the conditions of globalization and the fourth industrial revolution
- 6. Understand the importance of harmonization and coordination of economic policies for the effectiveness of industrial policy

	TEACHING MODE					
$\boxtimes$	Lectu	ires	☑ Office hours			
$\boxtimes$	Semi	nars and workshops	☐ Laboratory			
	Exerc	cises	☐ Field work			
	Indep	endent tasks	☑ Mentoring work			
$\boxtimes$	Multi	media and internet	☐ Knowledge test			
	Dista	nce education				
		EXAM	INATION METHOD			
	☐ Oral exam Other:					
$\boxtimes$	Writt	en exam				
$\boxtimes$	Collo	oquium				
			READING			
Co	mpuls	sory reading				
	1.	Martin, S, Industrial Organizati	on in Context, Oxford University Press, 2010.			
	2.	Stiglitz, J. and Lin, J.Y., The In	dustrial Policy Revolution I-II, Palgrave, 2013.			
	3.	Milberg, W. and D. Winkler, O	outsourcing economics. Global value chains and capitalist			
		development, Cambridge Unive	ersity Press, 2013.			

4.	Cimoli, M. et al (eds), Industrial Policy and Development, Oxford University Press,			
	2009.			
5.	Lipczynski, J., Wilson, J. and J. Goddard, Industrial Organisation: Competition, Strategy			
	and Policy (4th ed.), Prentice-Hall, 2013.			
6.	Lin, J. Y., New Structural Economics; A Framework for Rethinking Development and			
	Policy, World Bank, 2012.			
7.	Lee. K., Schumpeterian Analysis of Economic Catch – Up, Cambridge University Press,			
	2015.			

Optional reading					
LIST OF TOPICS					
No.	TOPIC	L Hours		S	
1.	Theoretical foundations of contemporary industrial policy; Restrictions on industrial growth and development; Production-spatial approach	1	0	0	
2.	New structural economy; Neo-Schumpeterian approach	1	1	0	
3.	Evolutionary view of industrial policy; Smart specialization policies	1	1	0	
4.	Design, management and evaluation of economic policy; interdependence of economic policies and the economic policy matrix approach; compliance and coordination as prerequisites for the effectiveness of economic policies	1	1	0	
5.	Network effects and two-sided platforms; concept of network and platforms; positive and negative network effects; economic well-being and platforms; market power, price discrimination and platforms; competition between platforms	1	1	0	
6.	Systematic approach to industrial development; agglomeration externalities and social capital	1	1	0	
7.	Regional innovation systems; industry clusters; industrial districts; industrial policy in the local and regional context	1	1	0	
8.	Forms of foreign direct investment; investment motives of foreign investors; OLI paradigm	1	0	0	
9.	Transfer of knowledge, technology and skills through foreign investments; absorption capacity; policies to attract foreign investors	1	1	0	
10.	The concept of global value added chain and global production network; segmentation of production in conditions of globalization	1	0	0	
11.	Global value added chains as a tool for technological catch- up; strategies for entering international production flows	1	1	0	

12.	Industry lifespan and entry opportunities; industrial policies to maximize the benefits of the global value chain	1	0	0
13.	Contemporary industrial policy of the EU; Reindustrialization strategies	1	1	0
14.	Industrial policy and Industry 4.0; Possibilities of traditional industrial policy measures in the conditions of the fourth industrial revolution	1	0	0
15.	Effectiveness of foreign direct investment, global value added chains in stimulating industrial growth and development		1	0
	TOTAL HOURS			0

Monitoring the quality and efficiency of the implementation of the college. The quality of the program, teaching process, teaching skills and the level of acquired curriculum will be confirmed implementing of verbal and written evaluation based on questionnaires and other standardized methods and in accordance with the regulations of the University of Dubrovnik. Internal evaluation, which is carried out through an anonymous student survey at the end of the class. • All learning outcomes of the subject are checked by the exam conducted by the teacher

COURSE INFORMATION				
Course name	REGULATION OF FINANCIAL MARKET IN THE DIGITAL			
ENVIRONMENT				
Semester	2/3			
ECTS points	3			
Course status	elective			
Course leader	Tonći Svilokos, PhD, Associate Prof.			
Meri Šuman Tolić, PhD, Associate Prof.				

D		
Department, room no.		
Phone		
e-mail		
COURSE DESCRIPTION		

### **Course content**

Financial technologies (FinTech), ie.financial services based on technology innovations, have been considerably developed in the Field of the past years, influencing the structuring mode as well as financial services provision. Innovation-related risks in the financial sector affect clients` confidence and threaten the financial system stability. The regulatory frame is therefore of crucial importance for efficient and free provision of financial services. .

The following themes will be thought within this Field:

- Financial stability regulation, consumer and investor protection
- Crypto currencies and their regulations challenges
- Cybersecurity regulation
- Regulation of preventing financial system's usage with the purpose of money laundering and terrorism financing
- Regulation of crossborder payment
- Consumer and General Data Protection Regulation (GDPR)
- Minimal Capital Investments Regulation (BASEL I, II i III)
- Markets and Capital Markets Instruments Regulation (MIFID)

# **Learning outcomes**

Upon course completion students will be able to:

- Understand, interpret and critically evaluate importance of financial market regulation in digital environment
- Identify motives, reasons, causes and consequences, compare advantages and waknesses, similarities and differences and critically assess regulations on different financial markets
- Critically evaluate ability of european regulatory framework to ensure adequate level of protection of financial investors and consumers as well as the integrity and stability of modern financial system
- Critically assess the impact of actual trends in regulation of financial markets in digital environment on achievement of macroeconomic objectives.

TEACHING MODE					
⊠Lectures		⊠Consultations			
<b>⊠</b> Semina	rs and workshops	□Laboratory			
☐ Exercis	ses	□Field work			
⊠Indepen	ndent assignments	⊠Mentoring			
□Multim	edia and internet	□Exams			
□Distanc	e learning				
	EXAM	INATION METHOD			
⊠ Oral		Other:			
⊠ Written		Click here to enter text.			
☑ Partial exam					
READING					
Compulsory reading					
1	Loesch, S., (2018): The Finted	ch Entrepreneur's Guide to Regulation and Regulatory			
	Strategy WII EV				

2. Gilchrist, A., (2017): FinTech Rising: Navigating the maze of US & EU regulations						
Optional reading						
1. Selected EU directives						
	LIST OF TOPICS					
No.			Hours			
140.		L	E	S		
1.	Financial stability regulation, consumer and investor protection Crypto currencies and their regulations challenges Cybersecurity regulation	3	3	0		
2.	Regulation of preventing financial system's usage with		3	0		
3.	Regulation of crossborder payment	1	1	0		
4.	Consumer and General Data Protection Regulation (GDPR)	1	1	0		
5.	Minimal Capital Investments Regulation (BASEL I, II i III)	1	1	0		
6.	Markets and Capital Markets Instruments Regulation (MIFID)	1	1	0		
TOTAL HOURS 10 10 0						
OTHER RELEVANT INFORMATION						

Monitoring the quality and efficiency of the implementation of the college. The quality of the program, teaching process, teaching skills and the level of acquired curriculum will be confirmed implementing of verbal and written evaluation based on questionnaires and other standardized methods and in accordance with the regulations of the University of Dubrovnik. The quality of the program, the teaching process, teaching skills and the level of mastery of the material will be established by conducting a written evaluation based on questionnaires and other standardized methods in accordance with the acts of the University of Dubrovnik. Evaluation by professional colleagues. Self-observation, analysis and corrections.

COURSE INFORMATION			
Course name			
	International Business Negotiation		
Degree	PhD		
Semester	Winter (1. sem)		
<b>ECTS points</b>	3 ECTS		
Course status	Elective		

Course leader	prof.dr.sc. Katija Vojvodić; prof.dr.sc. Marija Tomašević Lišanin				
Department, room no.	Odjel za ekonomiju i poslovnu ekonomiju, Lapadska obala 7, C-8; ,				
Phone	+385 20 445 935;				
e-mail	katija.vojvodic@unidu.hr; marija.tomasevic.lisanin@gmail.com				
	COURSE DESCRIPTION				
Course content					
	f negatiation in a classic and digital business context • Principles of				

• The nature and characteristics of negotiation in a classic and digital business context • Principles of a distributive and integrative negotiation approach • The dual interest model as a determinant of negotiation strategy • The importance of information and dealing with the information dilemma in domestic and international negotiation • Determination of negotiation power and successful use of negotiation leverage • Understanding and the application of BATNA and ZOPA concepts in the domestic and foreign market context • Communication personality and emotional intelligence of the negotiator • Cross-cultural intelligence as an important element of international negotiation • Effective management of the international negotiation process • Composition and functioning of negotiation teams when concluding international deals • Ethical challenges of international negotiation - legal aspects and mediation in resolving conflict situations

- 1. Plan and prepare the negotiation process and choose appropriate negotiation strategies
- 2. Predict the impact of cultural dimensions and information and communication technologies on the negotiation process
- 3. Analyze negotiation in different types of international business
- 4. Integrate theoretical and practical knowledge about business negotiations in different parts of the world
- 5. Optimize negotiation outcomes in classic and digital business contexts

TEACHING MODE					
□ Lectu	res	☑ Office hours			
⊠ Semin	nars and workshops	☐ Laboratory			
	ises	☐ Field work			
	endent tasks	☑ Mentoring work			
☐ Multi	media and internet	☐ Knowledge test			
☐ Distar	nce education				
EXAMINATION METHOD					
⊠ Oral e	exam	Other:			
⊠ Writte	en exam				
⊠ Collo	quium				
READING					
Compulsory reading					
1.	Tomašević Lišanin, M., Kadić-	Maglajlić, S., Drašković, N, Principi prodaje i			
	pregovaranja, EFZG, 2019.				

2.	Lewicky, R.J., Barry, B., Saunders, D., Essentials of Negotiation, McGraw-Hill Education; 6 edition, 2015.					
3.	Katz, L., Negotiating International Business,, Charleston: B	ooksurge I	Publishing	. 2011.		
4.	Vojvodić, K., Izazovi elektroničkoga pregovaranja, Ekonomski vjesnik, godina XXVI, broj 2/2013, 2013.					
5.	Tomašević Lišanin, M., Cicarelli, M, Pregovaračko-komuni	Tomašević Lišanin, M., Cicarelli, M, Pregovaračko-komunikacijski izazovi vanjsko-trgovinskog poslovanja, Zbornik radova konferencije: Izazovi trgovine u recesiji, EFZG,				
Optiona	l reading					
1.	Tomašević Lišanin, M., Profesionalna prodaja i pregovaranj	e, HUPUF	, Zagreb,	2010.		
2.	Tomašević Lišanin, M, Poslovni slučajevi iz prodaje i prego 2010.					
3.	Fisher, R., Ury, W., Getting to Yes, Negotiating an Agreeme Cornrstone Digital, 2012.	ent withou	t Giving i	n,		
4.	Ghauri, P. N., Ott, U. F., Rammal, H. G, International Busin Elgar Publishing, 2020.	iess Negot	iations, Ed	dward		
5.	Klotz, M.J., International Sales Agreements, An Annotated Guide, Walters Kluwer, 3. ed, 2018.	Drafting a	and Negot	iation		
	LIST OF TOPICS					
No.	TOPIC		Hours			
110.	TOTIC	L	E	S		
1.	Nature and features of negotiation in classic and digital business contexts. Principles of distributive and integrative negotiation approach	1	1	0		
2.	The dual interest model as a determinant of negotiation strategy	1	1	0		
3.	The importance of information and dealing with the information dilemma in domestic and international negotiations.	1	1	0		
4.	Determination of bargaining power and successful use of bargaining leverage.	1	1	0		
5.	Understanding and applying the concepts of BATNA and ZOPA in the domestic and foreign market context.	1	1	0		
6.	Communication personality and emotional intelligence of negotiators.	1	1	0		
7.	Cross-cultural intelligence as an important element of international negotiation.	1	1	0		
8.	Effective management of the international negotiation process.	1	1	0		
9.	Composition and functioning of negotiation teams when concluding international deals.	1	1	0		

10.	10. Ethical challenges of international negotiation - legal aspects and mediation in resolving conflict situations.		1	0
	TOTAL HOURS		10	0

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COURSE INFORMATION				
Course name				
	National and International Security			
Degree	PhD			
Semester	Summer (2. sem)			
ECTS points	3 ECTS			
Course status	Elective			
Course leader	izv.prof.dr.sc. Marijana Musladin			
Department, room no.	· , , ,			
Phone	·,			
e-mail	heri.bezic@efri.hr; nije kreiran			
	COURSE DESCRIPTION			

#### **Course content**

The National and International Security course studies the complex interconnection of security policies and the economy with a special emphasis on international business. As part of the course, the topics of the impact of national security policy on international business are discussed and the paradigm shift in the concept of national and international security due to changes caused by globalization is explained. One of the important topics in the course is the influence of national culture and differences in national culture on security challenges and changes in the international business environment, as well as the influence of the state on the economy, trade and conditions of international business, which is inextricably linked to security at the national and global level. Some of the other topics of the course are strategies for the company's appearance on international markets in conditions of increased security risks, and the role of quality systems in the company's appearance on the international market and their purpose in protecting against business risks, as well as the role of futures markets in protecting against commodity and financial risks. Outline content of the course: • The impact of globalization on business conditions • The importance of culture in international business • The influence of the state on trade and international business conditions • Defining the strategy of entering the international market • Ways of entry of companies into international markets • The role of the quality system in the entry of companies into the international market • The role of futures markets in protection against commodity and financial risks • The impact of national security policy on international business

# **Learning outcomes**

1. Adoption of new, advanced and innovative knowledge about national and global security and their impact on the economy and international business

challeng 3. Devel security 4. Devel	opment of skills and competencies es in order to identify risks and but opment of the ability to think critic and international economic flows to opment of written and verbal competencian and global security on verbal	siness opportunities in national cally about the interconnected for the purpose of making stra- petences for theoretical and en	al and intenders of nate of the content of the cont	rnational and ational and asions nalysis of	global
	TE.	ACHING MODE			
	ires	☐ Office hours			
⊠ Semi	nars and workshops	☐ Laboratory			
□ Exerc	cises	☐ Field work			
☐ Indep	endent tasks	☐ Mentoring work			
☐ Mult	media and internet	☐ Knowledge test			
☐ Dista	nce education				
	EXAM	INATION METHOD			
⊠ Oral	exam	Other:			
⊠ Writt	en exam				
⊠ Collo	oquium				
		READING			
Compuls	sory reading				
1.	Lazibat, T., Kolaković, M, Međunarodno poslovanje u uvjetima globalizacije, ISBN 953-6895-1-6, Sinergija, Zagreb, 2004.				
2.					
3.	Lazibat T., Upravljanje kvalitet	com, Znanstvena knjiga, Zagre	eb, 2009.		
Optional					
	LIST OF T	TOPICS			
No.	TOPI	C		Hours	a
			L	E	S
1.	The impact of globalization and t business conditions	he state on trade and	2	2	0
2.	Culture in international business		2	2	0
3.	Strategies of performance on the	international market	2	2	0
4.	4. The role of the quality system in the performance of the company on the international market 1 1 0		0		
5.	The role of futures markets in pro and financial risks	otection against commodity	1	1	0
6.	The impact of national security p business	olicy on international	2	2	0
		TOTAL HOURS	10	10	0

# OTHER RELEVANT INFORMATION

Monitoring the quality and efficiency of the implementation of the college. The quality of the program, teaching process, teaching skills and the level of acquired curriculum will be confirmed implementing of verbal and written evaluation based on questionnaires and other standardized methods and in accordance with the regulations of the University of Dubrovnik. • Internal evaluation, which is carried out through an anonymous student survey at the end of the class. • All learning outcomes of the subject are checked by the exam conducted by the teacher

	COURSE INFORMATION		
Course name			
	Lacistics Chains Management in the Digital Environment		
Dagnas	Logistics Chains Management in the Digital Environment - PhD		
Degree Semester	Summer (2. sem)		
ECTS points	3 ECTS		
Course status	Elective		
Course leader	Licetive		
Course leader	prof.dr.sc. Katija Vojvodić; prof.dr.sc. Sanda Soucie		
Department, room no.	Odjel za ekonomiju i poslovnu ekonomiju, Lapadska obala 7, C-		
_	8; ,		
Phone	+385 20 445 935;		
e-mail	katija.vojvodic@unidu.hr; srenko@efzg.hr		
	COURSE DESCRIPTION		
Course content			
	tiples, systems • Logistics management, logistics performance		
	ls and solutions • Importance of integration between elements of		
	digital logistics systems • Digitization of key logistics operations •		
	ironment • Holders of the external digital environment • Integrations		
	and cooperation • Future strategic directions in logistics chains and business sustainability		
	Learning outcomes		
	concepts, procedures, principles and theories in the field of		
logistics, logistics principles and s			
2. Valorize the impact of digitizat	e in building a strong internal digital environment		
4. Critically review and adapt to t			
	lge and think critically in decision-making regarding the		
organization of integrated logistic			
organization of integrated rogistic	TEACHING MODE		
□ Lectures	☑ Office hours		
<ul><li>☑ Seminars and workshops</li></ul>	☐ Laboratory		
	· · · · · · · · · · · · · · · · · · ·		
☐ Exercises	☐ Field work		
☐ Independent tasks	✓ Mentoring work		
	☐ Knowledge test		
☐ Distance education			
	EXAMINATION METHOD		
☑ Oral exam	Other:		
☑ Written exam			

	READING				
Compuls	Compulsory reading				
1.	Bloomberg, D.J., LeMay, S., Hanna, J.B, Logistika, Mate i Z	Zagrebačka škola ekonomije			
	i managementa, Zagreb, 2006.				
2.	arrison, A., van Hoek, R. & Skipworth, H., Logistics Manage	ement and Strategy:			
	Competing through the Supply Chain, 5ed,, Pearson; ISBN	-10: 1292004150; ISBN-13:			
	978-1292004150,, 2016.				
Optional	reading				
1.	Pettit, S. & Wang, Y., E, Logistics: Managing Your Digital	Supply Chains for			
1.	Competitive Advantage, Kogan Page, ISBN: 0749472669,	2016.			
	Sinha, R, Logistics in Motion: A Digital Journey: A Case fo	r Redefining Logistics			
2.	Paperback – Create Space, Independent Publishing Platfor,	ISBN-10: 1542933846,			
	ISBN-13: 978-1542933841, 2017.				
	LIST OF TOPICS				
		Полис			

Nια	TODIC		Hours			
No.	TOPIC	L	E	S		
1.	Introduction to logistics, principles, systems.	1	1	0		
2.	Logistics management, logistics performance indicators.	1	1	0		
3.	New business models and solutions.	1	1	0		
4.	The importance of integration between elements of logistics chains.	1	1	0		
5.	Traditional and digital logistics systems.	1	1	0		
6.	Digitization of key logistics operations.	1	1	0		
7.	Holders of the internal digital environment.	1	1	0		
8.	Holders of the external digital environment.	1	1	0		
9.	Integrations and cooperation.	1	1	0		
10.	Future strategic directions in logistics chains and business sustainability.	1	1	0		
	TOTAL HOURS	10	10	0		

Monitoring the quality and efficiency of the implementation of the college. The quality of the program, teaching process, teaching skills and the level of acquired curriculum will be confirmed

implementing of verbal and written evaluation based on questionnaires and other standardized methods and in accordance with the regulations of the University of Dubrovnik. • Internal evaluation, which is carried out through an anonymous student survey at the end of the class. • All learning outcomes of the subject are checked by the exam conducted by the teacher

COURSE INFORMATION				
Course name				
	Digital Transformation of Financial Sector			
Degree	PhD			
Semester	Summer (2. sem)			
ECTS points	3 ECTS			
Course status	Elective			
Course leader	izv.prof.dr.sc. Meri Šuman Tolić; izv.prof.dr.sc. Tonći			
<b>D</b>	Svilokos			
Department, room no.	, ; Lapadska obala 7, E-K10			
Phone	; +385 20 445 929			
e-mail	meri.suman-tolic@unidu.hr; tonci.svilokos@unidu.hr			
COURSE DESCRIPTION				
Course content				

Digital transformation of the financial system (FinTech) is present in all domains of financial business. Therefore, the following topics will be covered in this course: • Digital transformation in payment transactions • Digital transformation in the insurance sector (InsurTech) • Modern technological alternatives to borrowing • Digital transformation in managing personal finances • Digital transformation of the regulatory framework of the financial system (RegTech) • Digital capital market transformation • Blockchain technology and cryptocurrencies • Digital transformation of investment management

- 1. understand, interpret and critically judge the latest technological changes within the modern financial system
- 2. By analyzing concrete examples from practice, they will be able to valorize technological innovations in the financial sector
- 3. by comparing the trends of digital transformation in various aspects of the modern financial sector, they will be able to critically evaluate the various achievements, opportunities and limitations of digital transformation
- 4. Apply the latest financial technological solutions in business and managing both personal and business finances
- 5. critically evaluate the impact of current trends in the digital transformation of the financial system on the economy in the Republic of Croatia and other EU member states

on the economy in the Republic of Cround	and other De member states		
TE	TEACHING MODE		
□ Lectures	☑ Office hours		
⊠ Seminars and workshops	☐ Laboratory		
☐ Exercises	☐ Field work		
☐ Independent tasks			
☐ Multimedia and internet	☐ Knowledge test		
□ Distance education			

	EXAMINATION METHOD				
⊠ Oral	l exam Other:				
⊠ Writt	en exam				
⊠ Collo	oquium				
<u> </u>	1.	READING			
Compuis 1.	sory reading Scardovi, Claudio, Digital Trar	esformation in Financial Carvi	oog Cprin	gor 2017	
		istormation in Pinancial Servi	ces, Spriii	igei, 2017	
1.		omsett, The Digital Banking R	Revolution	, DE GRU	JYTER,
2.	services, Routledge, 2020.		d the futur	e of finan	cial
	LIST OF 7	<b>FOPICS</b>			
No.	TOPI	$\mathbf{C}$	т		C
			L	Ł	3
1.	Digital transformation in payment transactions		1	1	0
2.	Digital transformation in the insu	rance sector (InsurTech)	1	1	0
3.	Contemporary technological alter	rnatives to borrowing	1	1	0
4.	Digital transformation in managin	ng personal finances	1	1	0
5.	Digital transformation of the regularization financial system (RegTech)	ulatory framework of the	1	1	0
6.	Digital transformation of the capi	ital market	2	2	0
7.	Blockchain technology and crypt	ocurrencies	2	2	0
8.	Digital transformation of investment	nent management	1	1	0
	Luigi Wewege, Michael C. Thomsett, The Digital Banking Revolution, DE GRUYTER, 2020.  Perry H. Beaumont, Digital finance, Big Data, Start-ups, and the future of financial services, Routledge, 2020.  LIST OF TOPICS  TOPIC  TOPIC  Digital transformation in payment transactions  1 1 0  Digital transformation in the insurance sector (InsurTech)  Contemporary technological alternatives to borrowing  1 1 0  Contemporary technological alternatives to borrowing  Digital transformation in managing personal finances  Digital transformation of the regulatory framework of the financial system (RegTech)  Digital transformation of the capital market  2 2 0  Blockchain technology and cryptocurrencies  2 2 0				

Monitoring the quality and efficiency of the implementation of the college. The quality of the program, teaching process, teaching skills and the level of acquired curriculum will be confirmed implementing of verbal and written evaluation based on questionnaires and other standardized methods and in accordance with the regulations of the University of Dubrovnik. • Internal evaluation, which is carried out through an anonymous student survey at the end of the class. • All learning outcomes of the subject are checked by the exam conducted by the teacher

COURSE INFORMATION				
Course name				
	Digital Business Models			
Degree	PhD			
Semester	Summer (2. sem)			
ECTS points	5 ECTS			
Course status	Compulsory			
Course leader	izv.prof.dr.sc. Božidar Jaković; prof.dr.sc. Mario Spremić			
Department, room no.	· , , ,			
Phone	·			
e-mail	bjakovic@efzg.hr; mspremic@efzg.hr			
COURSE DESCRIPTION				

#### **Course content**

The aim of this course is to: • acquaint students with the latest trends in the functioning of business models in a dynamic (digital) business environment. • Intensive application of basic and advanced digital technologies enables changes in business methods and models, creating prerequisites for changes in existing and creation of new business models. Innovative business models rely almost entirely on information and digital infrastructure, so the course will use a holistic approach in explaining and analyzing the technological, social and organizational aspects of changing business models. • The above will be processed in the context of scientific research in the field of business economics, and research frameworks that are relevant in the field of digital business models will be presented. • The concept of an innovative and digital business model, which implies the integration of 'advanced' digital technology and a 'background', appropriately designed and logically conceived business model, will be discussed.

### **Learning outcomes**

- 1. Understand, interpret and critically judge the components of the business model and critically analyze the impact of factors of change and innovation of the business model on successful business management and better business results
- 2. Critically evaluate the application of theoretical frameworks of digital business models in the context of research work
- 3. Apply knowledge about the frameworks and methods used to implement changes in the business model using digital technologies
- 4. To think critically about the scope, reach and ways of innovating the business model with the help of digital technologies
- 5. evaluate the impact of current trends in the digital economy on the need and opportunities for implementing business model changes in the context of scientific research in the field of business economics
- 6. analyze the existing business model, evaluate the effects and identify opportunities for improvement and innovation with the help of digital technologies, choose and argue for a change strategy
- 7. create, present and critically argue a business model innovation plan

#### **TEACHING MODE**

□ Lectu	ıres	☑ Office hours			
⊠ Semi	nars and workshops	☐ Laboratory			
☐ Exer	cises	☐ Field work			
Inder Inder	pendent tasks				
_	imedia and internet	☐ Knowledge test			
	ance education	I illiowiedge test			
	ince education				
	EXAM	INATION METHOD			
⊠ Oral	exam	Other:			
☐ Writt	ten exam				
⊠ Colle	oauium				
	- <del>1</del>	READING			
Compuls	sory reading				
1.	Loebbecke, C., Picot, A, Refle	ection on societal and business	s model tra	nsformat	ion
	arising from digitization and B		agenda, Jo	ournal of S	Strategic
	Information Systems Vol. 24, 2				
2.	Härting, R.C. Reichstein, C., S				
	Empirical investigation of data	driven impacts in industry, P	rocedia Co	omputer S	cience
2	126, 2018, p.p. 1495-1506.			1 7 1	4.0
3.	Ibarra, D., Ganzarain, J., Igartu		ation throu	igh Indust	ry 4.0, a
4.	review, Procedia Manufacturin Mark W. Johnson, Clayton M.		nonn Doin	wonting V	Zour
4.	<u> </u>			_	l Oui
5.	Business Model, Harvard Business Review, Summer, 1996, p.p. 57-66.  Teece, D.J., Business models, business strategy and innovation, Long Range Plan. 43,				
	2010, p.p. 172-194.	custices strategy and inner the	1011, 20118		,
6.	Ritter, T., Lettl, C., The wider	implications of business-mode	el research	,, Long R	ange
	Planning 51, 2018, p.p. 1-8.				
Optional	reading				
1.	Venkatraman N., Strategic alig	2 2		gy for	
	transforming organizations, IB				.•
	Pejić Bach, M., Spremić, M., &		_		
2.	Strategies into Firms: Values, I		-	_	ent and
	Technological Challenges in th press. Henderson JC, 2018.	le Digital Age, Taylol & Franc	cis Group.	CKC	
	Kane, G.C., Palmer, D., Philips	s A.N. Kiron D. and Buckley	v N Alio	ning the	
3.	Organization for Its Digital Fut			_	
	University Press, 2016.	<i>"</i>			
4.	Spremić, M., Digitalna transfo	rmacija poslovanja, Ekonom	ski fakulte	t Zagreb,	2017.
5.	Casadesus-Masanell, R., Tarzij	_an, J., When one business m	odel isn't	enough, H	Iarv.
<i>J</i> .	Bus., Rev. 90 (1),, 2012, p.p. 1				
6.	Massa, L., Tucci, C.L., Afuah,		usiness mo	odel resea	ırch,
	Acad. Manag. Ann. 11 (1), 201		3.6	G D.I	\ <b>T</b>
7	Massa, L., Tucci, C.L., Busine				VI.,
7.	Phillips, N. (Eds.), The Oxford University Press, Oxford, 2013		nagement.	Oxiora	
	LIST OF				
				Hours	
No.	TOPI	C	L	E	S

1.	Digital business model concept. The most important components and frameworks for analysis, the most important research directions. Discussion of the most important research methods and directions	5	0	0
2.	Technological, business, organizational and other success factors of digital business models. Overview of case studies and discussions	5	0	0
3.	An overview of the most important research and research frameworks in the field of digital business models	0	5	0
4.	Explanation of the framework and methods for analyzing digital business models. Research directions	0	5	0
5.	Success Factors for Digital Business Models, Research Review, Case Studies, Discussion	5	0	0
_	TOTAL HOURS		10	0

Monitoring the quality and efficiency of the implementation of the college. The quality of the program, teaching process, teaching skills and the level of acquired curriculum will be confirmed implementing of verbal and written evaluation based on questionnaires and other standardized methods and in accordance with the regulations of the University of Dubrovnik. Monitoring of class attendance and performance of other student obligations. • Internal evaluation, which is carried out through an anonymous student survey at the end of the class. • All learning outcomes of the subject are checked by the exam conducted by the teacher

ons, Technology and Industrial Policy
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(2. sem)
ory
c. Nebojša Stojčić; izv.prof.dr.sc. Tomislav Herceg
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145 858;
tojcic@unidu.hr; therceg@efzg.hr
2

# **Course content**

• TECHNOLOGY AND TECHNOLOGICAL CHANGES o Evolutionary approach to economics; Neo-Schumpeterian approach to technology; New structural economy; Technological paradigms; Technological cycles; Waves of industrial evolution; • CONCEPT OF INNOVATION o Patterns of industrial innovations and the level of economic development; Supply (pull) and demand (push) as sources of innovation; The concept of open innovation; Diffusion of innovations • DISRUPTIVE INNOVATIONS o Technological competencies; Technological inertia; Schumpeterian concept of the company; Start-ups, spin-off companies and innovations; Cooperation between science and economy

in the development of innovations; • MANAGEMENT OF TECHNOLOGICAL CHANGES of Dynamic nature of technological competences; Measurement of dynamic competences; Complementarity of resources and absorption capacities; • PUBLIC TECHNOLOGY AND INNOVATION POLICIES of Innovation systems and institutions; Market failures and technology; Public support for technological development and innovation • ECONOMIC CATCH-UP AND TECHNOLOGICAL OPPORTUNITIES of Concept of technological catch-up; Patterns of technological catch-up; Gradual catch-up pattern; Disruptive technologies and technological catch-up; Technological windows of opportunity; Life cycle of industries and opportunities to catch up • TECHNOLOGY AND INNOVATION POLICY IN EU of Evolution of technology and innovation policy in EU; Theoretical foundations of technology and innovation policy in the EU. Industrial policy at the level of member countries; smart specialization; Industry 4.0

- 1. Understand, interpret and critically judge the concept of technological change and critically analyze the impact of technological change on business operations, industrial development and economic development as a whole
- 2. Critically evaluate the application of theoretical frameworks of technological change and innovation in the context of research work
- 3. Apply knowledge about the methods and frameworks used to create preconditions for the process of economic catch-up with the help of innovation and technological policies
- 4. To think critically about the scope, reach and ways of doing business in the conditions of disruptive technological change
- 5. Evaluate the impact of public economic policies on business operations, industrial, regional and national devlopment in conditions of technological change
- 6. Analyze industrial cycles and other characteristics, assess the possibilities of technological catchup and see the possibilities of improving the company's operations through the development of innovations
- 7. Create, present and critically argue public policies in the field of technology and innovation

,. 0	7. Steate, present and efficiently argue public policies in the field of technology and innovation			
	TEACHING MODE			
$\boxtimes$	Lectures	☑ Office hours		
$\boxtimes$ :	Seminars and workshops	☐ Laboratory		
	Exercises	☐ Field work		
$\boxtimes$	Independent tasks			
$\boxtimes$	Multimedia and internet	☐ Knowledge test		
	Distance education			
	EXAMINATION METHOD			
☐ Oral exam Other:		Other:		
☑ Written exam				
☑ Colloquium				
	READING			
Con	Compulsory reading			
	1. Dosi G., Technological paradigms and technological trajectories, Research Policy, 11,			
	1982, p.p. 147-162.			
	2. Abernathy WJ, Utterback JM., Patterns of Industrial Innovation, Technology Review,			
	June-July, 1978, p.p. 40-47.			
		, Verona G., Technology push and demand pull		
	perspectives in innovation studi	ies: Current findings and future research directions,		
	Research Policy 41, 1978, p.p. 1283-1295.			

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Process, Research Policy, 5 (3), 1976, p.p. 212-239.  Henderson R, Clark KB., Architectural Innovation: The Reconfiguration of Existing Product Technologies and the Failure of Established Firms, Administrative Science Quarterly 35, 2021, p.p. 9-30.  Benner MJ., Securities Analysts and Incumbent Response to Radical Technological	1				
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	3.	Change: Evidence from Digital Photography and Internet Telephony, Organization			
Science 21 (1), 2010, p.p. 42-62.					
Tripsas M, Gavetti G., Capabilities, Cognition, and Inertia: Evidence from Digital	4				
Imaging., Strategic Management Journal, 21 (10/11), 2000, p.p. 1147-1161.	7.	Imaging., Strategic Management Journal, 21 (10/11), 2000, p.p. 1147-1161.			

	Peteraf M., Di Stefano G., Verona G., he elephant in the room of dynamic capabilities:
5.	Bringing two diverging conversations together, Strategic Management Journal, 34(12),
	2013, p.p. 1389-1410.
	Teece DJ., Explicating dynamic capabilities: The nature and micro foundations of
6.	(sustainable) enterprise performance, Strategic Management Journal, 28 (13), 2007, p.p.
	1319-1350.
7	Cohen WM, Levinthal DA, Absorptive Capacity: A New Perspective on Learning and
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7. Conen WM, Levinthal DA, Absorptive Capacity: A New Perspective on Learning and Innovation., Administrative Science Quarterly, 35, 1990, p.p. 128-152.

LIST OF TOPICS

TOPIC

TOPIC

N. TODIC		Hours			
No.	TOPIC	L	E	S	
1.	Evolutionary approach to economics; Neo-Schumpeterian approach to technology	1	1	0	
2.	New structural economy; Technological paradigms; Technological cycles; Waves of industrial evolution	1	1	0	
3.	Patterns of industrial innovation and level of economic development; Supply (pull) and demand (push) as sources of innovation;	1	1	0	
4.	The concept of open innovation; Diffusion of innovations	1	1	0	
5.	Technological competences; Technological inertia; Schumpeterian concept of the company	1	1	0	
6.	Start-ups, spin-off companies and innovations; Cooperation between science and economy in the development of innovations	1	1	0	
7.	Dynamic nature of technological competences; Measurement of dynamic competences; Resource complementarity and absorption capacity;	1	1	0	
8.	Innovation systems and institutions; Market failures and technology; Public support for technological development and innovation	1	1	0	
9.	Public support for technological development and innovation	1	1	0	
10.	The concept of technological catch-up; Patterns of technological catch-up; Gradual catch-up pattern;	1	1	0	
11.	Disruptive technologies and technological catch-up;	1	0	0	
12.	Technological windows of opportunity; Industry life cycle and catch-up opportunities	1	0	0	
13.	Evolution of technological and innovation policy in the EU; Theoretical foundations of technology and innovation policy in the EU.	1	0	0	

14.	Industrial policy at the level of member countries; smart specialization	1	0	0
15.	Industry 4.0	1	0	0
	TOTAL HOURS	15	10	0

Monitoring the quality and efficiency of the implementation of the college. The quality of the program, teaching process, teaching skills and the level of acquired curriculum will be confirmed implementing of verbal and written evaluation based on questionnaires and other standardized methods and in accordance with the regulations of the University of Dubrovnik. Internal evaluation, which is carried out through an anonymous student survey at the end of the class. • All learning outcomes of the subject are checked by the exam conducted by the teacher

Course name		
	<b>Business Process Management in the Digital Environment</b>	
Degree	PhD	
Semester	Summer (2. sem)	
ECTS points 3 ECTS		
Course status	Elective	
Course leader izv.prof.dr.sc. Ljubica Milanović Glavan; prof.dr.s		
Bosilj Vukšić		
Department, room no.		
Phone ;		
e-mail	ljmilanovic@efzg.hr; vesna.bosilj@efzg.hr	
COURSE DESCRIPTION		

# **Course content**

• The goal of the course is to develop students' knowledge of the concept of business process management (BPM) and the application of information technology in a digital environment, as well as the skills of applying this concept. • The focus of the course is on the application of conceptual methods for analysis, transformation and digitization of business processes and improvement of process and organization performance. • Models and frameworks of maturity of BPM and digital transformation (Digital Transformation – DT) are considered. • The dimensions of BPM as a platform for performance management and digital transformation of the organization are explored. • The effects (benefits and challenges) of the joint application of BPM and digital transformation through the stages of the BPM life cycle are explored and questioned.

- 1. understand the role of BPM as an important factor in a company's ability to do business successfully; interpret and evaluate the effects of BPM implementation in the organization
- 2. critically evaluate the key success factors of BPM (such as: connection with the strategy, management, employees, culture) and base the development of the BPM project methodology on the results of this evaluation
- 3. apply BPM frameworks and maturity models in business practice and in scientific research of the field
- 4. to acquire the knowledge needed to develop a BPM strategy and a digital strategy, as well as to

connect	those strategies with the organizati	on 8x#030 a stratagy		
	connect these strategies with the organization \$\&\pmu 4039\$; strategy  5. explore the evolution of BPM and digital transformation recognize the current state and trends			
_	<del>_</del>	I and digital transformation from the perspective of		
	and economics	Tand digital transformation from the perspective of		
0.00111000		ACHING MODE		
		☑ Office hours		
	nars and workshops	☐ Laboratory		
☐ Exerc	<u>-</u>	☐ Field work		
	pendent tasks	✓ Mentoring work		
_				
	imedia and internet	☐ Knowledge test		
□ Dista	nce education			
		INATION METHOD Othors		
		Other:		
	en exam			
⊠ Collo	oquium			
		READING		
	sory reading	H' I D'' II A E 1 (1 CD ' D		
1.		dling, J., Reijers, H.A, Fundamentals of Business Process		
2.	Management,, Springer, 2018.	ın, S., Winkler, K., Ward-Dutton, N., Kowalkowski, F.,		
۷.				
	Swenson, K.D., Palmer, N, Digital Transformation with Business Process Management: BPM Transformation and Real-World Execution, Future Strategies, Incorporated, 2017.			
3.	Hernaus, T., Bosilj-Vuksic, V., Indihar Stemberger, M., ow to go from strategy to			
5.	results? Institutionalising BPM governance within organisations, Business Proc. Manag.			
	Journal 22(1),, 2016, p.p. 173-195.			
4.		ar Stemberger, M., The Effect of Alignment between		
	Corporate Performance Management and Business Process Management on Process			
	Performance, AMCIS., 2017.			
5.		., Milanovic Glavan, Lj., Mendling, J., Propositions on		
	the interaction of organizational culture with other factors in the context of BPM			
	adoption, Business Proc. Manag. Journal 24(2), 2018, p.p. 425-445.			
Optional		ACT IN THE TANK AND ADDRESS OF THE PARTY OF		
1		M., Tomičić-Pupek, K., Utilization of Discrete Event		
1.		ses Management Projects: a Literature Review, Journal of		
		1 Sciences, Volume 41, Issue 2,, 2017, p.p. 137-159. Yukšić, V., Examining the impact of business process		
2.		erformance: the case of Croatia., Croatian Operational		
2.				
	Research Review, 8(1), 2017, p.p. 137-165.  Valdez-De-Leon, O., A Digital Maturity Model for Telecommunications Service			
3.		ion Management Review, 6(8), 2018, p.p. 19-32.		
Sebastian, I. M., Ross, J. W., Beath, C., Mocker, M., Moloney, K. G., How big of companies navigate digital transformation, MIS Quarterly Executive, 16(3), 2017,				
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	197-213.			
	Suša Vugec, D., Tomičić-Pupe	k, K., Bosilj Vukšić, V., Social business process		
5.		coming the limitations of the traditional business process		
J.		rnal of Engineering Business Management, Vol.10, ,		
	2018, p.p. 1-10.			
	LIST OF	TAPICS		

No.	ТОРІС		Hours	
NO.	TOFIC	L	E	S
1.	The concept of BPM: definition, development, trends.  Overview of conceptual methods for analysis, transformation and digitization of business processes. Analysis of their application for the purpose of improving process and organizational performance.	2	1	0
2.	Project approach to BPM and the life cycle of BPM: methodology, case studies, synthesis of scientific research results in the field of BPM implementation.	1	1	0
3.	The concept of digital transformation (DT). Synthesis and analysis of the effects (benefits and challenges) of joint application of BPM and digital transformation through the stages of the BPM life cycle, analysis of synergistic effects of coordination of these initiatives and potential risks according to recent scientific literature.	2	1	0
4.	Linking digital transformation strategy and BPM. The role of ecosystems on BPM strategy. Overview of recent research on BPM and digital transformation from the perspective of business and economics; guidelines for further research.	1	1	0
5.	Elements of BPMa. BPMa measurement. Development of BPMa project methodology. The concept of process maturity. Models and frameworks of process maturity and digital transformation. Comparison of maturity models of process orientation. Analysis of relevant scientific papers in this area and review of business practice.	2	3	0
6.	Key performance indicators of BPMa for moving to higher levels of process maturity: analysis of different types of methodologies. The impact of BPMa on financial and non-financial business performance. Analysis and synthesis of research papers.	2	3	0
	TOTAL HOURS	10	10	0

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COURSE INFORMATION		
Course name		
	Collaborative Technologies and Networks	
Degree	PhD	
Semester	Summer (2. sem)	
ECTS points	3 ECTS	
Course status	Elective	

1.

Course leader	izv.prof.dr.sc. Božidar Jaković; prof.dr.sc. Ivan Strugar		
Department, room no. , ; ,			
Phone ;			
e-mail bjakovic@efzg.hr; istrugar@efzg.hr			
	COURSE DESCRIPTION		
Course content			
• The course introduces students to the development and application of computer networks and collaborative technologies in business systems. • It will be explained how the development of network, mobile and information communication technologies influenced the development of human-machine communication, what are the consequences for the development and changes of individual and group communication in society and in business systems. • Collaborative technologies and networks provide great opportunities for the development of new communication and collaboration models in both business and social systems. • They represent completely new opportunities for creating new values, they are the basis of the digital transformation of companies and the development of new organizational and business models and Industry 4.0.			
Learning outcomes	is and madely not		
1. understand, interpret and critically judge the impact of the development of information communication and mobile technologies on business models and business practice and recognize the most important trends in this area  2. critically evaluate the possibilities of applying collaborative technologies and models in the context of research work, evaluate the possible impact of the development and application of different models on individual and social communication, social and business organizations and processes  3. critically review options for the application of collaborative technologies and models in business practice, critically think about the reach, consequences and methods of application  4. evaluate the influence of current trends in the development of collaborative technologies and models in the context of scientific research in the field of business economics  5. choose a management strategy for collaborative technologies and models that will enable successful and sustainable company operations, argue the choice, evaluate the effects of the choice, and compare the achieved results and set goals			
	TEACHING MODE		
<ul> <li>☑ Lectures</li> <li>☑ Seminars and workshops</li> <li>☑ Exercises</li> <li>☑ Independent tasks</li> <li>☑ Multimedia and internet</li> <li>☑ Distance education</li> </ul> □ Oral exam	☐ Coffice hours ☐ Laboratory ☐ Field work ☐ Mentoring work ☐ Knowledge test   EXAMINATION METHOD  Other:		
⊠ Written exam			
⊠ Colloquium			
READING			
Compulsory reading			

Okada Kenichi, Hoshi Tohru, Inoue Tomoo, Communication and Collaboration Support

Systems (Advanced Information Technology), IOS Press, ISBN: 1586035142, 2005.

2.	Borgatti Stephen P., Everett Martin G., Johnson Jeffrey C, Analyzing Social Networks, , 2018.			
3.	Tapscott, Anthony D. Williams, , Wikinomics: How Mass Collaboration Changes Everything, Portfolio Hardcover; Expanded edition, 2008.			
4.	Stawski Scott,, Inflection Point: How the Convergence of Cloud, Mobility, Apps, and Data Will Shape the Future of Business, , 2018.			
5.	Brynjolfsson Erik, McAfee Andrew, The Second Machine Age: Work, Progress, and Prosperity in a Time of Brilliant Technologies, Januaryy 25, 2016.			
6.	Shrier David, Pentland Alex, rontiers of Financial Technology: Expeditions in future commerce, from blockchain and digital banking to prediction markets and beyond,, , 2016.			
7.	Hansen T.Morten, Collaboration, How The leaders avoid the traps, create unity, and create big results, MIT, 2009.			
Optional	reading			
1.	Barabasi Albert-Laszlo, How Everything Is Connected to Ev Means for Business, Science, and Everyday Life, , 2014.	erything I	Else and V	Vhat It
2.	Shah Mahmood Hussain, Mobile Working: Technologies and Business Strategies, Routledge, 2014.			
3.	Schmidt Eric, Cohen Jared, Novo digitalno doba, Profil, 201	3.		
4.	Schwab Klaus, The Fourth Industrial Revolution, , 2017.			
5.	Foster Wade, Schreiber Danny, The Ultimate Guide to Remote Work: How to Grow, Manage and Work with Remote Teams, , 2015.			
6.	Castells Manuel, Internet Galaksija, Jesenski i Turk, 2003.			
7.	Tapscott Don, Williams Anthony D, Radical Openness: Four Success, TED Books, 2013.	r Unexpec	ted Princi	ples for
	LIST OF TOPICS			
No.	TOPIC	L	Hours L E S	
1.	Role and development of collaborative systems, generations of collaborative systems, collaboration and teamwork, business system and team technologies, collaborative technologies and digital transformation	2	2	0
2.	Groupware and collaborative technologies, classification and assumptions for the implementation of collaborative technologies, organization and formal and informal communication and collaborative technologies, virtual teams and organization, the role of collaborative technologies in digital transformation	2	2	0
3.	Development and implementation of collaborative systems in the business information system, obstacles in the use of collaborative technologies in business systems, problems of credibility in electronic communication, electronic signature of e-mail communication, possibilities, advantages and disadvantages, systems for exchanging direct messages in	2	2	0
	business			

5.	Content management, types and role of portals in the company's information system, origin, development of company portals, advantages of using company portals, portal architecture, construction problems	2	2	0
6.	The role of intelligent agents, the scope of the portal, data sources, structured and unstructured information and the role of the portal, content management Content Management Systems (CMS)	2	2	0
	TOTAL HOURS	12	12	0

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COURSE INFORMATION		
Course name		
	Knowledge Discovery in Data Bases	
Degree	PhD	
Semester	Summer (2. sem)	
ECTS points	3 ECTS	
Course status	Elective	
Course leader	izv.prof.dr.sc. Jovana Zoroja; prof.dr.sc. Mirjana Pejić Bach	
Department, room no.	· , , ,	
Phone	<b>;</b>	
e-mail	jzoroja@efzg.hr; mpejic@efzg.hr	
COURSE DESCRIPTION		

# **Course content**

Kolegij upoznaje studente s potencijalnim načinima korištenja otkrivanja znanja iz baza podataka u znanstvenim istraživanjima, s ciljem osposobljavanja studenata da koriste navedene metode u izradi znanstvenih radova, te u istraživanju doktorske disertacije. • Objasnit će se tipični istraživački problemi za čije se istraživanje mogu koristiti metode istraživanja otkrivanja znanja iz baze podataka: klasifikacija, prognoziranje i grupiranje. • Korištenjem softverskog paketa studenti će sudjelovati u tri radionice, gdje će izraditi studije korištenja metoda otkrivanja znanja iz baze podataka u znanstvenim istraživanjima. • Studenti će također izraditi vlastiti znanstveno-istraživački projekt. • Uvod u otkrivanje znanja iz podataka u znanstvenim istraživanjima. • Osnovni pojmovi otkrivanja znanja iz podataka. • Specifičnosti korištenja u znanstvenim istraživanjima. • Proces otkrivanja znanja iz podataka. • Tipične primjene. Metode klasifikacije, predviđanja i grupiranja

#### **Learning outcomes**

1. to pose a research question with regard to the discovery of knowledge from data, to identify an adequate method of data collection, to identify dependent and independent variables, to choose methods of knowledge discovery with regard to the characteristics of the variables.

2. understand, interpret and critically judge the process of discovering knowledge from databases in					
scientific	research				
3. conduct scientific research using methods of grouping, classification and forecasting (decision					
trees, cluster analysis, associative rules, regression analysis, neural networks)					
4. evaluate the parameters of the knowledge discovery model from databases in scientific research					
	5. critically evaluate the application of knowledge discovery methods from databases in scientific				
research	in the context of contemporary res		isiness an	d digital e	conomy
	TE	ACHING MODE			
□ Lectu	ires	☐ Office hours			
⊠ Semi	nars and workshops	☐ Laboratory			
☐ Exerc	cises	☐ Field work			
	oendent tasks				
☐ Multi	imedia and internet	☐ Knowledge test			
□ Dista	nce education				
	EXAM	INATION METHOD			
□ Oral	exam	Other:			
⊠ Writt	en exam				
⊠ Colle					
La Conc	Adurum				
		READING			
Compuls	sory reading				
1.	Witten, I. H., Frank, E., Hall, N	M. A., & Pal, C. J., Data Minir	ng: Practio	al machin	ie
	learning tools and techniques, Morgan Kaufmann, 2016.				
2.					
Optional reading					
Torgo, L., Data mining with R: learning with case studies, Chapman and Hall/CRC.,					
1.	2016.				
2.	2. Roiger, R. J., Data mining: a tutorial-based primer., Chapman and Hall/CRC., 2017.				
	LIST OF 7	TOPICS			
No.	ТОРІ	C		Hours	
			L	E	S
1	The concept of knowledge discovery		2	0	0
1.	Applications of knowledge disco	•	2	0	0
	implementation prerequisites. Standardized procedures.				
2	Data preparation. Types of variables. Describing variables.				0
2.	2. Data download from available databases (UCI, Eurostat). 0 1 0 Data collection through own research.				U
	Classification methods. Decision trees. Selection of variables				
3. for decision trees. Setting the parameters of the decision tree.			0	1	0
J.	Evaluating the validity of the decision tree model.				
4.	4. Grouping methods. Cluster analysis. Selection of variables for cluster analysis. Determining the number of clusters			0	
	101 Cluster analysis. Determining	the number of clusters			
	Connection methods. Associative rules. Setting parameters				
5.	for selecting rules.	12100. Setting parameters	0	1	0

6.	Neural network methods of time series forecasting. Application in stock forecasting.	0	1	0
7.	Application of knowledge discovery from databases in scientific research.	2	0	0
8.	Analysis of research topics in the field of improving the knowledge discovery process from databases (choice of variables, adjustment of parameters, selection of methods).	2	0	0
9.	Case study: Knowledge discovery from databases in finance - credit scoring.	0	1	0
10.	Case study: Knowledge discovery from databases in marketing - market segmentation.	0	1	0
11.	Case Study: Database Knowledge Discovery in Forensic Accounting - Fraud Detection	0	1	0
12.	Case Study: Text Analysis in Patent Analysis.	0	1	0
13.	Case Study: Text Analysis in Social Media Analysis.	0	1	0
14.	Workshop: Setting up hypotheses in a research paper that uses the method of discovering knowledge from databases.	2	0	0
15.	Workshop: Defining scientific and practical contribution in research work that uses the method of knowledge discovery from databases	2	0	0
	TOTAL HOURS			0

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COURSE INFORMATION		
Course name		
	Cybersecurity	
Degree	PhD	
Semester	Summer (2. sem)	
<b>ECTS points</b>	3 ECTS	
Course status	Elective	
Course leader	must du sa Maria Cruamiá	
	prof.dr.sc. Mario Spremić	
Department, room no.	,	
Phone		
e-mail	mspremic@efzg.hr	
COURSE DESCRIPTION		
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#### **Course content**

• The aim of the course is to familiarize students with potential forms of abuse of information and other technologies in order to endanger information systems, to point out potential security risks, the possibilities of their realization and the methods of acting in such situations. • The differences between the terms information and cyber security will be explained. • Given that people and human behavior when using information and digital technology are the greatest vulnerabilities in cyber security (in relation to technology, in the "era" of information security), holistic approaches to cyber security management will be presented and analyzed, which, in addition to technological ones, include organizational and social factors.

- 1. understand, interpret and critically judge the impact of cyber security factors and present the most important research frameworks in this area
- 2. critically evaluate the application of theoretical frameworks of cyber security management in the context of research work and apply knowledge about models and methods from this field
- 3. critically review the various options for implementing the cyber security management plan, think critically about the scope, reach and methods of its implementation
- 4. evaluate the impact of current cyber security trends in the context of scientific research in the field of business economics
- 5. choose a cyber security management strategy that will enable successful and sustainable company operations, argue the choice, evaluate the effects of the choice, and compare the achieved results and set goals

TE	TEACHING MODE		
□ Lectures	☑ Office hours		
⊠ Seminars and workshops	☐ Laboratory		
☐ Exercises	☐ Field work		
☑ Independent tasks			
☐ Multimedia and internet	☐ Knowledge test		

	Distance education				
	EXAMINATION METHOD				
	Oral exam	Other:			
⊠ V	Written exam	tten exam			
$\boxtimes$ (	Colloquium				
	1				
		READING			
Com	npulsory reading				
	1. Amoroso, E.G, Cyber attacks:				
2	2. Spremić, M., Šimunic, A., Cyl			•	e Notes
	in Engineering and Computer S			gress on	
	Engineering WCE 2018, IAEN				
3	3. Atoum I, Otoom A., Abu Ali A	•			·
	Information Management & Co	omputer Security Vol. 22 No.	3, 2014, 2	.014, p.p.	251-
	264. 4. Spremić, M. Turulja, L., Bajgo	riá N. Two Approachas in A	ggogging E	Ducinocc	
٦	Continuity Management Attitu				ternrise
	Information Systems for Mode				
5	5. Cheng, Y., Groysberg, B, Why				
	Business Review, February 202		3	,	
6	6. European Union Agency for N	etwork and Information Secur	rity - ENIS	SA, Threat	t
		Landscape Report 2017, European Union Agency for Network and Information Security			
		- ENISA January, 2018, 2018.			
7		Bailey, T., Kaplan J.M., Rezek, C., Repelling the cyberattackers, McKinsey Quarterly,			
		July 2015, 2015.			
8		Boehm J., Merrath, P., Poppeksieker, T., Riemenschnitter, R., Stahle, T.,, Cyber risk measurement and holistic cybersecurity approach, McKinsey Quarterly, November			
		rsecurity approach, McKinse	y Quarteri	y, Novem	ber
Onti	2018., 2018.				
	Optional reading Spremić, M., Sigurnost i revizija informacijskih sustava u okruženju digitalne				
1	ekonomije, Ekonomski fakultet		in azenja v	a1811a1110	
	Werlinger, R., Hawkey, K., Be	· ·	ew of hum	ian,	
2	2. organizational, and technologic				nation
	Management & Computer Secu	urity, Vol. 17 Iss: 1, 2021, p.p	. 4-19.		
		Hajdarevic, K., Allen, P., Spremic, M., Proactive security metrics for Bring Your Own			
3	3. Device (BYOD) in ISO 27001	= =		cations Fo	orum
	·	(TELFOR), 2016 24th,, IEEEExplore 2016, 2016, p.p. 41-44.			
	=	Siponen, M.T., Oinas-Kukkonen, H., "A review of information security issues and			
4		respective research contributions", The Database for Advances in Information Systems,			
5	Vol.38 No.1, 2007, p.p. 60-81.  ISACA, State of Cyber Security 2017, ISACA, Rolling Meadows, Illinois, USA, 2017.				
ی	5. ISACA, State of Cyber Securit Klahr, R., Shah, J.N., Sheriffs,				
6	6. Department for Media, Culture		ches buive	Jy 2011, C	/13
	LIST OF T				
ЪT				Hours	
No	o. TOPI		L	E	S

	TOTAL HOURS	10	10	0
4.	Key components of cyber security, the most important scientific and research directions of future development	5	0	0
3.	Evaluating the impact of cyber security. Cyber security management strategies. Examples and case studies	0	5	0
2.	The evolution of the concept of cyber security, the scientific basis of the development of the concept. The most important factors of cyber security	0	5	0
1.	An overview of the concept of cyber security and the most important research directions. Case studies, overview of the most important and recent scientific works in the field	5	0	0

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